



FINANCIAL TIMES

JAPAN
Recruit affair returns to haunt ruling party
Page 4

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World News

Indian polls marred by widespread violence

THE FIRST day of polling in India's general election was marred by widespread violence, with both the ruling Congress and the opposition Janata Dal accusing each other of attempting to rig the results.

Bush 'sent troops'

President Bush said he had sent a special US military counter-terrorist force to El Salvador to help end the hotel siege in which US soldiers were trapped.

Pretoria accused

Allegations by a death-row prisoner that anti-apartheid activists have been killed by South African police death squads throughout the 1980s have been corroborated in an investigation by the South African Council of Churches.

Gerasimov ousted

Anatoly Gerasimov was squeezed out of his job as Communist Party chief of Leningrad, where the party was embarrassed in multi-candidate elections earlier this year.

EC railways

The first tentative moves to challenge the EC's deeply embedded national railway monopolies were announced in Strasbourg by the Transport Commissioner.

Kiev summit

Soviet Premier Mikhail Gorbachev will have brief talks with French President Francois Mitterrand on December 6 in Kiev.

Rebels told to move

Pakistani authorities told Afghan rebel groups to move arms dumps out of populated areas of north-west Pakistan where a huge explosion killed up to 40 people last week.

Soviet plane crashes

A Soviet passenger aircraft crashed in bad weather in West Siberia killing 34 people, the official news agency Tass reported.

AIDS in Africa

Nearly 80,000 infants infected with HIV, the virus that causes AIDS, were born in sub-Saharan Africa between 1980 and 1987, according to a new report.

Reserve currency

Asia and Oceania are moving towards the formation of a "horizontal" trading region in the 1990s and the yen will emerge as a reserve currency according to Yoshio Suzuki, former executive director of the Bank of Japan.

Presidents called

Nicaragua is to convene an urgent meeting of the five Central American presidents following the collapse of bilateral talks with the US-backed Contras in Washington.

Discovery ready

The US space shuttle Discovery is on schedule for liftoff on Wednesday night, the first nighttime shuttle launch in four years, despite a two-day delay last week due to a technical problem.

MARKETS

Table with market data including Sterling, Dollar, Stock Indices, and various commodity prices.

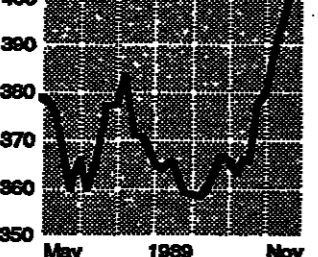
Business Summary

Bush House in London to be bought by Japanese

BUSH House, home of the BBC World Service, is to be sold for about £130m (£203m) next month to Kato Kagaku, Japanese chemical company.

Gold price

GOLD prices continued their advance on the London bullion market, closing \$4 ahead at \$432.25 an ounce after touching \$410 earlier in the day.



BRITISH & Commonwealth

UK Financial services group, took up its management team after share prices fell to a seven-year low.

AEOSATIALS

French state-owned aerospace company and US publisher which leading telecommunications group, plan to merge their satellite businesses to form the US's second-largest satellite maker, behind Hughes of the US.

CAIRNS Group

ministers from the Cairns Group of agricultural exporting nations agreed a proposal for farm trade liberalisation that would allow developing countries rights to protect farmers from foreign competition.

TIME Warner

entertainment and publishing group, said it would sell its Scott, Foresman publishing subsidiary for \$450m to a unit of Harper & Row, the US publisher which is part of Rupert Murdoch's News International empire.

GENERAL Motors

reported to be considering cutting its white collar workforce in the latest sign of intensifying competition in the US car industry.

JORDAN Sandman Futures

defaulted suddenly, sending New Zealand financial markets into turmoil and forcing the Reserve Bank to intervene by offering extra government stock.

CoCom

European defence and foreign ministers will next month debate whether to end curbs on technology sales to communist countries as set by the Co-ordinating Committee for Multilateral Export Controls.

JAPAN'S new central bank

governor is to be Yasushi Mieno, replacing Satoshi Sumitani who he replaces in December.

ORLEN

recently revived French state-owned chemicals group, is to be split up and taken over by the oil companies, Total-CFP and Elf Aquitaine, under a government restructuring plan.

MERRILL Lynch

largest US securities house, began restructuring its business and laying off employees amid overcapacity in the brokerage industry.

ELECTROLUX of Sweden

world's leading white goods manufacturer, said third-quarter profits fell 13 per cent to SKr888m (£103m) because of reduced demand for its products.

Lebanon's President and 23 others killed by bomb

By Lara Marlowe in West Beirut

THE newly-elected Lebanese President, Mr Rene Moawad, was killed by a massive bomb yesterday which exploded next to the motorcade taking him home from Independence Day celebrations in West Beirut.

planted in a roadside shop, were detonated - probably by remote control - as President Moawad, Dr Selim al-Hoss, his Prime Minister, and Mr Hussein al-Husseini, Speaker of the Parliament, drove through the West Beirut quarter of Gustrin in a 10-car motorcade.

hours later. Dr Hoss said the President's death was "a national disaster". Ten of the 23 people killed by the explosion were the President's bodyguards. At least 36 others were wounded when the bomb went off in the residential street 150 yards from Mr Hoss's home.

Mr Hussein was holding urgent consultations with other leaders in West Beirut last night in an attempt to find a successor. The assassination leaves Lebanon once again without a head of state or a government.

Czech leader under pressure to resign

By Leslie Collett in Prague

MR MILOS JAKES, the hard-line Czechoslovak leader, was last night facing a serious challenge to his leadership after Prague was again engulfed in a demonstration by 250,000 people, demanding his resignation.

Mr Alexander Dubcek, the reformist leader in 1968, returned Mr Jakes of being only "half-hearted" about reforms.

horns in support. Underground trains arriving at the square dispersed hundreds of Czech protesters every few minutes. The police were nowhere to be seen.

Bush may propose big cuts in US forces

By Lionel Barber in Washington

PRESIDENT George Bush is considering deep cuts in US forces overseas, a response to the decline in international tensions and pressure on the US defence budget.



Ladislav Adamec, likely new leader, and Alexander Dubcek (below): moving to Prague

The now daily demonstration in Wenceslas Square, in the heart of the capital, comes amid growing indications of opposition to his leadership from within the Communist Party.

Mr Dubcek, the architect of the 1968 "Prague Spring" reforms, yesterday made his first intervention in the current wave of protest by demanding the resignation of the country's current leadership.

In a remarkable outbreak of independence, a television newscaster interrupted Tuesday's evening news to say that employees of state television and CTK, the official news agency, protested against police suppression of a student demonstration last Friday which triggered the subsequent protest on Wenceslas Square.

The cuts, which would be made only in consultation with allies in Europe and Asia, would go well beyond those contemplated in the Nato-Warsaw Pact conventional arms talks in Vienna.

A Party spokesman said a special Central Committee meeting would be held on Friday to discuss the response to the demonstrations and the call for a general strike from the opposition group, Civic Forum. The emergency meeting could decide whether Mr Jakes has a political future.

But Mr Dubcek, despite his popularity, would find it difficult again to head a Communist Party which, in the past 21 years, has lost virtually all credibility in the population, and now among its own members.

Although the opposition is gathering more supporters many workers were still reluctant to join the demonstrators.

Staying in front of a roaring fire in the Oval Office, Mr Bush appeared excited at the prospect of his meeting in the Mediterranean next week with Soviet President Mikhail Gorbachev but remains stung by charges that he is responding too slowly to Soviet bloc reformers.

One senior Party official said the situation was so grim that Mr Jakes could be forced to resign in "hours, days, or at the latest, weeks." He said Mr Ladislav Adamec, the reform-minded Prime Minister who held talks with the opposition this week would be Mr Jakes' likely successor.

Cars and trucks driving past the boisterous crowd at the head of Wenceslas Square - an elongated boulevard more than 1km long - sounded their horns in support.

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However Mr Venek Sihani, a former secretary of the Central Committee and deputy to

Mr Jakes, said he would like to see a "round table" discussion on political reforms with Opposition groups.

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East Germans step nearer power-sharing

By David Marsh in Bonn and Lucy Kellaway in Strasbourg

EAST GERMANY'S embattled Communist Party yesterday took the first steps towards possible genuine power-sharing by proposing "round table" discussions on political reforms with Opposition groups.

Pressure for reform on East Germany's leadership from outside the country intensified when Chancellor Helmut Kohl of West Germany again called for self-determination for the people of the GDR. Chancellor Kohl also reiterated his preference for the re-unification of Germany, a move being firmly resisted by East Germany and the Soviet Union.

In a speech to the European Parliament during a debate on Eastern Europe, Mr Kohl said: "The people of East Germany must be able to decide their own fate. It is a question of German unity and re-unification. The Federal government sticks to its objective to have a free and unified Germany and a unified Europe. The West German constitution compels us to work for both," he said.

The "round table" discussions would focus on a new electoral law, including the registration of new political parties, as well as on changing

Hanson lifts cash raised from Gold Fields assets to £1.06bn

by Nikki Tait in London and Chris Sherwell in Sydney

HANSON, the British conglomerate which took over Consolidated Gold Fields last summer for £3.5bn in the UK's biggest completed takeover bid, yesterday announced two major steps in the sale of Gold Fields' assets.

Hanson said it had reached agreement with CSR, the Australian building products and sugar group, for the sale of four companies within ARC America, the aggregates and construction products business.

sales of \$365m. Their net asset value is put at \$365m. The timing of CSR's announcement of its major US acquisition coincided with the release of results showing a continuation of its recent profit growth.

Investment in Gwent is at an all time high, industry and commerce are meeting the challenges of the 90's and Gwent is set for an exciting and prosperous future.

This will raise \$550m in cash, and CSR will also take on around \$20m of debt. Hanson also confirmed the sale of a portfolio of South African gold mining shares owned by Gold Fields. This includes its remaining eight per cent stake in Gold Fields of South Africa (GFSA). The proceeds from this sale are put at around \$240m (\$377m).

These disposals brings the total raised by Hanson from Gold Fields' asset sales to £1.06bn.

The deal, subject to regulatory approvals, is expected to be completed by mid-January. The purchase will "dramatically strengthen CSR's role in the US construction materials industry," Mr Ian Burgess, managing director, said yesterday.

Set amidst some of Europe's most beautiful countryside Gwent offers more than just unrivalled business opportunities. You'll find a quality of life that's hard to beat, with an ample supply of affordable housing and excellent educational, sport and leisure facilities.

Hanson said it had reached agreement with CSR, the Australian building products and sugar group, for the sale of four companies within ARC America, the aggregates and construction products business.

"You shouldn't be persuaded of any connection," he said, pointing to the greater scale and market significance of the UK operations.

CSR became a significant force in the south-east of the US last year when it bought Rinker Materials Corporation in Florida for \$515m and continued it with its 1987 acquisition of Southern Aggregates, Krume Aggregates and Mack Industries.

Gwent's professional Industrial Development Team are ready to provide you with a free and confidential consultancy service. Ring us on 0633-832777 or write to Gordon Probert, County Planning Officer, Gwent County Council, County Hall, Cwmbran, Gwent, NP44 2XF.

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CONTENTS

Table of contents listing various articles and their page numbers, including 'Australians fear that Bob Hawke may be losing his touch' and 'Brussels EC and Efts to discuss economic zone next year'.

Advertisement for Gwent featuring the slogan 'Make it in Gwent' and 'Gwent Better Connected'. It includes an image of a train and text describing investment opportunities in Gwent.

EUROPEAN NEWS

EC and Efta to discuss economic zone next year

By David Buchan in Brussels

FAR-REACHING negotiations for a common economic zone between the European Community and the six states of the European Free Trade Association (Efta) can start next year, the European Commission yesterday told EC governments.

The Commission's conclusion, after several months of talks with Efta officials, appears to make it pretty certain that foreign ministers of the 18 European countries will give the green light to negotiations when they meet here on December 15.

Mr Frans Andriessen, the external affairs commissioner, forecast that the difficult negotiations to extend to Efta the Community's single market benefits of free movement of goods, services, capital and people, without jeopardising the autonomy of EC decision-making, could take up to a year.

The EC aim, Mr Andriessen said, would be to give Efta a say in the shaping, but not in the final taking, of future Community decisions. In a formal communication to EC governments, the Commission makes clear that Efta countries would have to accept existing EC rules, and in the areas of opening up their public sector markets and competition regulations Efta should follow the Community model. The cre-

Kohl backs Mitterrand in support for union

By Lucy Kellaway in Strasbourg

MR HELMUT KOHL, the West German Chancellor, yesterday put his weight firmly behind the French Government in calling for further progress toward the political, economic and monetary union of Europe.

Mr Kohl was speaking to the European Parliament during a debate on Eastern Europe. The West German Chancellor's words added to the warning given yesterday by Mr Francois Mitterrand, the French President, to all member states to agree on economic and monetary union at next month's Strasbourg summit.

Contained in the speeches of both leaders was a warning to UK Prime Minister Margaret Thatcher not to slow down the process of European unity.

Mrs Thatcher is fiercely opposed to plans for speedy monetary union involving a common currency and a federalised central banking system.

She also plans to reject a Social Charter setting out fundamental rights for workers.

Mr Mitterrand said the Community's ability to help Eastern Europe was dependent on its rapid acceptance of economic and monetary union.

"Nothing will happen if we cannot agree on the internal market, according to the pace agreed upon," he said.

France, which currently holds the rotating EC presidency, wants the EC summit to convene a conference next autumn for a new treaty on monetary union.

It is also adamant that at least 11 EC leaders should adopt the Social Charter even if this means ditching Britain.

European Commission President Jacques Delors has urged Bonn not to block an agreement to vet big company mergers that are changing the face of business in the European Community, commission sources said yesterday.

They said Delors wrote to West German Chancellor Helmut Kohl this week and requesting that he soften the demands that are threatening to torpedo long-running EC efforts to agree rules on mergers.

FT writers assess the immediate future of East Germany's economy and currency

Wind of realism blows through the Wall

THE breaching of the Berlin Wall, by dampening temporarily the flood of fugitives to the West, may have given East Germany's Socialist (Communist) Unity Party (SED) leadership a short psychological breathing space.

The Government appears however to have been caught unawares by the economic fall-out of the move. Far from lowering pressure on the regime of Mr Egon Krenz, signs are growing that these economic consequences may in fact worsen its chances of survival - and could considerably speed up prospects for unity between the two German states.

The opening of the borders for travel to the West has allowed out a torrent of unconvertible East German marks.

It has also brought in a dose of unaccountable realism about the parlous predicament of the East German economy.

Ordinary East Germans who had previously half-believed government propaganda about Socialist economic success have been given a severe jolt. As Prof Wolfgang Matthieser, a well known dissident artist from Leipzig, put it last

week: "People find out what has actually been happening to them. They go abroad - and they find they have nothing."

The shock has been summed up by Der Morgen, the newspaper of the Liberal-Democratic Party, up to now a compliant coalition partner of the SED, which is now taking a more independent line. "The German Democratic Republic is in a deep crisis. Our economy is in a desolate state," it proclaimed in a special edition at the weekend.

The new government under Mr Hans Modrow, the Prime Minister, meets today to discuss controls to dampen heavy selling of marks. At exchange booths in the West, the East German currency fell to only 5 West German pfennigs at the end of last week.

Buying of marks by East German citizens importing cash for spending back at home drove the rate up again slightly at the beginning of this week.

But Mr Modrow's discomfort over the sharp fluctuations well illustrate the limits to attempts to bring in a more "market-orientated" planned economy.

Ms Christa Luft, the new Economy

Minister brought in to try to decentralise the rigid planning structure built up over four decades, speaks of the need to bring in Western expertise and finance. But she declares that this will not involve any departure from socialist principles.

One East Berlin monetary official this week, pointing to the need for customs checks of people departing through the greatly increased number of border crossings, said that the Wall should remain - as an instrument of exchange control. "In spite of all the opening, the Wall cannot be demolished," he said firmly. He added that there were no "quick fixes" to currency convertibility, which would take 10 to 15 years.

The collapse in the value of the mark exposes East Germany to a series of threats.

Foreigners as well as its own citizens with access to hard currencies can buy up cheap stocks of marks with which to purchase subsidised goods in East German shops. The division of society into those with access to D-Marks and those without seems certain to increase -

providing fertile ground for social tensions.

East Germany's monetary mess will almost inevitably increase its financial dependence on West Germany. The Bonn Government, which is holding out the prospect of a "new dimension" of economic aid for East Berlin in return for genuine free elections, has strong cards in its hand.

If the D-Mark were gradually to be introduced as a "parallel" currency, this would add greatly to East Germany's already grave crisis of credibility. Undermining East Germany's monetary sovereignty will, over time, upset its political independence.

West German bankers now talking openly of reunification like Mr Alfred Herrhausen, chief executive of the Deutsche Bank, know that they have the best possible incentive for building up loans and business links with East Berlin.

One day, they believe, they will be running East Germany's economy as well as that of the Federal Republic.

David Marsh

East German mark struggles under 'monetary overhang'

THE contemptuous treatment of the East German mark by the "capitalist speculators" in the money markets of West Berlin, Zurich and Vienna, has no doubt reminded some old Communists why they built the wall in the first place. But does it matter?

The East German authorities may be realising that abandoning pseudo-sovereignty is the key to wealth but they still fear losing control of their currency. The state bank in East Berlin reckons that about Marks 500m are now held outside the country, which is scarcely enough to allow the feared "buy-up" of the country by foreigners.

But an open monetary border could release the so-called "monetary overhang" - the estimated Marks 150bn sitting in savings accounts in East Germany - causing either domestic inflation (as the Government tries to free prices) or a massive flight to the West German black market, which would further weaken the currency and hand enormous pur-

chasing power to foreigners.

The Government would suffer from an unfavourable exchange rate because of its own growing need for hard currency - not just to pay for economic reform but also to satisfy the newly-awakened popular lust to consume West German goods. West German companies will also find joint ventures less attractive without a reasonably firm exchange rate.

However, according to Mr Dieter Hiss, president of the West Berlin state bank, some politicians in Bonn are showing less understanding for East Germany's problems by calling for a currency reform.

He says that neither currency reform nor convertibility are priorities and that the existing currency will win confidence only after effective economic reform. Meanwhile, he believes, the two currencies can co-exist just as the dollar has co-existed with domestic currencies in many parts of the world.

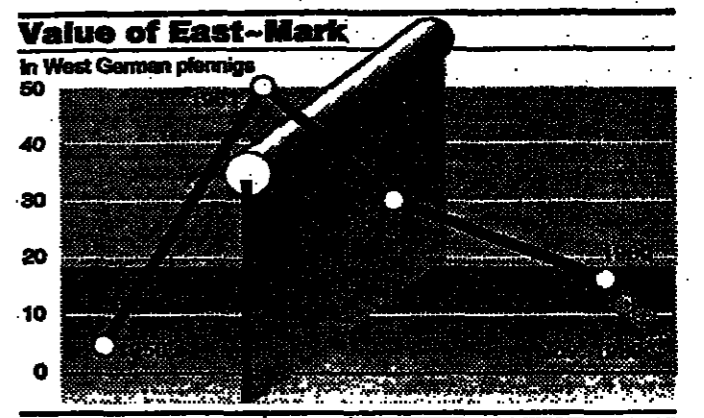
The currency problem is just one symptom of the weak-

nesses that stepping out of socialist autarchy into a form of inter-dependence with the capitalist world has exposed. An even bigger one is the absence of reliable economic statistics.

Lack of a proper pricing system means East Germany does not know which its most efficient companies are. Lack of reliable monetary data means it does not know how big a potential problem the monetary overhang is. If prices are to be freed in the next few months, the authorities will have to start inventing monetary policy.

East German economic managers now have the unenviable task of trying to create a proper banking and price system, reduce subsidies, widen wage differentials, break up the Kombinate system - and all with an open border to a rich capitalist country beckoning away its labour and crushing its currency.

As yet, there is little money from West Germany to ease the transition but there is no shortage of advice.



One of the few imaginative suggestions has come from Mr Ulrich Pfeiffer, a Bonn-based economic consultant, who says that the authorities should sell citizens their flats and destroy the monetary proceeds, thus wiping out the overhang and giving people more of a stake in the system. If that is considered too radical, he suggests that the Government should buy consumer goods at wholesale prices in West Germany and sell them at retail prices in East Germany. If the frustrated East German faces in West Berlin stores are any judge, it may be the only way to stop more disintegration.

David Goodhart

'Common passport' bank directive wins approval

By Lucy Kellaway in Strasbourg

THE SECOND banking directive cleared its final hurdle yesterday, as the European Parliament passed the draft agreed by member states in June.

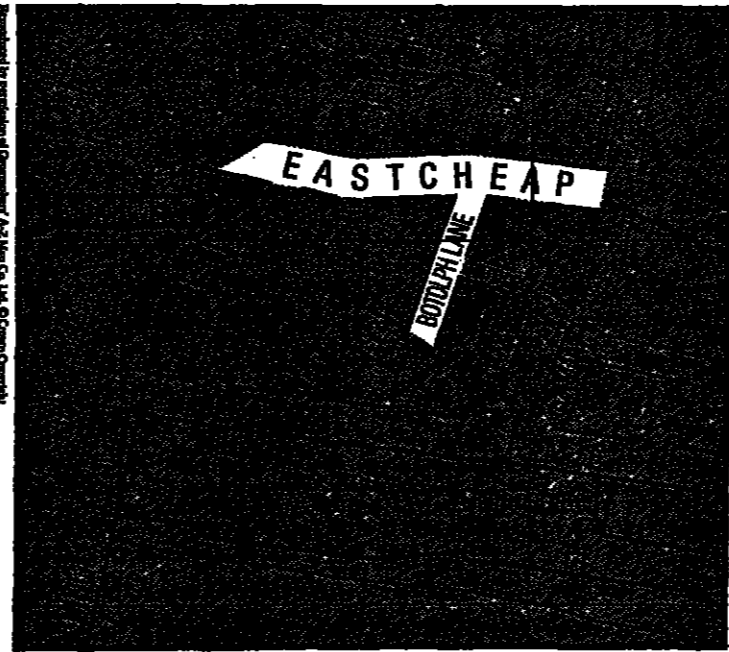
Parliament's approval on this significant piece of single-market legislation will come as a relief to Sir Leon Brittan, the Commissioner responsible for the financial sector.

If the directive had been voted down, it could only have been subsequently adopted by member states on a unanimous vote. The legislation, which lays down the rules for the creation of a single market in banking surpluses, is being used as a model for legislation being prepared to cover insurance and financial services.

Under the directive's terms, qualifying banks will be issued a common passport that will allow them to operate in any member state.

They will continue to be regulated by the supervisory authorities in their home countries.

HOW FAR EAST DO YOU NEED TO GO TO UNDERSTAND EAST EUROPEAN MARKETS?



The gradual raising of the Iron curtain isn't just good news for politicians. It's great news for business, too.

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Quite simply, if you can get to Central London, you can get to Eastern Europe.



EUROPEAN NEWS

Leningrad party leader removed from his post

By John Parker in Moscow

MR ANATOLY GERASIMOV was yesterday squeezed out of his job as Communist party chief of the city of Leningrad, where the party was embroiled in multi-candidate elections earlier this year.

His removal came a day after the party organisation in Moscow had replaced its own leader, Mr Lev Zalkov, a member of the politburo.

Mr Gerasimov was replaced by Mr Boris Gidasov, who was named head of a unified city and regional party structure at a meeting of party leaders, according to the Soviet news agency, Tass.

Mr Gidasov was elected four months ago to lead the Leningrad regional party organisation after its embarrassing defeat in the Congress of People's Deputies elections last March.

The regional party leader at the time, Mr Yuri Solovyev, who was also a candidate member of the politburo, was defeated in those elections even though unopposed. He failed to receive the necessary 50 per cent of the vote.

Since then, Leningrad has been the testing ground for the election of Communist party officials to jobs on the basis of popular vote, a move advocated by President Mikhail Gorbachev over the objections of many conservatives.

Earlier this year, as a preparation for this, Communist party officials in Leningrad had their first opportunity to vote for competing candidates

for the post of regional leader. That was the election Mr Gidasov won. The idea was that the party would elect the person most acceptable to the voters.

Similar electoral procedures were later used in the Ukraine, to choose a successor to the party leader, Mr Vladimir Shcherbitsky, and in Moscow for Mr Zalkov.

Local party organisations will be facing elections over the next few months and are trying to restructure themselves to avoid similar defeats to those they suffered last March.

Tass said discussion at the Leningrad party meeting was "sharp and open." Open accusations of indecisiveness, incompetence, trying to avoid decisions on contemporary problems were levelled at many party and government leaders," it reported.

Popular elections to city government posts are to be held in Leningrad next March. The city has been the scene of intense debate over the rules for these polls and may be used as a model for other cities in the Russian Federation.

Mr Gidasov has proposed that the elections be organised on the basis of where people work, rather than where they live. This is opposed by more radical Leningraders on the grounds that it would give conservative trade union leaders the opportunity to influence the outcome.

Gorbachev and Mitterrand to meet next month in Kiev

MR Mikhail Gorbachev, the Soviet president, will have brief talks with French President Francois Mitterrand on December 6 in the Ukrainian capital, Kiev, Tass said yesterday. Reuter reports from Moscow.

The official Soviet news agency said the talks would cover "the development of the international and European situation". It gave no further details.

The two men last met in July, during Mr Gorbachev's state visit to Paris, when 22 accords on trade and economic co-operation were signed between the two countries.

The Kiev meeting will come only three days after Mr Gorbachev's summit talks with US President George Bush aboard warships off Malta and five days after his visit to Italy and the Vatican.

Time runs out for Jakes as party unity cracks

Demonstrators in Prague are baying for the Czechoslovak leader's blood, reports Leslie Colitt

"THE situation is so fluid that he could fall in hours, days or at the latest weeks," a senior Czechoslovak Communist official said yesterday.

He was referring to Mr Milos Jakes, the hapless hardline party leader who is faced with massive pro-democracy demonstrations, the largest in Czechoslovakia since 1968.

"Party unity is cracking and Mr Jakes is being driven by the protesters in the streets," he noted in the office of his well-guarded party building.

Outside, the first mimeographed student notice calling for free elections had been pasted on the imposing facade of the party building. Elsewhere in Prague, walls and underground stations were plastered with opposition posters calling for Mr Jakes to resign and threatening a

general strike next Monday if their demands were not met.

A party spokesman said that a special Central Committee meeting to discuss the demonstrations and the prospect of a general strike.

The meeting was thought likely to "relieve" Mr Jakes of his duties and appoint a successor.

The official compared the "dynamic" situation in Prague with that in East Germany shortly before Mr Erich Honecker was deposed as party leader. Mr Jakes's speech on Tuesday calling for calm but addressing none of the opposition's demands probably cost him what little support he had left in the party, the official noted.

The new party leader, he said, was likely to be Mr Ladislav Adamec, the Prime Minister, who began talks with the opposition this week. Unlike Mr Jakes, who purged the party of reformers after the Soviet-led invasion in 1968, Mr Adamec was relatively untroubled.

No one else in the hardline Politburo stood as great a chance to succeed Mr Jakes. Only Mr Karel Urbánek, the party chief in the Czech lands of Bohemia and Moravia, was regarded to be even remotely in the running for the top post.

"The situation is depressing," the official said, shaking his head. "This is the outcome of 21 years of trying to turn the clock back."

In fact, the clocks on streets in central Prague had been stopped at five minutes to twelve in a symbolic gesture by an opposition sympathiser

who pulled the power switch. Mr Adamec was unlikely to be more than a transitional leader, the party official remarked.

His successor as Prime Minister would probably be Mr Josef Lenart, a Politburo member in sympathy with Mr Adamec's reformist leanings. However Mr Pavel Hrivnak, the Prime Minister of Slovakia, was an outside possibility as Prime Minister.

The party official noted that while many workers were not responding to the opposition's calls to demonstrate, younger skilled workers were taking part in the daily demonstrations in Prague and other cities.

The students leading the protest had been barred from talking with workers in factories but had received

messages of support from the general strike from several factories.

The official rejected speculation that the party might use force against the demonstrators as it did last Friday when more than 100 protesters were injured, many severely.

"Violence would be senseless and could only help the opposition," he noted.

Taking leave of his visitor from the West, the official remarked with a weary smile: "Maybe you will see me in a different position the next time we meet."

At my Prague hotel Mr Vladimir Prohaska, the manager, half-heartedly fought a rearguard action to convince employees at a meeting that the opposition's demands could lead to Polish-style "chaos."

At my Prague hotel Mr Vladimir Prohaska, the manager, half-heartedly fought a rearguard action to convince employees at a meeting that the opposition's demands could lead to Polish-style "chaos."



Jakes: this week's speech cost him support

Poland's Solidarity premier faces tough talking in Moscow

By Christopher Bobinski in Warsaw

MR Tadeusz Mazowiecki, Poland's Prime Minister, who starts a four-day visit to the Soviet Union this evening, knows that despite the stirring events in Czechoslovakia, Hungary and East Germany, he is breaking new ground.

For, as one by one, the Socialist bloc countries awaken politically, Poland, which managed a peaceful transfer of power from the Communists last summer, now has to show that a government led by an erstwhile opposition can have a viable relationship with Moscow.

Last month, Mr Eduard Shevardnadze, the Soviet Foreign Minister, in Warsaw for a foreign ministers' meeting, demonstrated that the Soviet leadership is willing to deal with the Poles.

It is clear that Mr Mikhail Gorbachev, the Soviet president, accepts Mr Mazowiecki's line that Poland, while retaining allegiance to the Warsaw Pact, must be free to arrange its internal affairs. Ms Malgorzata Niezabitowska, the Polish government's spokesman yesterday reiterated that for Poland "the Soviet Union

remains the guarantor of its national security and most important trading partner."

At the back of her mind was, of course, Poland's western frontier and fears that, in the future, a united Germany may choose to question the post-war order. The events in Germany will, Ms Niezabitowska said, be raised in the talks. The agenda will also contain the once-taboo subject of Poles who living in the Soviet Union and their cultural welfare.

But it is economic issues which will be hardest to negotiate. The Poles, facing a petrol crisis, have to secure Soviet raw materials supplies for the period 1991 to 1996.

The problem is how Poland will pay for these commodities, costing 16.3bn roubles over the five years. The Soviets, in return, want more consumer goods than the Polish economy has been accustomed to supplying or, failing that, machinery with which to make consumer goods, as opposed to equipment for making capital goods which the Poles have provisionally delivered.

Also, the Poles, who have been offered 40bn cubic metres of gas in the five-year period, would like an additional 10bn cu m in exchange for the costly work on the Jamburg pipeline.

Payment is also a vexed question and the Soviets, who have oil and gas which are marketable for hard currency, are happy to calculate the value of the trade in dollars.

The Poles, with their machinery, which would fetch lower prices on world markets, are less eager and estimates in Warsaw on Poland's possible loss if values were calculated in dollars range from \$1bn to \$2.5bn.

Naturally, Mr Mazowiecki will also be asking the Soviets to let him repay his 6bn roubles debt after 1995 and ease the terms of the \$1.5bn Poland owes its Eastern neighbour.

His agenda also includes the problem of compensation for Poles deported to the Soviet Union during the war and after, as well as Soviet acknowledgement of a review by the Poles of the past costs and current agreement relating to the stationing Soviet troops in Poland.

Soviet deputy premier calls for wide co-operation with the EC

By Quentin Peel in Brussels

DR LEONID ABALKIN, the Soviet Deputy Premier and chief architect of economic reform, yesterday called for "mutually beneficial, unrestrained co-operation" with the European Community, but rejected any suggestion of Western aid for the ailing Soviet economy.

However, he did express an interest in President Francois Mitterrand's plan for an East European development bank and called for further details to determine whether the Soviet Union should participate.

He also suggested that the Soviet Union was prepared to offer hitherto secret defence and space technology in future joint ventures with Western partners while renewing Soviet criticism of the Cocom restrictions on the export of sensitive Western technology.

Dr Abalkin, speaking after a seminar at the European Commission on Soviet economic reform, coinciding with the latest round of Soviet-EC negotiations on a trade and co-operation agreement, insisted that the Soviet Union was prepared to suffer continuing economic austerity, rather than turn to

the West for assistance.

Yet he warned that "a failure of perestroika in the Soviet Union would destabilise the situation not just in the USSR but elsewhere."

The Deputy Prime Minister, who held talks with Mr Jacques Delors, the president of the European Commission, and Mr Frans Andriessen, the vice-president responsible for external relations, during his trip, was much less insistent than previous Soviet officials on the role of Comecon, the Soviet-led trade group, in relations with the EC.

He underlined the need for Comecon's own radical restructuring and monetary reform in line with the changes in member states like the USSR, Poland, Hungary and now the GDR. Questioned on Soviet participation in a developed bank, as suggested by President Mitterrand, he said: "we need to take a closer look at it."

"We need an outline, a blueprint who would control the resources of the bank, who would have the right to vote on the allocation of resources, would there be any conditions

attached to assistance, who would have a controlling interest and would Soviet participation be as a founding member or just a participant?"

On technological co-operation, he said: "The Soviet Union has something it can offer, several lines of technology that have not yet been developed in the West. This has become clear since we lifted the lid of secrecy from our defence and space programmes. We want to act as partners on the basis of equality."

He said that Cocom "has not been affected by current developments." He suggested that transfer of sensitive technology could be inspected to ensure that it was not used in defence production, just as the destruction of Soviet nuclear missiles is verified under the INF treaty.

"Nobody has an interest in ensuring that Soviet people are kept below the poverty level," he said, citing a figure of 40 million as official estimates for the number on sub-poverty incomes in the USSR. "I don't think it is a good idea just to maintain the status quo."

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OVERSEAS NEWS

SA Cabinet cold shoulders private synfuels projects

By Jim Jones in Johannesburg

SOUTH AFRICA'S Cabinet has blocked two private sector synfuels projects — officially because of low oil prices and a scarcity of capital. But, unofficially it seems to be because the threat of oil embargoes has receded.

The two projects, backed by the country's two largest mining houses, would depend on guaranteed liquid prices and protection from low world oil prices.

The larger of the two projects was a joint venture between AECI, the largest diversified chemicals group, and Anglo American Coal Corp (Amccol), South Africa's largest coal company. They had hoped to establish a plant to produce methanol from coal and to convert the methanol for use in vehicle engines using special additives developed by AECI.

The smaller, backed by the Gencor mining group, was based on recovery of petrol from tarballs, an oil shale. Both projects could not compete against conventional oil refineries without protection, and possibly, financial assistance from the state.

They also needed government scheduling because the country's engineering sector's skills and resources are already strained by other large engineering and infrastructural projects.

Details of oil purchases and consumption are a state secret. However, South Africa has, for many years, produced about half of its petrol needs from coal at the Sasol's plant in the eastern Transvaal.

Death squad allegations backed by church inquiry

By Jim Jones

ALLEGATIONS by Mr Butana Nofomela, a death-row prisoner that anti-apartheid activists have been killed by South African police death squads throughout the 1980s have been corroborated in an independent investigation by the South African Council of Churches (SACC).

The corroboration was made public in Johannesburg yesterday by civil rights lawyers who are uneasy over the conduct of an official investigation ordered by Mr Adrian Vlok, the law and order minister.

Inquiries by the Churches' Independent Board of Investigation into Informal Repression (IBIR) turned up diverse evidence, including medical reports and details of attacks described by Mr Nofomela but not extensively reported in the press at the time.

Yesterday, the family of Mr Griffith Mxenge, a human

rights lawyer assassinated in 1984, said they were disappointed that the police were effectively carrying out their own investigation. They said they hoped that public pressure would force the appointment of independent investigators.

The results of the SACC's inquiries have been handed to the McNally Commission, which is investigating the testimony of Mr Nofomela. His allegations have been subsequently corroborated by a self-confessed death squad leader, former police captain Dirk de Klerk, and Constable David Tshikalange.

Political observers believe that if President De Klerk orders a judicial inquiry, he will use the opportunity to purge the police force and other security organisations of some officers appointed when ex-President P.W. Botha was in office.

Sharp rise in babies with AIDS virus in sub-Saharan

By Michael Holman

NEARLY 80,000 infants infected with HIV, the virus that causes AIDS, were born in sub-Saharan Africa between 1980 and 1987, according to a report published yesterday by the Panos Institute, the London-based development institute. By 1992 the figure will have risen to an estimated 250,000.

The study deals with the worldwide threat to children from AIDS either born infected with HIV from their mothers, or through intravenous drug use or sexual activity. The report cites findings in Brazil, where nearly 9 per cent of 8,000 children tested in state institutions were HIV positive, and Jamaica, where one in eight AIDS cases are children under

15. In the US last year, 1,500-2,000 children became infected from their mothers.

"AIDS in children may be one of the most neglected of all aspects of child welfare," Mr Jon Tinker, the institute's president, said yesterday.

One in five babies born with HIV develop AIDS before their first birthday, rising to four in five before their fifth birthday. "At the other end of childhood, among teens and subteens, there is a growing AIDS epidemic," warned Mr Tinker.

"AIDS and Children: a family disease," published by the Panos Institute, 8 Alfred Place, London WC1 7EB, Tel: (01) 631 1590, in association with Save the Children.

Murder in Beirut ends slender prospects for peace

Lara Marlowe reports on the narrowing options for forming any government in Lebanon

YESTERDAY, Lebanon's tenuous hopes for peace and reconciliation were shattered by the brutal assassination of President Elias Aoun.

Just two and a half weeks ago, residents of Mr Aoun's home town of Zghorta had danced in the streets and showered him with rose water, rice and champagne to celebrate his election to the presidency.



Police and officials check the wreckage of President Aoun's car yesterday

Mr Lakhdar Ibrahim, the Arab League's special envoy to Lebanon who had engineered the election, displayed a tired smile of relief. The country's new-found confidence in its own future found expression in a precipitous rise of the Lebanese pound. Congratulations poured in from governments around the world. Posters of the avuncular Christian lawyer went up on walls around the Moslem quarters of the city.

In East Beirut, Christian General Michel Aoun heads a three-man military government that is bound to be blamed — and never forgiven — by the rest of the country for the murder.

The rest of the country contains approximately three quarters of Lebanon's population and is now virtually without government. Gen Aoun's refusal to accept the Talf agreement, the election of Mr

Moawad, or even any question of mediation between himself and the new head of state, had strengthened the country's de facto partition.

In his almost daily television appearances, Gen Aoun continued to insist that he wanted to "liberate" all of Lebanon. But

his supporters — the lower middle class workers, taxi drivers, shop keepers and merchants who turned out in droves at his rallies — invariably told reporters that they could not live with the Moslems, that they wanted the general, not Mr Moawad as

their leader, and that they wanted their own government. There was a consensus in Beirut that the stalemate would last at least through the winter.

Hopes of a unified Lebanese government had diminished daily. Mr Moawad's fellow

Christian politicians, fearing retribution from Gen Aoun and anxious to avoid division among Lebanon's Christian minority, balked at joining his cabinet. The assassinated president knew that without Christian ministers, his government was doomed to represent only those sectors of the country under Syrian control.

Mr Georges Saadeh, the leader of the Christian Phalange Party, wanted to accept a portfolio and even said that Gen Aoun would be "no more than a militia leader" once the government was formed. Yet even Mr Saadeh hesitated to break ranks with his fellow Maronites.

Dr Salim el Hoss, the Prime Minister, and Mr Hussein al-Husseini, the speaker of the parliament, are all that remains of the inchwide cabinet. Without a presidential decree to ratify their decision, they cannot form a government.

Both men held urgent talks in their homes last night in which they addressed the daunting prospect of their own and Lebanon's future.

The Talf accord which was ratified on October 23 by 58 Lebanese MPs remains intact, and hence the only basis for starting anew. Mr Hussein was reported to be attempting

to reconvene a quorum of parliamentarians to elect a new president as quickly as possible.

Mr Saadeh and Mr Elias Hraoui, both Maronite deputies, were the only other candidates to have received votes in the November 5 election and their names are already being mentioned as possible successors to President Moawad.

But will the ageing MPs who showed such courage in travelling first to Saudi Arabia, then to Qalabat for the presidential election, now be brave enough to assemble yet again and is there anyone willing to assume what must be the most dangerous job in the world — president of a divided, assassination-prone Lebanon?

Gen Aoun has said repeatedly that he would negotiate only with the Syrian government, which maintains 40,000 troops in Lebanon. In his independence day speech yesterday, Gen Aoun called the soon-to-be-deceased president a powerless "letter box or a clerk" for the Syrian army.

If Mr Hussein and Dr Hoss are unable to reconvene parliament and elect a new president quickly, the successors of President Moawad may have ensured that no-one but the Syrian government is left to negotiate with Gen Aoun.

Tokyo 'may overtake' NY and London

By Chris Sherwell in Sydney

ASIA AND Oceania are moving towards the formation of a "horizontal" trading region in the 1990s and with countries in that area increasingly exchanging goods, the yen will emerge as a reserve currency and Tokyo is likely to become a larger financial centre than New York or London.

This was the firm prediction yesterday from Dr Yoshio Suzuki, former executive director of the Bank of Japan and vice-chairman of the board of councilors at the Nomura Research Institute.

In Sydney, Dr Suzuki was speaking at the launch of a 350-page study on Australia and north-east Asia by Dr Ross Garnaut, a senior Australian academic. The study was commissioned by Mr Bob Hawke, the Prime Minister.

Dr Suzuki said north-east Asia would be the largest of three "big economic zones" along with North America and Western Europe, and would form a "trade area" with the other countries of Asia and Oceania.

Violence mars Indian election

By David Housego

THE FIRST day of polling in India's general election was marked by widespread violence, with both the ruling Congress and the opposition Janata Dal accusing each other of attempting to rig the results in certain key constituencies.

At least 32 people were killed in Andhra Pradesh, Haryana and elsewhere, including Mr Vallabhbhai Patel, Minister of Health in the western state of Gujarat. Many more were injured, while polling was suspended in several places after booths were taken over by force and ballot boxes destroyed.

Turnout in the first round of polling involving 211 of the 525 seats being contested was a high 55-60 per cent. If confirmed in the further rounds of voting on Friday and Sunday, this would be the same level as 1977 and 1984, which saw landslide swings against Congress and in favour of it.

Among the first voters in Delhi was Mr Rajiv Gandhi, the Prime Minister. Asked about the Congress party's election prospects, he said: "We are going to win."

In Mr Gandhi's constituency of Amethi in Uttar Pradesh, his opponent, Mr Rajmohan Gandhi, grandson of the Mahatma, called for the election to be annulled because

what he described as "massive poll rigging" and "booth capturing" by the Prime Minister's supporters. The opposition National Front called for a fresh poll in Amethi.

Some of the worst violence was in the southern state of Andhra Pradesh where at least 13 people were killed. Polling in one constituency was annulled after the killing of an independent candidate. In Andhra, the regional party of Mr N.T. Rama Rao, the Chief Minister and President of the Opposition National Front, is on the defensive against Congress.

Violence and accusations of fraud were widespread in Haryana in the north, where another senior leader of the opposition, Mr Devi Lal, is Chief Minister. The Congress party lost night elections in two constituencies.

Mr Patel, the Gujarat health minister, died after being stabbed by a youth when entering his car after an election meeting. Another well-known figure to be wounded was Mr Sanjay Singh, a politician and big landlord in Amethi. Formerly, he managed the Prime Minister's campaign there, but has now switched sides.

Among the states recording the highest turnout were Kerala and Andhra Pradesh.



A smiling Rajiv Gandhi casts his vote in New Delhi yesterday

'If you vote, Banjit Singh — you'll die'

By David Housego and K.K. Sharma in Baghpat, Uttar Pradesh

MR BANJIT SINGH, 50, is a Harijan (Untouchable) in the village of Saruppur Kalan in Uttar Pradesh, north of Delhi.

When he went to vote yesterday morning, shortly after polling had begun, he was informed that his vote had already been cast. He said afterwards: "I was told to go home, otherwise I would be shot."

In this prosperous sugar-farming belt dominated by farmers of the Jat caste, he had good reason to take this threat seriously. A few miles down the road in Baghpat, we were the first people to stop beside a young man lying at a crossroads. He had been shot in the back. Two hundred yards away, another young man lay dead beside his scooter — also with gun wounds in the back.

Both had been shot after fighting broke out between

supporters of the ruling Congress party and the opposition Janata Dal over a polling booth in a Moslem area.

The surprise in India is that so many exercise their vote freely on polling day. But there are pockets of the country that are exceptions. Here in the Baghpat constituency, where for years the local MP was Chaudhuri Charan Singh, the farmers' leader and briefly in the 1970s, the country's Prime Minister, Jat farmers have long used force to get their candidates returned in elections.

In the Harijan quarter of this village — marked by its squalor and poorly maintained thatched-roof houses — few if any Harijans were yesterday able to vote. The Harijans normally vote for Congress. But yesterday Jat farmers went early to the polling booth, claimed to be Harijans and

voted in their name for the Janata Dal. By mid-morning, 80 per cent of the 1,100 people on the polling register had "voted".

Polling agents for both the Congress party and the Janata Dal were remarkably uninhibited in explaining the background to the tale. The village held a council meeting on Tuesday to which the Harijans were summoned. They were told that "it was not worth their while voting".

Mr Banjit Singh had the courage to try to vote and the courage to explain how he had been turned away. Meet other Harijans as we walked round the village followed by threatening Jat farmers — said they had not yet been to vote or had done so without trouble.

The local Congress agent said that he had seen about 10 Jats repeatedly passing

through the polling booth and casting votes on the Harijans' behalf. A Janata Dal agent did not dispute the account. He asked: "Does democracy here have any real meaning?"

In the polling booth, the polling officer said: "We have had no complaints. There has been no unrest". He and his officials had apparently been silent witnesses to an occurrence not unfamiliar in Saruppur. Mr Harbir Singh, the Congress agent, said he had tried to register a complaint with the district magistrate's office but it had refused to accept one.

In Saruppur, the booth capturing was carried out by Janata Dal supporters. In Baghpat, where the killings occurred, it was Congress supporters who seized control of a booth in a Moslem area. The fight broke out when the Janata Dal tried to regain control of it.

Snowy exile for former S Korean president

By David Housego

IN A remote Buddhist temple in the snowy northern mountains of South Korea, the country's former President will today celebrate his first anniversary in internal exile.

Mr Chun Doo Hwan has been home to his wife ever since he went on television last November to apologise for wrongs committed during his regime.

The former President has also paid back funds to the state. But he knows that for the South Korean public and the opposition leaders who were persecuted during his rule, neither is enough to enable him safely to return from exile and live a normal life. To do that, Mr Chun will have to make further concessions.

The ruling party is calling for him to appear before the democratically elected National Assembly and explain the history of his government, from the time he took power in a military coup in 1979. In addition, a number of his friends still in important positions must resign, notably Mr Chung Young, a military general and classmate of Mr Chun.

Mr Chung is held responsible for the 1980 military killings in the provincial city of Kwangju, where at least 200 people died when the army stepped in to quell demonstrations in favour of democracy.

Maggie Ford explains why Chun Doo Hwan is living in a remote Buddhist temple

The process of solving what is known as the Irkutsk affair of the Fifth Republic has impeded South Korea's progress to democracy since the 1987 nationwide demonstrations forced reforms.

Opposition leaders stress they do not seek revenge, only to discover the truth.

The position is complicated because President Roh Tae Woo, the former general who has presided over the past two years of reform, was himself involved in the 1979 coup. The President has pledged that the legacy of the former government will be overcome in the next two to three months, and opposition leaders have set a deadline of next spring.

A major effort has been launched inside the ruling Democratic Justice Party to persuade Mr Chun and other former President to make the concessions for the good of the country and its future.

But the effort is encountering stiff resistance. Last week, about 15,000 supporters of Mr Chun demonstrated in the city of Taegu, protesting against efforts to force his resignation. Mr Roh and other military officers. A group of at least 20 ruling party MPs have rejected the plan by the party leadership that Mr Chun should resign.

The next few weeks may be crucial. Negotiations are continuing over the deal proposed by the ruling party, and opposition leaders are hoping to meet the President on his return from Europe to conclude a formal agreement.

But few can be certain of a positive outcome by the end of the year. If there is no deal, then President Roh is likely to face an all-out campaign by the opposition to unseat him next spring.

Recruit affair returns to haunt Japan ruling party

The start of court actions threatens to set back the LDP's political recovery, writes Stefan Wagstyl in Tokyo

JAPAN'S RULING Liberal Democratic Party is bracing itself for a revival of public interest in the Recruit financial scandal when court trials arising from the affair start tomorrow.

The man-in-the-street's reaction to the public which will be given to the hearings in the Japanese press will play a role in determining the date of the next general election.

The cases are unlikely to stir passions to the same extent as they did earlier this year, when popular support for the LDP plunged to an all-time low. But LDP politicians fear trial reports may slow the party's steady recovery.

Photographs of the main defendants have started reappearing in the newspapers. They are Mr Hiromasa Ezoe, former head of the Recruit business information company, Mr Hisashi Shinto, ex-chairman of Nippon Telegraph and Telephone (NTT), Japan's largest

corporation, and Mr Takao Fujimori, Chief Cabinet Secretary in the government of former Premier Yasuhiro Nakasone.

The hearings will concern allegations that Mr Ezoe tried to bribe Mr Shinto, Mr Fujimori, Mr Katsuya Ikeda, a leading member of the opposition Komei party, and others by offering them pre-floatation shares in Recruit Cosmos, the next public in 1988.

The main political impact will be to remind voters of the enormity of the affair, which led Mr Noboru Takeshita to quit as Prime Minister and to the suicide of one of his aides.

However, the trials will stretch over months. Initial hearings will last a day or two, after which there will be an adjournment for three or four months while the judges read the documents.

Also, even though the Recruit affair stirred wide-ranging attacks on political

corruption, it has been overshadowed for voters by the controversy about a consumption tax introduced by the LDP in April.

It was the tax rather than Recruit which was the biggest single reason for the LDP's defeat in elections in the summer, when it lost control of the Diet's upper house for the first time in more than 30 years. Since then, a tedious debate over the tax has dominated Japanese politics, with the opposition parties demanding abolition and the LDP responding with promises of limited reforms.

Within the LDP there are differences about how much reform will be necessary to assuage voters. On one side is Mr Takeshita, who sees the tax as the chief achievement of his administration, on the other are LDP leaders who say they never wanted it. However, there is growing consensus about excluding food, school

and maternity hospital bills from tax.

An election has to be called by next summer. For LDP leaders, setting a date is a matter of balancing their own interests and the party's. The LDP as a whole has gained enough ground since the upper house disaster to have greatly reduced chances of a resounding general election defeat.

Mr Toshiki Kaifu, Prime Minister since August, has made the most of a rebound in public sympathy for the ruling party while doubts have multiplied about the opposition Japan Socialist Party's ability to lead a government. Analysts now say the LDP could retain its overall majority in the lower house.

Indeed, Mr Kaifu, a clean politician with little doubt inside the party, has been so successful that he has annoyed the party's power brokers who saw him as a stop-gap. Mr Takeshita and Mr Shin Kanemaru,

who lead the LDP's largest faction, want an early election to prevent Mr Kaifu consolidating his position. They are supported by Mr Ichiro Ozawa, their protégé and member of the same younger generation of Dietmen as Mr Kaifu.

However, Mr Takeshita and Mr Kanemaru have been forced to recognise that the Recruit trials have made a December election very risky. It seems they will have to accept Mr Kaifu's tentative plans for elections in mid-February. This allows Mr Kaifu time to present to the Diet the party's tax reform plan and next year's budget — an opportunity to hand out a few financial favours to voters. It also gives him time to establish himself more firmly at the helm.

So, even though there is much about the Recruit affair which is disappointing in history, the trials play a central part in the debates of LDP leaders.

Mieno to become central bank chief

By Robert Thomson in Tokyo

THE NEW governor of Japan's central bank is to be Mr Yasuaki Mieno, the Government announced yesterday. He will take over in December when Mr Satoshi Sumita retires.

Mr Mieno's promotion from senior deputy governor of the bank has been presumed for several months, as he has been the bank's representative at several important international gatherings this year and was the popular choice within the bank itself.

The appointment of the 65-year-old career banker did not come without politicking. The Japanese financial press had reported concern within the Government late last year that Mr Mieno, who has worked at the bank for 42 years, did not have enough international experience to cope with the bank's broadened interna-

tional responsibilities.

Mr Mieno, who had been dubbed the "prince of the Bank of Japan", was the bank's associate representative in New York from 1983 to 1986, and became senior deputy governor in December, 1984, when Mr Sumita began his five-year term.

The appointment is not expected to lead to a change in the bank's policies, which have been designed in the past year to deal with domestic concerns about inflation and international concerns about the strength of the US dollar.

Mr Mieno will be succeeded in his present post by Mr Hiroshi Yoshimoto, the president of the Government-affiliated People's Finance Corporation and a former director-general of the financial bureau of the Ministry of Finance.

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TOSHIBA

OVERSEAS NEWS

Environment caught in trade war crossfire

John Murray Brown reports on the Indonesian Government's dilemma over its forests

"WHY provide a living for an orangutan and not for us?" was how Forestry Minister Mr Hasrul Hananip answered his Japanese critics earlier this month at the end of a hectic world tour to promote Indonesia's new look environment policy. Indonesia today is desperately groping for its own solutions to the global environment crisis torn between the demands of vote-conscious Western donors worried at the effect of climate warming and its own poverty-racked population of 175m.

The signals from Jakarta are increasingly confused. In a speech in August, President Suharto confirmed government plans to set aside \$300m a year to replant 300,000 hectares of tropical forest currently disappearing at a rate of 1m hectares every year - more than the UK's Forestry Commission has planted in more than 40 years since the Second World War.

President Suharto urged international support for Indonesia's programme which without assistance would take 65 years to achieve the targeted 20m hectares of new plantings. Yet the suspicion remains that this is a cosmetic gesture which does little to tackle the corruption and mismanagement in the forests sector or address the complaints of local communities overrun by commercial logging concerns.

The World Bank in an alarming report last year by its new environmental division estimated that even excluding the ecological damage, deforestation in Indonesia represents a loss of \$1bn every year, offsetting the \$2bn earned in plywood exports. Although traditional slash-and-burn agriculture is largely to blame, the Bank argues that fiscal and other incentives actually encourage bad forest practices.



Keith Folwell

Fiscal incentives and old agricultural methods are diminishing Indonesian rain forests

Conservationists worry the reforestation scheme will mean more rain forest is clear felled and planted with less valuable, fast-growing species. As one US expert put it "that would be like selling your Rolls-Royce to get five VWs."

Now it is the job of Environment Minister Dr Emil Salim to convince his cabinet colleagues that conservation, far from being a constraint on growth is the nearest thing to a guarantee of Indonesia's economic future.

This is an unenviable task. The country's timber industry is controlled by powerful Chinese and military business groups. Attack has been the favoured form of defence. Fellow producers Malaysia and a US public relations company have been enrolled to fight what is seen as not so much an environmental skirmish as a full scale trade war. Ignoring his critics, Mr Bob Hasan the acknowledged svengali of the private sector plywood indus-

try announced a record \$1bn sale to Japan, the world's largest tropical timber importer and a consistent target of attack from conservationists.

Dr Salim maintains the issues are inseparable. "Look, what is the crux of the environment - interdependence. Every one is linked with every one else...we're not asking for aid, we just want better trading conditions."

Punitive moves by the European Commission to impose a tariff on tropical timbers he believes hit the wrong target and only encourage more logging. Meanwhile the utterings of the Group of 7 industrial countries he dismisses as "finger-wagging".

Inevitably Indonesia's future economic growth looks set to depend not only on greater energy use - one of the causes of global warming - but manufacturing, an area where it has a competitive edge in part because of its lack of environmental controls.

For all its oil wealth, Indonesia is still a poor country with a per capita income of less than \$500 a year. In the coming five years, more than 11m young Indonesians will have to find jobs. Currently more than 30 per cent of Indonesia's annual export earnings are absorbed in debt repayments, the direct consequence Mr Salim says of the Plaza Accord of 1985 where industrialised countries agreed a managed devaluation of the US dollar.

The debt for nature swap - like the one recently agreed in Madagascar where creditors commit to purchase developing country debt at a discounted value in the secondary markets - is not an option. In Indonesia's case, where most of its \$40bn public debt is from official government sources not commercial banks, this would raise awkward sovereignty issues. Such a move would also damage the country's credit rating with the international finance commu-

nity which is still relatively good. Dr Salim actually contends that when oil prices collapsed in the early 1980s it was the rain forest which saved the country.

None the less the conservation message does appear to have made its mark. Already since 1986, Indonesia has imposed a ban on log exports, which has forced the concessionaires to invest in plywood factories - a sunk cost which Dr Salim hopes will encourage better long-term forest management.

The re-afforestation fee on cut timber is to be raised from \$7 to \$10 per cubic metre. If firms comply, which has not always been the case, this fund could finance the 300,000 hectares targeted for new plantations every year.

In a related move, legislation has been introduced binding both foreign and local investors to take account of the impact of their business operation on the surroundings. Soil conservation legislation is also considered.

For Dr Salim, a broader concern is how to raise the public's awareness of the environmental debate. In an office outside Jakarta he now has a small research team looking into the commercial applications of forest products for pharmaceuticals and cosmetics. "I'm an economist," he says. "The only way I can see is to put an economic value on our environment... Did you know we have a leach which can cure leukaemia?"

According to a recent WWF report, the economic value Japan puts on its hardwood imports is little different from softwood imports from the US. Today a third of all Japanese plywood is used to make moulds into which concrete is poured on Tokyo building sites.

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WORLD TRADE NEWS

US stands firm on bilateral trade retaliation

By Nancy Dunne in Washington

MRS Carla Hills, the US Trade Representative, yesterday launched a vigorous defence of US bilateral trade retaliation and implied that once the world trading system had developed multilateral rules with strong enforcement mechanisms, demand for bilateral action would fade.



Carla Hills

In a discussion of her recent efforts to push forward the Uruguay Round of the General Agreement on Tariffs and Trade (GATT), she said \$1 trillion worth of trade was now unprotected by international rules.

"If the contracting parties do not have the political will or desire to provide disciplines, for example, in the area of protecting proprietary data and if we suffer from losses in that area, we have to protect it," she said.

"The thieves say: 'That's unilateral. You should wait five years, 10 years... until we sit down and develop a rule.' Well, great. What then is the incentive to develop a rule? It's cheaper to steal."

Mrs Hills said those who complain most about US bilateral actions are those who oppose stricter rules in agriculture and services trade, investment and intellectual property rights.

"If we get rules to cover a trillion dollars of trade, you would have a lot less fractious Congress," she said.

The trade representative said she is weighing a proposal to submit an analysis to the Ur-

Hills hits at construction trade blocks by Tokyo

By Nancy Dunne in Washington

MRS Carla Hills, US Trade Representative, yesterday issued a determination that Japan had "unreasonable" trade barriers to construction services, but said ongoing progress had been made towards resolving the dispute to delay until next May any possible retaliation.

The Japanese Government has agreed to a US demand that bidders for construction contracts state they understand rules against "dango", or bid-rigging agreements, and that they have not violated those rules, she added. The US will continue to monitor Japanese enforcement of its fair trade laws.

The determination was issued in response to a provision in the US Omnibus Trade Act requiring an unfair trade investigation of the Japanese construction market and set Tuesday as a deadline. Mrs Hills said the provision overlaps with a two-year bilateral agreement, running through next May, under which Japan agreed to open bidding to US companies on 14 public works projects.

The idea, said Mrs Hills, was to give US companies an opportunity to fulfil a "traditional" Japanese requirement that bidders have experience in the Japanese market. "I would like greater improvement in administrative remedies," she said. "I want the rules to be transparent. But we did make progress on collusion, and they assured us they would continue to negotiate."

Japanese dig in over plan to reform farm policy

Robert Thomson reports on Gatt negotiations

WHEN a New Zealand delegate rose to speak last week during an "informal" meeting in Tokyo on the General Agreement on Tariffs and Trade, he declared that he had three points to make: "Agriculture, agriculture and agriculture." Agriculture is an awkward issue in Japan. The country is a couple of months away from a general election and the reassuring words on protection that politically influential farmers want to hear are not well received by the US and other agricultural exporters.



The sensitivity of the issue was shown by the irritation of some members of the Cairns group of exporters after a speech by Mr Michihiko Kano, Japan's Minister for Agriculture, Forestry and Fisheries, who strongly defended Japan's policies, and then quickly left the Gatt gathering. The delegates were annoyed that the Kano speech, which has characterised the proposal as a large step backwards in the agriculture debate.

Japanese editorials have recognised that the rice market is again under threat from imports. The Kano speech prompted Japan to prepare its own position paper on the subject, and drawn a strong reaction from the European Commission, which has characterised the proposal as a large step backwards in the agriculture debate.

However, a US proposal in late October to eliminate tariff barriers and phase out farm export subsidies has prompted Japan to prepare its own position paper on the subject, and drawn a strong reaction from the European Commission, which has characterised the proposal as a large step backwards in the agriculture debate. Japanese editorials have recognised that the rice market is again under threat from imports. The Kano speech prompted Japan to prepare its own position paper on the subject, and drawn a strong reaction from the European Commission, which has characterised the proposal as a large step backwards in the agriculture debate.

national community to take into consideration its trade friction with other countries as well as its status as an economic power.

Newspapers in rice-growing districts were less flexible. The Akita Shimbu described rice as a "strategic material. . . we are not saying this because Akita Prefecture is a rice-producing region, but because this particular agricultural product concerns the very fundamentals of the state."

It is clear that Japanese farmers' groups and government officials will be using environmental concerns as a reason not to liberalise markets, as well as employing the more traditional argument of food security.

Japanese trade officials were pleased by the willingness of delegates from developing countries at the Gatt meeting to discuss trade-related intellectual property and investment measures, new areas supported by Japan in the Uruguay Round. Japan has not lobbied as vigorously on services, another new area, because the government has been unable to reach a consensus on the issue.

While Japanese officials suggest that the US is showing more flexibility on a formula for tariff cuts, there is concern at what are seen as extreme and uncompromising positions taken over issues such as agriculture and shipbuilding. A trade official said that increasing unwillingness of the US to compromise on difficult issues is "unfortunate" and threatens to complicate the negotiation process.

TI conquers the long road to patent approval

By Ian Rodger in Tokyo and Louise Kehoe

PATENT offices are not known for their humour, but one would have thought a little self-deprecating wit was called for on this occasion.

Texas Instruments first applied in 1980 for Japanese recognition of the so-called Kilby patents, which cover the technology needed to install both active and passive components on a piece of silicon.

The office, mindful of the impact of such a decision on Japan's then-nascent semiconductor industry, declined. It finally issued the patents at the end of last month.

There was an announcement to celebrate the event. Not at all; the decision was communicated privately to Texas Instruments and the objectors; and when the facts became public, was the patent office just a bit sheepish about the exposure of its protectionist proclivities? Not a chance.

"It took us 28 years to verify that the application met our requirements," one official said yesterday straightfaced. The impact of the decision on TI's bottom line is as yet uncertain; the big Japanese chip makers emphasised yesterday that they already had technology cross licensing agreements with TI which took into account the Kilby patents, and these will not be affected until they are renegotiated, which will be 1990 at the earliest.

But TI will not be the only US semiconductor company checking its files today. Credit for the invention of the integrated circuit chip is

shared by Jack Kilby of Texas Instruments and Robert Noyce, one of the founders of Fairchild Semiconductor. Silicon Valley's first semiconductor manufacturer and now the president of Sematech, the US semiconductor industry consortium.

Fairchild has since been acquired by National Semiconductor, another California chip maker.

National said yesterday that it was trying to determine whether Fairchild had, in fact, applied for basic patent rights to the integrated circuit invention in Japan, back in the 1960s.

Although the company has so far not been able to find any record of such a patent application, it noted that NEC of Japan had paid royalties to Fairchild in the early days of the industry and that it seems these royalty payments may have been made on the basis of a patent granted in Japan.

Intel Corporation, also co-founded by D. Noyce, said that it holds several patents in Japan and that it has several patent applications pending. The company noted, however, that the original patents covering the invention of the integrated circuit went to Dr. Noyce and his co-workers at Fairchild.

Historically, Japan has been notoriously slow in granting patents to the US semiconductor industry. The granting of the Texas Instruments patent is widely seen, therefore, as a landmark event.

Poland enthusiastic over Kvaerner shipyard deal

By Karen Fosell in Oslo

MR Krzysztof Skubiszewski, the Polish Foreign Minister, has responded enthusiastically to an application by Norway's Kvaerner Industries to form a 50/50 joint venture with the Gdynia shipyard and pledged during a recent visit to Oslo to help push it through for approval by Polish authorities.

largest shipyards, by the end of this year. However, an early approval of the Kvaerner application will clear the way for several other foreign acquisitions of Polish yards which are currently being sought. In a separate deal, plans by Mrs Barbara Piasecka Johnson, a North American millionaire of Polish origin, have been accepted not on a holding by Polish authorities, but on valuation of fixed assets currently being undertaken by Arthur Andersen & Liphidon. Once Polish authorities approve the Kvaerner-Gdynia deal, negotiations will move on to valuation of the Gdynia yard.

Last year Kvaerner increased profits before extraordinary items to Nkr881m (\$55.3m). Group turnover rose to Nkr8470m.

Norsk Data in Soviet deal

By Karen Fosell in Oslo

NORSK DATA, the troubled Norwegian mini-computers group, has won a Nkr35m (\$4.8m) contract to supply a computer-aided design and manufacture (CAD-CAM) system comprising 30 workstations to a Soviet shipyard in Leningrad.

Data said that the Soviet Union has become the company's fastest growing market. Norsk Data's CAD-CAM systems are manufactured in West Germany and, with the opening of the Berlin wall, the company is looking to the East German market.

The contract was won over several US suppliers including Hewlett Packard. After processing of export papers by Cocom in Paris, Norsk Data expects to deliver the system in January. An executive with Norsk

In the Soviet Union, Norsk Data participates in a joint venture with the Soviet Institute of Technical Sciences. After two years of losses, the company plans a radical restructuring in which 600 jobs are to be shed.

Insurer suggests ECGD link

By Peter Montagnon, World Trade Editor

TRADE Indemnity, Britain's leading private sector credit insurance concern, has expressed interest in collaboration with the Export Credits Guarantee Department once it is restructured under proposals due to be unveiled by the Government before the year-end.

The European credit insurance market was likely to become increasingly competitive as the 1992 single market took shape. Mr Richard Duggan, Trade Indemnity managing director, told a symposium in Brussels.

"With such major competition emanating from elsewhere in Europe, the two UK majors should put an act together sooner rather than later," he said.

Trade Indemnity's interest in acquiring the short term credit insurance business of ECGD once it is put up for sale by the government has been an open secret in the industry, but the company has been cautious about spelling out its ambitions in public.

Mr Duggan denied that an alliance between the two concerns would give them a dominant market position. The number of companies offering credit insurance in Europe would fall to less than 10 eventually from about two dozen now in the competitive climate created by the single market. "The odds on the UK maintaining two separate specialist functions in that climate therefore are probably very long indeed."

ECGD said it could not comment on Mr Duggan's remarks as the government has made no formal announcement yet concerning its plans for the department, which was not therefore up for sale.

The proposals now under consideration, however, would allow for ECGD's profitable short term insurance business to be spun off into a separate company that might attract private capital.

E Germany orders Sanyo VCRs

Sanyo Electric, one of the leading Japanese consumer electronics groups, has won a Y5m (\$35m) contract to supply 100,000 video cassette recorders to East Germany, Ian Rodger reports from Tokyo.

The contract, which is to be filled by next March, apparently reflects the eagerness of the new East German government to respond to public dissatisfaction with the lack of consumer products in the shops. Sanyo officials said that VCRs are among the most sought after products by East German consumers.

Norsk Data wins \$4.8m Soviet order

Norsk Data, the troubled Norwegian mini-computers group, has won a Nkr35m (\$4.8m) contract to supply a computer-aided design and manufacture (Cad-Cam) system comprising 30 workstations to a Soviet shipyard in Leningrad.

THE VOICE OF SOUTH AFRICAN BUSINESS

A South African leader in equal opportunity programmes

Barry Swart, Managing Director of First National Bank talks to John Spira, Finance Editor of the Johannesburg Sunday Star.

Spira: First National Bank is one of South Africa's oldest and largest banking groups. How far does the bank go back and how does it stack up in terms of relative size?

Swart: We've been in the country for 151 years, having started off in Grahamstown in 1838 as the Eastern Province Bank. In 1925, it was absorbed by Barclays Bank UK as Barclays Bank Dominion Colonial & Overseas and in 1971 a separate subsidiary was formed, with Barclays offering 16 percent of the shares to the South African public.

By spinning from following its rights, Barclays UK's shareholding came down to just under 40 percent by 1985, when it decided to divest completely from South Africa, ostensibly because its stock business was being adversely affected in the UK. The shares were then taken up by South African interests and the bank changed its name to First National Bank - a name well accepted by our entire customer base.

FNB is running neck-and-neck with Standard Bank as the largest bank in South Africa. FNB has 26 000 employees, is the world's 303rd-largest bank ("The Banker", July 1989) in terms of assets, runs 550 branches and a further 850 sub-branches and agency outlets throughout the country.

Spira: The South African banking industry as a whole has not performed particularly well in the past few years. What is the background to this phenomenon?

Swart: The return on assets has been poor. Speaking for FNB, we should be achieving a return of more than 1 percent; instead, we're only achieving 0.8 percent. Now while this took shape, Mr Richard Duggan, Trade Indemnity managing director, told a symposium in Brussels. "With such major competition emanating from elsewhere in Europe, the two UK majors should put an act together sooner rather than later," he said.

On the other side of the equation is the consideration that the banking business is made up basically of two elements - interest turn and the difference between non-interest revenue and non-interest expenditure. Staff costs make up about 65 percent of the latter. We're trying to improve the negative margin between the two by stabilising costs and improving revenue. We hope thereby to narrow the gap.

This having been achieved, we can concentrate fully on interest revenue. We haven't just sat back and hoped that our interest turn would improve. We've taken steps to push up rates where we considered it necessary and we've taken steps in the money market to better manage our liquid asset portfolios and our deposit mixes.

FNB is also looking extremely carefully at its debt management. Our exposure to the farming sector has meant that we've been picking up the effects of more than one severe drought year. Accordingly, we've taken steps to train all our leading managers to become far more professional, bearing in mind that in the past they may have been an over-emphasis on marketing. The heart of banking is still taking in deposits and lending them at a profit. Perhaps we took our eye off that particular ball. No longer.

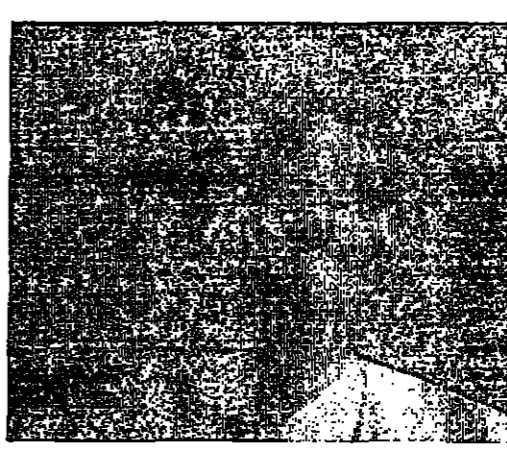
I believe that the banking outlook in general and the outlook for FNB in particular is more encouraging than it's been for a couple of years.

Spira: The banking services scene in South Africa has been the subject of extensive rationalisation. FNB, however, hasn't played a role in the process. Where do you stand on this issue?

Swart: I would like to see more rationalisation in the banking services business. We've looked at several institutions but haven't taken it any further because we haven't come across any worthwhile rationalisation opportunities. I believe that in the longer term building societies per se will disappear, with the banks having building society divisions.

Yet while FNB hasn't acquired a building society - as other banks have done - in fact we're the fourth-biggest building society in the country in our own right in terms of our home loan book. And we've achieved this feat in a remarkable short period of time and at relatively low cost. Spira: What is FNB's attitude towards equal employment opportunity?

Swart: FNB is a leader in South Africa when it comes to equal opportunity programmes. We've gone into it in a big way in the last seven years, though non-whites have worked in our organisation as tellers since 1958, at which time they were being paid the rate for the job. We've set guidelines for ourselves - not absolute targets - such that by the end of 1990 we would like to see non-white South Africans comprising 40 percent of our clerical and managerial staff. We're running at 32 percent on average at present. The programme has worked out well. There's no



Barry Swart

friction. Our clients have accepted it. We believe that by recruiting the right people now and training and developing them, we are assuring the future of our bank.

On the other side of the equation is the consideration that the banking business is made up basically of two elements - interest turn and the difference between non-interest revenue and non-interest expenditure. Staff costs make up about 65 percent of the latter. We're trying to improve the negative margin between the two by stabilising costs and improving revenue. We hope thereby to narrow the gap.

Spira: Do you see any of your non-white employees rising into the upper echelons of your bank in the near future?

Swart: I would hope so. We have several highly promising younger candidates - which is understandable. The older employees haven't had the opportunities. But the younger people have been better educated, have been exposed to business and therefore take to it much more easily. In time, there's no reason at all why we shouldn't have blacks into the upper echelons of the bank.

Spira: With growing isolation of South Africa, a bank like yours which is, by its very nature an international entity, must have suffered. How have you adapted to the situation?

Swart: We travel abroad all the time and we keep abreast of what's going on as far as new products and systems are concerned. Here we are as sophisticated as any other country and probably more than most.

The drawback has been that our lines of credit have been hampered by the debt standards. Most South African banks are now operating on a lower level of available dollar pool than in the past because some credits have been repaid in terms of the standard. So the pool available to our customers has shrunk. It cramps our flexibility but we survive.

Spira: Will interest rates come down in the near future? How do you view South Africa's economic outlook for the next year or two?

Swart: I don't see much movement in prime rate (now 20 percent) between now and the middle of next year, after which it should decline slightly. In 1991, it could move down to around 16 percent, which is still high in comparison with the 12.5 percent we saw 18 months ago.

The economic signals are mixed. But on the capital expenditure front I can tell you that we're sitting on proposals running into billions of rands, which suggests to me that the economy won't go into a full-blown recession. Indeed, I envisage an upturn by the middle of 1991.

Not to be ignored is the fact that the economy has performed remarkably well, having recorded a 3 percent real growth rate last year at a time when the country was exporting capital. Obviously I'd like to see a return to normality, where we get imported capital helping us toward getting our growth rate up to 5 percent, which is what is needed.

Unfortunately, I don't see this happening in the near future. Of course we'll survive and in some ways it's making men out of boys. Pressure is never very comfortable but it does bring the best out of people. The pity of it is that it keeps a lot of underprivileged people out of jobs. That's the folly of sanctions.

First National Bank logo and contact information: FIRST NATIONAL BANK, P.O. Box 1153 JOHANNESBURG 2000, Tel No. (Johannesburg) 632-2911, Fax No. (Johannesburg) 632257

JF PACIFIC WARRANT COMPANY, Société Anonyme, incorporated as a Société Anonyme d'Investissement à Capital Fixe in and under the laws of the Grand Duchy of Luxembourg. Registered Office: 2, boulevard Royal - L-2953 Luxembourg. Notice is hereby given that a duly authorised committee of the Board of Directors of the Company resolved to convene the Annual General Meeting of the Company which is convened at 3.00 p.m. on Friday, 17th November, 1989 at the registered office of the Company, 2, boulevard Royal, Luxembourg, in order to give shareholders an appropriate period to consider the Report of the Directors and Auditors for the financial year ended 30th June, 1989. The Annual General Meeting will re-convene on 3.00 p.m. Tuesday, 12th December, 1989 at the registered office of the Company at 2, boulevard Royal, Luxembourg. The Agenda for the re-convened Annual General Meeting will be as follows: RE-CONVENED ANNUAL GENERAL MEETING: 1. Submission and approval of the Report of the Board of Directors and of the Auditors. 2. Approval of the Statement of Net Assets as at 30th June, 1989, of the Statement of Operations for the year then ended and Appropriation of the Net Profits. 3. Discharge of the Directors and of the Auditors. 4. Action on nomination of the Directors and the Auditors. 5. Miscellaneous. Shareholders are advised that no quorum is required for the items on the agenda of the re-convened Annual General Meeting and that decisions will be taken by a simple majority of the votes expressed by shareholders present or represented at the meeting with no restriction. A shareholder is entitled to appoint a proxy to attend and vote instead of him. A person appointed to act as a proxy need not be a shareholder. If you have already returned a proxy card in respect of the Annual General Meeting it will remain valid for the re-convened meeting. If you have not so far returned a form of proxy in order to be valid each form of proxy must be deposited with the Registrar, Banque Internationale à Luxembourg, 2, boulevard Royal, Luxembourg, not less than 48 hours before the time appointed for the re-convened meeting. In order to attend the re-convened meeting on 12th December, 1989, the owners of bearer shares are required to deposit their shares not less than five clear days before the date of the re-convened meeting at the registered office of the Company or with Banque Internationale à Luxembourg, 2, boulevard Royal, L-2953 Luxembourg. By order of the Board of Directors, 17th November, 1989.

AMERICAN NEWS

Bush shows his competitive streak ahead of summit

By Lionel Barber in Washington

WITH just over a week to go before his meeting with President Mikhail Gorbachev, President George Bush looks and sounds like a man eager to prove to the world (and to himself) that he is up to the challenge of dealing with the Soviet leader.

There is a competitive streak in the President which applies as much to superpower diplomacy as to catching fish, and it surfaced during an interview with the Financial Times and

other foreign newspapers this week. Twice, he grew animated. First, he revealed a cold fury at Congressional accusations that he is too "dumb" in reacting to change in the Soviet bloc; second, when he was asked by a Maltese journalist which leader thought first of the superpower encounter in the Mediterranean.

"Right here," said the President, pointing to himself.

Throughout, Mr Bush, who meets

with Mrs Thatcher, the British prime minister later today, wished to demonstrate he is alert to the "self-evident" changes in the world, and that he is ready to respond to them. But he made clear that the US role in promoting or shaping the reform process in Eastern Europe should be limited.

Asked whether the US would support Hungarian neutrality, Mr Bush replied that US should state the principles of freedom and democracy. "I think it

would be a mistake for the US to try to dictate to a country what course it ought to follow in relationship to the Warsaw Pact, the Soviet Union or anybody else."

Mr Bush would clearly like to see a similar hands-off approach adopted by Mr Gorbachev, but he remains uncertain about the limits of Soviet tolerance; hence his eagerness to sit down for a private conversation with the Soviet leader next week.

Thatcher faces restrained welcome in US

Peter Riddell reports on a special relationship which has begun to lose its shine

WHEN Mrs Margaret Thatcher last visited Washington just over a year ago to say farewell to former President Ronald Reagan, she was greeted with full pomp and ceremony and extravagant exchanges of compliments.

When she arrives this evening, the mood will be more restrained. President George Bush will be polite and attentive — that is his style and character. But even if Mr Bush does not say so himself, the view of Washington policy makers towards Mrs Thatcher and Britain has changed substantially during the past 12 months.

It is partly a matter of personalities. Mr Bush is never going to share with Mrs Thatcher the same camaraderie Mr Reagan had with her as fellow crusaders of the 1980s — which gave her special access to the Oval Office. The Reagan-Thatcher relationship was perhaps too close in the view of one senior US official involved; the US looked to Britain too much to handle transatlantic problems.

President Bush signalled during his first European visit six months ago that the balance would be corrected — that there was to be no one

special relationship. US-British ties would remain strong, but there would be other partners. Mrs Thatcher would have to stand alongside Chancellor Helmut Kohl and President Francois Mitterrand.

But, more significantly, the shift is also of policy. The Bush Administration has developed a more positive view of European integration than its predecessors — not only of the 1992 single market process but also of the political desirability of a strong European Community at a time of such rapid change in Eastern Europe, underlined by the re-emergence of the German question. This has further shifted the US focus towards Bonn.

Mrs Thatcher and Britain have appeared to be reluctant, and increasingly isolated, participants in these changes. Hence US views are now a little out of step with Mrs Thatcher's, if not Foreign Secretary Douglas Hurd's. The State Department would undoubtedly like Britain to play a more positive part in European integration, whatever form that takes. In their eyes Britain's international role is through the EC, not through a special relationship.

The differences should not, of course, be exaggerated. On



Bush and Thatcher at their last Downing St meeting

many detailed EC issues, such as banking reciprocity, the social charter or economic and monetary union, the US sympathises with British views and doubts. Indeed, as Mrs Thatcher remarked, it may suit the US to have an ally to the right

like Mrs Thatcher — as she was, for example, over the short-range missile argument.

The US worry is more over the general approach and language she adopts. As Mrs Rosanne Ridgway, the former European assistant-secretary,

points out: "For all the reluctance, a basic decision has to be made about where is Britain's future? British industry or banking will tell you it's on the Continent. Whether that's a happy or an uncomfortable prospect is irrelevant."

Nevertheless, Mrs Thatcher still enjoys a high personal reputation in the US. The shock which has so shaken British political life in the past few weeks and months have barely registered in Washington. This is in part because US reports on the UK generally fail to appreciate the distinction between a presidential and a Cabinet system, and also because the attention of American reporters and public has inevitably been on events further east in Europe.

Whatever the reason, hardly anyone, even in Washington, has begun to talk about the possibility of a post-Thatcher Britain.

Some British advisers privately think that the US's warmer links with West Germany, and even France, will come under strain and it will look again to the UK as its most reliable ally. But there are dangers of self-delusion. The US now believes its interests are served by Britain playing a full part in Europe.

Nicaragua set to convene regional talks on Contras

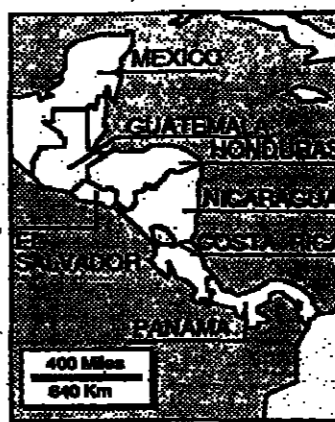
By Tim Coons in Managua

NICARAGUA is to convene an urgent meeting of the five Central American presidents following the collapse of bilateral talks with the US-backed Contras in Washington. Military options to disarm and demobilise the Contras are now likely to be considered after rejection by the Contras of Nicaraguan Government proposals for a negotiated demobilisation.

Under the Tela summit accord of last August, the five presidents agreed that the 12,000-strong Contras, based on Honduran territory, be demobilised by December 5 this year. In return the Nicaraguan Government promised a series of internal political reforms and agreed to suspend legal action against the Honduran Government at the International Court of Justice (ICJ) at the Hague.

At the beginning of the month the Nicaraguan Government announced the lifting of a 19-month ceasefire following renewed insurgencies by the Contras and a sharp increase in attacks.

Nicaragua is now in the middle of an election campaign. General elections are to be held on February 25 next year. Bilateral talks between the Government and the Contras were renewed two weeks ago



of the Washington talks. There is an obligation on Honduras to remove the Contras from its territory by the December 5 deadline. Presidential elections are to be held there this coming weekend. Should the Contras fail to comply with the agreement, Nicaragua will renew its litigation at the ICJ and might again resort to cross-border raids against the Contra camps as it has done in the past.

Honduras already has a crucial decision pending at the ICJ over a decades-old boundary dispute with El Salvador. The six-potential or business along their joint frontiers still in dispute have been used by the FMLN guerrillas in El Salvador to establish some of their mountain strongholds.

Major-General Agustin Quirós Gomez, a Spanish officer, will lead the United Nations Observer Group for Central America (ONUCA), the 685-member border patrol force being sent to halt arms shipments to El Salvador's left-wing rebels and to stop Contra raids into Nicaragua. AF reports from the UN.

The force will have military observers from the armed forces of Canada, Colombia, Ireland, Spain and Venezuela, and logistics units from Canada and Venezuela.

El Salvador hotel siege ends

PRESIDENT George Bush said yesterday that he had sent a special US military counter-terrorist force to El Salvador to help end the hotel siege in which US soldiers were trapped. Reuter reports from San Salvador.

The stand-off ended yesterday when the 12 US Green Berets were taken by Salvadoran troops from the Sheraton hotel, which had been deserted by the rebels who stormed it more than 24 hours earlier.

The rebels seized part of the hotel on Tuesday during an

attack on the wealthy Escazón neighbourhood north of the city, the latest action in an offensive against government troops that began on November 11.

Mr Bush said he despatched a special operations team to San Salvador on Tuesday to help the Salvadoran military end the siege at the hotel.

The 12 Green Berets had been among the guests at the hotel and were trapped on the 6th floor.

"We have specially trained forces. They are trained to do

this kind of mission. They were put on alert. They were sent and they performed their mission and thank God they didn't have to fire a shot," he told reporters aboard his aircraft on the way to Memphis, Tennessee.

He said that Mr Alfredo Christiani, El Salvador's President, was consulted on the move but did not specifically request the help of the US military. The US has provided about \$3.5m to oppose the insurgency and 65 US military advisers are assigned to the country.

US durable goods orders fall

By Anthony Harris in Washington

US orders for durable goods fell by 0.6 per cent in October, according to the first estimate from the Department of Commerce, and civilian orders rose by 0.5 per cent.

This fall is considerably smaller than the markets had expected, but the figures for September, originally reported as a 0.2 per cent increase, have been revised to show a 1.1 per cent fall. Over the last two months orders have fallen by 1.7 per cent, against market expectations of 2.4 per cent.

Eight month-to-month fluctuations in durable orders have distorted the trend. These rose by 8.9 per cent in September and then fell 12.4 per cent last month. Civilian durable goods orders fell by 3.5 per cent in September, and recovered by 0.5 per cent last month.

Falling aircraft orders appears to have been a major factor. Orders for transport equipment rose 3 per cent, after falling nearly 11 per cent the previous month, and are at much the same level as July. Excluding the transport sector, durable goods orders in October fell 1.8 per cent, after rising 2.8 per cent in September. Excluding both these volatile sectors, which account for about a third of total durable goods orders, the total fell 0.5 per cent in October, after no change in September.

There was an unexpected recovery in orders for civilian capital equipment, seen as an indicator of future industrial expansion. These rose by 3.2 per cent in the month.

Nissan plans to invest over \$1bn in Mexico

By Richard Johns in Mexico City

NISSAN plans to invest more than \$1bn in Mexico, to double its motor manufacturing capacity from 120,000 to 240,000, according to the Ministry of Commerce and Industry (Secofi).

The company has made it clear that any future expansion will depend on a further three years' extension of the blanket ban on imports of motor vehicles. It is believed that Secofi, which is drawing up new regulations to govern the auto industry, which come into force at the beginning of next year, has decided to lift curbs from 1992 onwards, but to impose a 10 per cent tariff on imports rather than the 20 per cent the industry has been

pressing for.

Such an extension and tariff could be enough to satisfy Nissan. Secofi's announcement followed a visit to Japan by Mr Jaime Serra Puche, Minister of Commerce and Industry, who had discussions there with more than 35 companies on possible investment projects. Secofi spoke of "the certainty of doubling Japanese investment in Mexico in the near future."

Until the end of 1988, approvals for Japanese projects by the Government amounted to \$1.2bn. But Nissan, with an investment of over \$600m, reckons to account for two-thirds of the amount actually made.

Brazil trade surplus falls to low point for year

By Ivo Dawson in Rio de Janeiro

BRAZIL's trade surplus for October dropped to \$1.03bn, the lowest monthly figure this year, as the Government's cut in import curbs for purchases overseas rose to \$1.72bn, or \$548m up on the same month last year.

Officials believe the total year-end surplus will not substantially exceed the \$16bn originally forecast. Earlier this year, informal projections for the surplus were revised upwards to \$19bn. The accumulated figure for January-October stands at \$14.23bn, or 11.7 per cent down on the same period in 1988.

The latest trade figures show a sharp \$502m increase in imports of capital goods as industry continues to replace old equipment. Forecasts now suggest the increase in imported raw materials — largely minerals — and capital goods will add around \$2bn to the total import bill by the end of the year.

Brazil has been systematically reducing its "prohibited" list of imports throughout 1989 as part of its policy to liberalise trade. Port workers across Brazil went on indefinite strike yesterday, demanding pay parity with dockers at the country's largest port of Santos in São Paulo state. The union is seeking rises of 23-37 per cent.

Curbs on LBO benefits

By Peter Riddell, US Editor, in Washington

THE tax benefits of corporate leveraged buy-outs have been restricted, as a result of changes included in the budget bill which was finally approved by Congress early yesterday.

Corporations will not be able to carry back losses, that is claim refunds of past tax payments, as a result of interest payments on borrowing to finance the takeover of another company. This applies to transactions after last August 2 and is expected to raise \$226m.

Separately, the bill seeks to curb "junk" bonds, by curtailing the tax benefits for zero-coupon bonds that postpone cash interest payments. Depending on the yield of the bond, interest deductions will be either deferred until interest is paid or the payments will be treated as distributions of equity.

This applies after July 10 and should raise \$21m.

Piers Fletcher is a futures broker and chose the tie. The Harvey Nichols suit was his wife Paula's idea. An investment in pure new wool.

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Notice of Meeting
Messrs. Shareholders are hereby convened to attend the Annual General Meeting which will be held on December 8, 1989 at 2.30 p.m. at the registered office with the following agenda:

Agenda

1. Submission of the management report of the Board of Directors and of the report of the Authorized Auditor.
2. Approval of the accounts and appropriation of the results as at September 30, 1989. Proposed payment of a dividend of US\$ 0.75 per share.
3. Discharge to be granted to the Directors for the proper performance of their duties for the period ended September 30, 1989.
4. Receipt of and action on nomination for election of Directors and Authorized Auditor for a term of one year.
5. Any other business.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

UK NEWS

Party chief backs Thatcher in leadership challenge

MR KENNETH Baker, the Conservative Party chairman, warned yesterday that a leadership challenge to Prime Minister Mrs Margaret Thatcher would be an "irrelevant distraction", writes Philip Stephens and Michael Cassell.

Meanwhile dissident Tory MPs fuelled speculation that within the next week they will force the first such contest in the Conservative Party since 1976.

In an interview with the Financial Times, Mr Baker gave a clear signal that the Government now expects to

run almost its full parliamentary term to mid-1992 before calling a general election.

He said the Government would need time to bring down inflation and to restore the economy's growth rate. On the election date he said: "I think we have to think in terms of 1992". The party would be ready, however, to go to the country at an earlier date.

His remarks on the leadership were echoed by Viscount Whitelaw, the deputy leader of the party. He told Westminster journalists that he hoped backbench MPs would close ranks

behind Mrs Thatcher and end their "gossip, rumour and internal intrigues".

Mr Baker refused to speculate on whether a challenge now looked unavoidable but insisted that "I think a leadership contest is unnecessary. It is an unnecessary distraction and it is irrelevant". He said he had been in contact with party activists. "The message is very very clear... There is overwhelming support for Margaret Thatcher". Mr Baker said that he was convinced Mrs Thatcher would lead them into the next election.

Other senior ministers, however, said party managers at Westminster - the whips - were now planning on the basis that there would probably be a challenge.

Sir Anthony Meyer, the MP for Clwyd North West and a long-time critic of the Prime Minister, repeated yesterday that he would probably put himself forward if no other candidates emerged.

The bars and tea rooms at the House of Commons were awash with rumours of plots by others on the left of the party. Their aim would be to

attract enough support and enough abstentions to significantly undermine Mrs Thatcher's position. That might pave the way for a more serious challenge next year.

The party's 1982 Committee is expected to announce later today that nominations for candidates - a mere formality in each of the last 14 years - will open immediately. They would close a week later with the results of an election due on December 5.

The Committee, which represents all backbench MPs and has a powerful influence

on Government policy, meanwhile faces its own internal division.

Sir Marcus Fox MP is expected to be nominated to stand for the chairmanship. The post has been held, unchallenged, for the last five years by Mr Cranley Onslow, the MP for Woking, who will stand for re-election. Tory MPs do not believe that Sir Marcus has any chance of mounting a successful challenge but he is expected to win a respectable level of support in the ballot, which will be held next Thursday.

Ambulance dispute widens as crews ban non-emergency runs

By Fiona Thompson, Labour Staff

THE 10-week-long ambulance pay dispute widened yesterday when crews across the country imposed a ban on all non-emergency work.

Tens of thousands of out-patient and routine journeys were abandoned, resulting in elderly and mentally ill people not attending day centres and widespread cancellations of hospital appointments.

The only exceptions were children under 14; expectant mothers; patients for cancer, renal dialysis and radiotherapy and terminally ill patients leaving hospital.

Some crews have had their pay docked for refusing to handle non-urgent calls and ambulance officers were calling in taxis and minibuses, but the gap for most services was too large to bridge.

In London, management of the London Ambulance Service and the unions exchanged bitter accusations throughout the day. LAS accused crews of refusing to attend emergency calls in six instances in spite of their pledge that all emergency calls would be answered.

Mr Tom Crosby, London's chief ambulance officer, said the incidents demonstrated clearly that a safe and reliable emergency service could not be run in London under the current restrictions being oper-

ated by ambulance staff.

Nupe, the public service union representing the bulk of ambulance workers, strongly denied each allegation. Mr Roger Poole, the chief trade union negotiator, said LAS management "must be in a desperate state of confusion and chaos."

In the control room at LAS, control assistants were refusing to put emergency calls through to the police, but senior controllers were passing them through using facsimile machines.

Management has been putting the bulk of emergency calls through to police and troops for two weeks, since crews at the capital's 71 stations were suspended for refusing to use radios as management wished.

Mr Kenneth Clarke, Health Secretary, yesterday accused the unions of talking "fiction" when they promised to protect emergency services. "They're taking life-threatening action in order to get us to settle a highly-excessive pay claim," he said.

The five unions representing the country's 22,500 ambulance workers have rejected a 6.5 per cent 18 month pay offer and a 9 per cent 18 month one. The offer for London staff is worth 11.8 per cent over 18 months.

Squeezing the last drop out of floating water

Andrew Hill on the price set for privatisation

After all the public relations hype, the months of water commercials and the endless dribble of small announcements on the privatisation of the water industry - yesterday's final press conference came as something of an anti-climax.

The unveiling of the pricedigital figures illuminated against a water-filled screen - probably looked existing to the television cameras for which it was intended, but it left the politicians and merchant bankers on the platform smirking with embarrassment.

Following semi-official leaks to the weekend press most people already expected a common share price of 240p for each of the 10 companies and an average dividend yield of about 8.5 per cent. So it proved. On the basis of the 8.55 per cent yield, the whole industry is worth \$5.24bn.

If there are no significant market corrections between now and the first day of dealing on December 12, the underwriters and sub-underwriters will escape, with their fees - likely to top \$42m in total - and individual company shares could rise to a premium above the issue price on Day One. That would bring the dividend yield down to just under 8 per cent, against, say, a 6.9 per cent prospective yield on British Gas shares.

Analysts yesterday were intrigued by the way in which the Government had tried to

make the 10 companies look equally alluring to investors.

Welsh Water, for example, received the second highest yield of 9.31 per cent - more generous than expected. That probably takes account of reduced takeover prospects at the company. Unlike its counterparts, which will emerge from the shelter of a 15 per cent limit on share stakes after five years, Welsh requires 75 per cent shareholder approval to do so and the protective limit.

As expected, South West has received the highest yield - 9.68 per cent - which will do something to offset the bad publicity caused by pollution accidents in its region over the last 18 months.

Mr Robert Giles of independent brokers Laing & Crutchbank said yesterday: "I think the Government has got South West's yield right; it isn't a bargain, but it will probably make sure the company is sold."

Mr Wilf Wilde, an analyst at Citicorp Scrimgeour Vickers, said he thought examination of the terms of the flotation might overturn some predictions about the companies likely to be the investment stars.

"I think there has been an underlying assumption that Thames is the most attractive," he said yesterday. "But I don't think it necessarily follows that it is the best company to invest in."

Thames, which has ambitious plans to diversify into non-core businesses, has the lowest yield at 8.1 per cent.

The full prospectus reveals that a group of 18 banks and securities houses will receive average commission of 0.1731 per cent for acting as primary underwriters on 78.5 per cent of the issue. That reflects the current uncertainty of the market and the increase in underwriting risks since BP's ill-fated issue in 1987, when commission reached a low of 0.018 per cent.

Sub-underwriters - mainly institutions which already want to buy water shares - will receive half the underwritten shares for sure. A proportion of the other half can be clawed back if the issue is a success with private investors. For shouldering the greatest risk, sub-underwriters will take a fee of \$25.7m from the Government.

Overseas institutions, which have pledged to take up to 18.5 per cent of the whole issue will get about \$12m in fees. More than half of the overseas allocation of shares will be made available to Japanese investors; a quarter could go to continental Europe and the balance to Canada (11.9 per cent) and the US (9.3 per cent).

The Financial Times will publish a special three-page analysis of the water privatisation in Weekend FT this Saturday.

Monopoly probe into Bupa deal

AN ACQUISITION which has made British United Provident Association the largest private hospital operator in Britain was yesterday referred to the Monopolies and Mergers Commission, writes Alan Pike.

Mr Nicholas Ridley, Trade and Industry Secretary, said he was asking the commission to investigate and report on a \$22m agreed bid by Bupa for Hospital Corporation of America's 10 hospitals and seven nursing homes in the UK. The decision to refer the acquisition was made on a recommendation from the Director-General of Fair Trading.

"The Secretary of State considers that there are possible effects on competition in the UK market for the provision of private acute hospital care and health care, and insurance which deserve investigation by the commission," said the DTI.

Bupa is by far Britain's largest private health insurer as well as a hospital operator, with about 60 per cent of the insurance market.

The acquisition of HCA gives Bupa ownership or control of 30 hospitals with 1,568 hospital beds.

This puts it ahead of the other two big hospital operators - AMI Healthcare and the charitable Nuffield Hospitals.

Even after the HCA deal Bupa is in a minority position in the independent hospital sector - there are 209 private hospitals with more than 10,000 beds - and the HCA bid alone would not have prompted a reference to the monopolies commission.

S.G. Warburg challenges proposed rule on goodwill

By David Waller

S.G. WARBURG, the London investment bank, has written to the Accounting Standards Committee complaining that its proposed new rules on goodwill accounting will make UK companies more vulnerable to takeovers.

Warburg also says the rules will remove a competitive advantage when companies make acquisitions overseas.

This is the first time such an influential institution has entered the debate on how acquisitive companies should account for goodwill - the difference between the net assets of the company they buy and the price they pay for it.

Finance directors of many listed companies are worried

that the ASC's expected ruling on the subject will sharply reduce reported profits. The ASC wants companies to capitalise goodwill on their balance sheets and write it off via the profit and loss account over a number of years.

The Warburg letter points out that the stock market may choose to value the company on the basis of the lower profits figure.

Given that the underlying profits performance of the company would not have changed at all, that could make it vulnerable to takeover. It also says that existing accounting rules favour UK companies when making acquisitions overseas.

ment will be unavoidable as the economy slows next year. It contains further assumptions from the Government Actuary that the average number of unemployed in Great Britain will increase to 1.75m in 1990-91 from 1.67m in the current financial year.

This outlook contrasts with news yesterday of a continuing fall in the number of longer term unemployed in the UK.

The Department of Employment said the number of people claiming unemployment benefit for more than one year fell by 61,000 to 613,000 in the quarter to October. The October total was 272,000 lower than in October 1988.

Wages growth expected at 8.5%

By Peter Norman, Economics Correspondent

THE Government expects only a modest slowdown in the rate of wage increases next year, according to the final version of its autumn statement on the economy published yesterday.

Figures supplied by the Government Actuary showed that average earnings are expected to increase by 8.5 per cent in the 1990-91 financial year compared with an increase of around 9.25 per cent projected for 1989-90.

The autumn statement, the annual outline of the Government's spending plans to Parliament, stipulates that the actuary's assumptions are not forecasts nor predictions. However, in a procedure designed

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UK NEWS

Harmony on EC merger code threatened by Bonn

By Jane Fuller

EFFORTS to agree a European Community policy on company mergers could run into difficulty today because of West German reluctance to relinquish national powers.

The curtailment of national jurisdiction over large cross-frontier bids is the issue most likely to upset a meeting of the EC's internal market council in Brussels.

Mr John Redwood, the British Corporate Affairs Minister, said if agreement was not reached on all the outstanding issues by the end of December, the move would "die with the French presidency." He expected progress to be made at today's meeting, but for it to take one more session to finalise the policy.

Most worrying was a hardening of the West German attitude towards national jurisdiction. "The Germans would not be concerned if the EC blocked a merger, but if it allowed it, they would want a go as well," he said.

The Federal Cartel Office has been anxious to reaffirm its stature after the blow to credibility caused by the Bonn Economics Ministry's decision to

allow through - against its advice - the aerospace and defence merger between Daimler-Benz and MBB.

Mr Wolfgang Korte, the Cartel Office president, is eager to ensure that the proposed EC merger legislation does not tone down his office's powers to veto large company mergers in West Germany.

But Mr Redwood said the West German stance could amount to an abrogation of the "single stop" idea, central to UK cause, whereby companies would in general only need to worry about referral to one body: either their national one or the Commission.

Mr Redwood said the negotiations would focus on the definition of national and local markets. It has already been agreed that a merger can also be examined by a national body if a competition problem is created in a particular local market - the hinterland of a large town, for example.

Another possibly contentious issue is the arrangement to review the new system after four years. This would raise a question dear to the hearts of

small countries: the threshold above which bids are automatically referred to the Commission.

A figure of Ecu5bn (£3.6bn) had been agreed, but smaller countries want this to fall to Ecu2bn after four years.

On the question of bids by companies from non-EC countries, the French were becoming isolated, said Mr Redwood. They had suggested that the Commission should block a takeover if it did not like the arrangements in the predator's country, on the grounds of "reciprocity."

The counter view was that this gave out the wrong signals, smacking of "Fortress Europe", to countries like the US and Japan at a delicate time for world trade. The UK was keen that no new barriers were created to the inflow of foreign capital, he said.

One area which seems settled is the criterion for a referral. With very few exceptions, it would be on competition grounds only. This would kill off the idea of nurturing "Euro-champions" to take on Japan and the US.

In Brief

Unit trust purchases unhurt by market fall

Unit Trust investors braced out the stock market fall last month without panic, figures from the Unit Trust Association show, writes Eric Short.

Investors bought £956.8m worth of units in October, the third highest monthly sales this year, but investors also cashed £877.5m worth of units in October, the highest monthly figure since the October 1987 crash.

The result was a net investment into unit trusts of £79.3m, the lowest figure since last December. Most of the activity in unit trusts is reported to come from other institutions, mainly life companies and pension funds, or individuals investing through professional advisers. There is no widespread investment by individuals.

The value of unit trust funds under management fell by £2.6bn in October to £33.4bn, down 4.6 per cent against a 7.6 per cent fall in the value of the FT-Actuaries All Share Index over the month.

UK pay less

British senior managers earn less on average than their European counterparts but are more likely to receive share options, cash bonuses and a company car, says a survey by consultants Monks Partnership. The 12-country survey showed Switzerland had the highest paid managers.

Of the UK managers surveyed, 53 per cent had share options against 44 per cent in France and 34 per cent in Germany and the Netherlands.

Kinnock in France

Mr Neil Kinnock, the opposition Labour Party leader, will today hold talks in Paris with President Mitterrand, followed by discussions tomorrow with M Michel Rocard, the French Prime Minister.

Tax jobs to move

A further 1,200 Inland Revenue jobs are to be moved out of London to offices in the North of England, Scotland and Wales by mid-1992.

Orders slump suggests building slowdown

By Andrew Taylor, Construction Correspondent

FEARS that the British construction output is poised to decline after eight consecutive years of growth are likely to have been fuelled by figures yesterday showing a fall in orders received by contractors.

Figures published by the environment department reveal that orders in July, August and September fell by 9 per cent compared with the previous three months and by 3 per cent against the corresponding months last year.

Private investment in office and retail developments, as well as for private housebuilding, fell during July, August and September due mainly to high interest rates. Bank base interest rates since May last year have doubled from 7.5 per cent to 15 per cent.

Housebuilders have been

worst affected, particularly in southern England where house prices and mortgages are higher than in other regions. Orders for private housing in July, August and September were 18 per cent lower than during the previous three months and 26 per cent lower than during the corresponding quarter last year.

Associated Building Industries, one of the country's largest organisations monitoring construction contract awards and development opportunities warned earlier this month that several of developers were postponing starting work on new schemes because of uncertainty over the economy.

There has been no slow down in awards of industrial contracts according to the environment department which said industrial orders rose by 11 per cent during the

three months to the end of September compared with the previous three months and by 16 per cent compared with the corresponding quarter last year.

Public sector orders, other than for housing, rose by more than a third compared with July, August and September last year, said the department. Public sector construction in areas like road and hospital building are due to receive a boost next year after last week's Autumn Statement of the Government's spending plans.

Private commercial development, however is expected to decline in the second half of next year while private housebuilding is likely to remain very depressed.

Third case fails on share dealing

Raymond Hughes reviews the Government's progress in the courts

THE Government's drive to clean up share dealing practices has suffered another setback with the failure of its third prosecution, brought by the Department of Trade and Industry, in the past two months.

Yesterday a jury at Southampton Crown Court was directed to acquit Mr Piers Fitzwilliams, a former director of City & Westminster Financial, a corporate finance company, who had denied four alleged breaches of the 1985 Company Securities (Insider Dealing) Act.

This follows last month's acquittal of three former employees of City accountants Touche Ross, Mr David Holyoak, Mr Arthur Hill and Mr Ian Mori, after a nine-day trial at the Old Bailey. They were alleged to have bought 5,000 shares in Press Tools minutes before the announcement of a takeover and made a £12,000 profit when they sold the shares.

Their defence was that they had thought the takeover announcement had already been made when they bought the shares.

On November 8, a judge at Reading Crown Court ruled that Mr John Briggs, deputy chairman of Wheway engineering group, had no case to answer and must be acquitted.

A JURY at Southampton Crown Court was directed yesterday to acquit Mr Piers Fitzwilliams, a former director of City & Westminster Financial, a corporate finance company, who had denied four alleged breaches of the 1985 Company Securities (Insider Dealing) Act.

Judge Wroath halted the prosecution because he said, "Every word of the prosecution case was helpful to the defence."

Until these last three cases the DTI had had virtually total success in its prosecutions under the 1985 Act.

The first person to be charged under the new Act was Mr Geoffrey Collier, former joint head of Morgan Grenfell Securities. In July, 1987 he was fined £25,000 and sentenced to 12 months' imprisonment, suspended for two years, after pleading guilty at the Old Bailey to two offences of dealing in the shares of Cadbury Schweppes and AE Engineering Group. He was also ordered to pay £7,000 towards prosecution costs.

Shortly afterwards Mr Ronald Jenkins, former private secretary to Lord Cawsey, chairman of the British and Commonwealth Shipping group, was fined £10,000 and ordered to pay £2,000 costs after admitting two offences of dealing in the shares of British and Commonwealth and Steel Brothers Holdings.

In April 1988, the DTI suffered a serious setback when a judge at Southwark Crown Court ordered the jury to acquit Mr Brian Fisher, a former stockbroker, who had denied two alleged offences of obtaining price-sensitive information and dealing in shares of Thomson T-Line.

The case turned on the meaning of the word "obtained" in the context of Section 1(3) of the Act, which makes it an offence to deal in shares on the basis of unpublished price-sensitive information "knowingly obtained..."

Judge Gerald Butler said that obtaining meant actively seeking or acquiring information. Mr Fisher, the judge said, had been given price sensitive information "without any opportunity for him to prevent that information being passed on". However the DTI was able to breathe again when that apparent loophole in the law was closed by the Court of Appeal and the House of Lords, which held that "obtained" was the same as "received". People who dealt in shares on the basis of what they knew to be unpublished price-sensitive information were guilty of insider dealing no matter how the information came into their possession, the Law Lords said.

The later rulings did not affect Mr Fisher's acquittal. In November 1988, Mr John Crose, former managing director of Wordplex, was fined £7,000 at Oxford Crown Court for using inside information to sell his Wordplex stake just before a new share issue was announced. He had pleaded not guilty and is to appeal.

The DTI has six other cases either before magistrates or awaiting trial at crown courts, and is investigating several dozen more. It will, no doubt, be examining them carefully and weighing up their chances.

Funds trade body launched

By Barry Riley

TWELVE top investment management companies looking after funds of some £150bn have become founder members of a new trade association which will represent the interests of UK-based institutional fund managers.

The Institutional Fund Managers' Association (IFMA) was launched yesterday and hopes to recruit more than 50 other management firms, including subsidiaries of foreign groups.

IFMA's chairman is Mr Charles Nunneley, chairman of Robert Fleming Asset Management, and it has appointed as director general Mr Richard Weir, recently director general of the Retail Consortium, and formerly chief executive of the Building Societies Association between 1981 and 1986.

Mr Nunneley said that the founding of IFMA reflected increasing concern within the investment management com-

munity that there was not a single voice able to reflect the industry's views collectively. During the implementation of the new regulatory structure set up under the Financial Service Act fund managers, he claimed, had felt "seriously deprived".

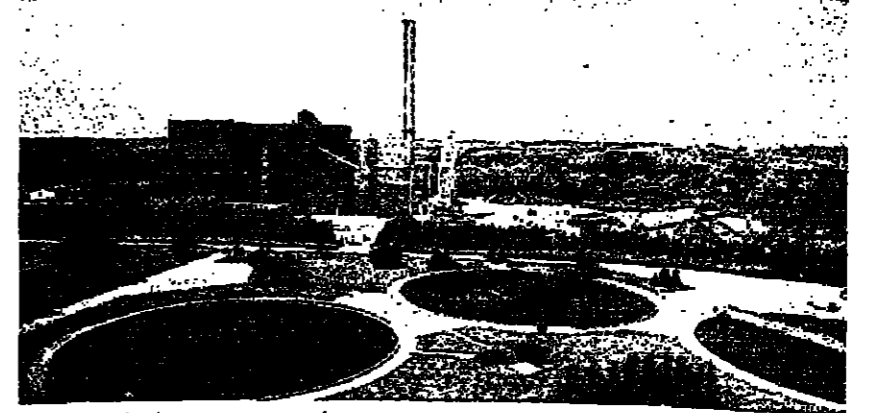
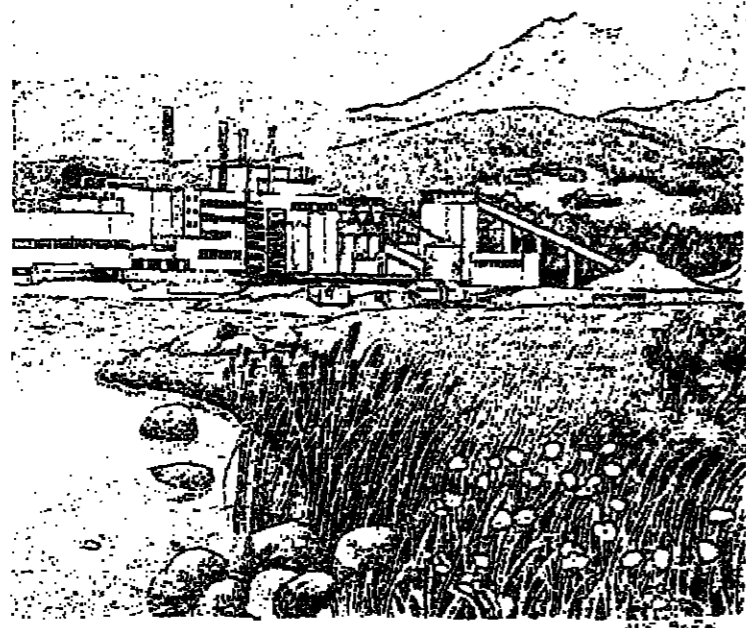
Other bodies such as the Association of British Insurers, the National Association of Pension Funds and the Institutional Shareholders Committee, a group reconstituted earlier this year with the backing of the Bank of England, represent the interests of institutional shareholders.

Mr Nunneley stressed that IFMA will represent professional fund managers rather than shareholders. However, the association would work closely with the shareholder bodies. He said that there was support for the new association from the Bank of England and

the British Merchant Bankers' Association, while Mr David Walker, chairman of the Securities and Investments Board, the top investment regulatory body, had offered his "warm approval and support".

Mr Nunneley said misconceptions about the investment community were prevalent outside the City of London. It was important to improve communications between industry and the investment community.

The founders of the new association are Barclays de Zoete Wedd, Baillie Gifford, Baring International, Robert Fleming, Henderson Administration, Imperial Chemical Investment Management, M & G, Mercury Asset Management, Morgan Grenfell, Phillips & Drew, Prudential Portfolio Managers and Scottish Amicable.



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Born again products

Philip Rawstone reports on brand extensions

One of the most important changes in product branding during the 1980s has been the trend towards redeveloping old brands. Until the late 1970s most advertised new products in both the UK and the US carried new brand names. That has changed - and for good reasons, says Hugh Davidson, chairman of Oxford Corporate Consultants.

The failure rate of new brands has been high up to 96 per cent of new grocery brands and not much lower in many other categories.

"Most new brands need heavy media support to enter the consumers' mental inventory," says Davidson. And the cost of television commercials has more than doubled in real terms in the past decade.

"In static and crowded markets, it is

difficult to achieve the large revenues needed to make new brands profitable. By contrast, new products launched under established brand names can succeed with modest revenues."

Last, but by no means least, says Davidson, many old brands have been under-exploited.

This was the case with the Hovis bread brand until relatively recently (see below). The Hovis brand was featured at the Marketing Society conference in London last week at which Davidson gave the keynote speech.

Davidson also cited Horlicks,

launched in 1883, which has increased volume sales by 60 per cent since 1980 by extending its appeal from elderly insomniacs to the mass market; and Equitable Life, founded in 1763, which has more than trebled its business during the past 10 years by focusing on personal pensions.

New brands, despite the failure rate, will continue to be introduced, of course. Existing brand names may not fit new product opportunities; and good brands are increasingly difficult and expensive to acquire via corporate takeovers.

Davidson predicts, too, that many old brands will become over-extended. "There is a narrow line between extensions that build long term franchise, and fragmentation that weakens a brand's core."

Such over-extensions could open niches that would provide opportunities for the marketing of new brands. In general, though, suggests Davidson, most new brands should be developed where large profit opportunities are identified and where it is reckoned that there will be chances to extend the brand across more than one market or country.

Where old brands should be consistent, Davidson says, new ones should shatter preconceptions. "Conventional straight line thinking can be a disaster on new brands."

Mail order for Middle East

Victor Mallet reports on a UK retailing initiative

For years Gulf Arabs have made seasonal migrations to Europe, both to escape the hot summer months at home and to do their shopping. Internationally minded mail order and direct marketing companies are now trying to persuade them to shop by post.

Though it is as yet an unfamiliar concept in the Arab world, it is costing the pioneers only a small initial outlay on advertising to test the waters of a potentially lucrative growth area. Unlike in Europe itself, there is no indigenous competition.

In particular the companies hope that Saudi Arabian women - forbidden to drive cars and subject to severe social restrictions which make it difficult for them to find work - will give a new meaning to the phrase "captive market". In the privacy of their own homes, they are free to be fashionable.



Freemans International, the UK mail order company, has operated in the Gulf for several years, quietly turning over an estimated £500,000 a year, but its main market has been the expatriate Western community. In the second half of this year it embarked on a campaign aimed at Arabs, whether natives of the Gulf or Arab expatriate workers from countries such as Egypt, Jordan and Syria.

Instead of small advertisements inserted by local agents, Freemans has taken full page colour advertising in an effort to establish a corporate image and market its catalogue. The message in publications like Sayidaty (My Lady), a Saudi women's magazine, is that Freemans brings London shops to the Saudi Arabian home at no extra cost.

"The opportunity comes from those parts of the country that don't have their own mail order companies," says Reg Mori, Freemans International director. "They like the Western fashions and its brand names they are familiar with."

"Mail order is not that well known in the Gulf and we need to get the name of Freemans across. Our advertisement is very much saying 'here is an opportunity to go to London without travelling'."

Franklin Mint, which specialises in the creation and direct marketing of proprietary products, mostly decorative

items, such as reproduction Samurai swords, is testing the market in Saudi Arabia for the first time after expansion elsewhere, particularly in Scandinavia. "We believe that generally in the Middle East there must be a potential for direct marketing of luxury goods," says Stuart Anderson, Franklin Mint's managing director in London.

By emphasising the customer's right to return unwanted goods, he hopes to overcome any reluctance to order by mail. "It's not really a generally accepted system yet," he says, "if we can crack those problems we're as being a major potential market... to start with we've been using some lists that are owned by our distributor in Saudi Arabia, and we are about to start testing some media."

Anderson will also be aiming at the Western expatriate resident in Saudi Arabia, although he expects different products to appeal to different groups. Very expensive jewellery items, for example, might appeal to wealthy Saudis, while experts might prefer more modestly priced lines such as Franklin Mint's range

of model cars. Mori of Freemans believes that even the rich like bargains, as well as the convenience of home shopping.

Neither company plans to extend credit. That, together with a hard Saudi currency, widespread use of credit cards and the employment of local agents familiar with Gulf customs and commercial regulations should rule out financial problems.

The culture gap between Western liberal societies and a particularly strict Islamic state is another matter. Freemans will regularly have to wield black felt tip pens to censor the thighs and cleavages on the fashion pages of its catalogues.

Franklin Mint will have to exclude all kinds of risky items proscribed or frowned upon by the Saudi authorities, from representations of the (Christian) cross and glasses for alcoholic beverages to chess set figurines. Representations of the human form are disapproved of by many strict Moslems. It has already had to veto its Monte Carlo watch, because it was based on the golden chip used for gambling in the town's casino.

How Hovis used its loaf

Hovis, for more than a century one of the UK's most famous niche brands, was earlier this year launched into the mass wholemeal bread market. This latest stage in the development of the brand - and its fortunes over the past 100 years - underlines the marketing principle that if a brand is to grow, it must maintain the relevance of both its product and its message to contemporary consumers.

The Hovis brand first appeared in 1890, the result of a newspaper competition to find a more marketable name for Richard Smith's Patent Germflour, introduced four years earlier for a new brown bread.

An adaptation of the Latin, *Hominis Vis* - "the strength of man" - it won a £25 prize for its creator.

"It is a classic example of a brand name - simple, memorable, easy to pronounce, different, and based on the product proposition," says Mike Handley, managing director of British Bakeries, the brand's owner.

The Hovis bread company was formed in 1896, and by the early 1900s the brand was well-established. When the bread was featured in the first Ideal Home Exhibition in 1906, it was already being dubbed "the world's best."

A 70-year period of sustained growth followed; constant and considerable marketing investment supported the brand, and an unchanged product, wholemeal bread, through two world wars and disrupted markets.

Advertising and promotion was innovative. Posters were commissioned from illustrators such as Heath Robinson and Mabel Lucy Atwell. The Hovis "TV" sign appeared on shopfronts in the 1930s; the catchphrase "Don't Say Brown Say Hovis" was coined, and widely popularised in pioneering television commercials in the mid-1950s.

"But while the brand name retained a

dominant and memorable presence," says Handley, "and while the perception of health and nutrition remained strong, sales slowed and market share declined. By the end of the 1960s, Hovis had only 30 per cent of the brown bread market - and that was only 3 per cent of total bread sales."

Hovis was not only facing new competition - softer, moister, whiter and browner breads - but it had been restrictively positioned as a special occasion product, exemplified by the slogan "Toss with Hovis" from the 1930s.

"The brand's usage had narrowed at a time when eating habits were changing," says Handley.

The marketing response was a change of advertising and positioning; the assumption was that new communication was enough to relaunch the brand and stimulate sales.

Some notable television advertising was produced, especially in the mid-1970s when Collett Dickinson Pearce devised the nostalgic "Boy on Bikes", "Homecoming", and "Runaway" series of commercials using Dvorak's New World Symphony as mood music.

"But sales volume peaked and despite the quality and weight of marketing support, the essential sales growth was not being generated," says Handley.

"Hovis's product had become less relevant and appealing to a sufficient number of consumers... Inside the company, the confusion between the brand and its relationship with consumer values, as opposed to the brand's relationship with its product, was manifested in the marketing department's belief that the product was sacrosanct."

"In reality, the product had proved to be cyclical, though over a very long time-frame and at an astonishingly gradual pace. This confusion even led to a mistaken belief that the brand was similarly in its final life-cycle phase."

Hovis modified its baking recipe to



Nostalgia set to the New World Symphony

improve the texture of the loaf and, in 1976, introduced a softer, wheatgerm product. New packaging and sizes met the needs of supermarket operators which Hovis had neglected in favour of the independent grocer and sales rose.

"The consumers' taste in bread texture and their shopping habits had moved on and Hovis had taken almost too long to respond," says Handley. The combination of a better product and the brand's inherent strength rapidly took its share of the wholemeal sector to more than 80 per cent.

Hovis was still a relatively small player in the total bread market - "A small volume product with a very big brand name," according to Handley.

But when British Bakeries decided to enter the growing wholemeal bread market in 1981, the belief that Hovis was still equated with wholemeal led the company to launch a new brand, Windmill.

Marketing strategy positioned Windmill as the health-conscious family's wholemeal, and designated Hovis as the speciality niche brand. By competing, the brands enlarged the wholemeal sector, but the production and advertising costs of maintaining two brands seemed

an unnecessary burden.

In 1986, therefore, an intensive research programme was carried out on Hovis customers, its competitors, and its development prospects.

The conclusions were that Hovis was the best-known name in brown bread, that consumers responded to its traditional values and baking skills, and that it should become a major player in the standard wholemeal market.

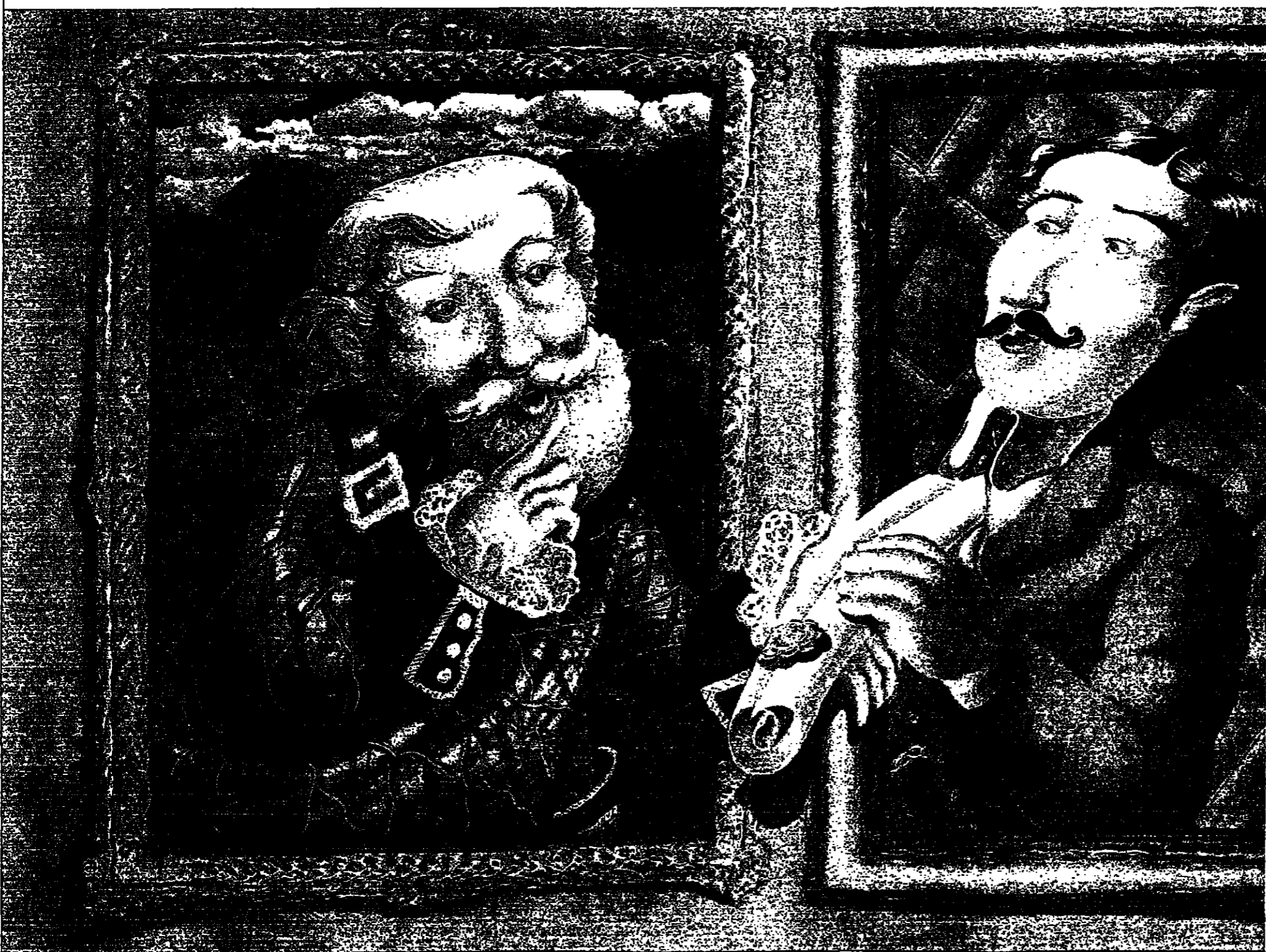
To ensure that Hovis could be extended from wholemeal without losing its base, British Bakeries embarked on an accelerated expansion of its niche product range. In successive years, it introduced Hovis Country Grain, Hovis Granary, Hovis Goldenbran, and Hovis Organic Wholemeal.

Then, in September this year, it launched Hovis Wholemeal - "the ultimate combination" of a mass-market loaf from the UK's most famous bread brand.

The marketing strategy was carefully planned. "We had to balance the old and the new, the brand values with the product message," says Handley.

Hovis is, so far, on target in its aim to double annual sales to £20m, and move from a niche to a mass-market brand.

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The secret of Drambuie begins with a manhunt. It is winter, 1746. Scottish rebel leader Bonnie Prince Charlie is fleeing for his life from the English. Helped to safety by the MacKinnon clan chief, he thanks his old man with a curious gift: the recipe for his personal liqueur.

The drink that became Drambuie.

To this day, only one MacKinnon in each generation knows the formula.

He will admit the presence of rare 15 year old malt whiskies.

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But ask him about a certain herbal essence and he will say to you precisely what he has said to us.

Nothing. Not a single word.



BUSINESS LAW

Merger rule draft upsets industry

By Celia Hampton

As an already moving target for many mark-

European Court's 1987 judgment in the Philip Morris case.

Association in London as recently as November 2, he said.

to competition" - a power analogous to that under article 85(3) of the treaty to exempt an anti-competitive agreement between competitors.

The changes to the draft are being moved by the member states with the Commission more or less standing by, although it is probably having to devise new wordings in nine languages at some speed.

If informed comment is accurate, industry is in for a shock of quite fundamental changes have been made to earlier versions of the draft.

The two changes are: A serious incursion into the much-vaunted "one-stop shop" principle by allowing national competition authorities to examine planned mergers to which the Commission does not object; and

The removal of the power to authorise an otherwise anti-competitive merger on other grounds, such as economic or technological benefits.

Industry feels "shocked" and "very upset," according to Mr Peter Cottis, a senior legal adviser to Lucas Industries plc, addressing a conference organised by IBC Legal Studies & Services on November 20.

The German government wants the Kartellamt to have power to forbid a merger which affects competition in Germany even if the merger comes within the class (very big and cross-border) covered by the regulation, and even when it is found by the Commission not to impede competition in the EC.

This builds on a provision contained in the earlier drafts allowing the Commission to refer a merger back to national authorities to apply their own law to "local markets within their respective territories."

In building on it, however, the new proposal alters it by extending it to a market consisting of the whole country.

While small states may not realistically be divisible into local markets, EC competition law treats Germany, like the other large member states, as in itself a significant part of the common market.

The EC Competition Commissioner, Sir Leon Brittan, may not be expecting the proposal to be accepted.

If in the end he is proved wrong, it is at least to be hoped that the circumstances in which the national authorities can challenge a merger to which the Commission has no objection will be strictly defined and circumscribed.

Another complication on jurisdiction has been put forward by the Netherlands government. Many EC countries have no merger controls of their own and they have been hoping that the Commission would help them protect their companies from corporate predators of any origin.

The UK and Germany pressed for and won agreement to elevated thresholds on the size of the parties going into a merger. This, naturally, worried the countries which have no means of protecting themselves internally.

They appear to have gained an optional application of the regulation to mergers of a smaller size. They could ask the Commission to examine the merger within the terms of the regulation rather than under the competition law articles of the Treaty of Rome.

The effect of these articles on mergers is so unclear that this provision, properly formulated, might even be welcome to industry if it clarified the Commission's powers. Legal certainty in this whole area is now at a premium, and in any event the capacity of the Commission or the ministers to exclude private lawsuits remains illusory.

The other big change is the removal of the Commission's power to authorise an anti-competitive merger "on the grounds that its contribution to improving production and distribution, to promoting technical or economic progress or to improving the competitive structure within the common market outweighed the damage

The Federal Cartel Office has unflinchingly applied the competition criterion alone to trade and industry in Germany for the last 40 years - hardly with adverse effects. But its domestic situation is very different from that in the EC, as was shown by the Dalmeier-MBB merger: the cartel authorities' condemnation of the deal was overridden by the Economics Minister on industrial policy grounds.

The EC would have no political body capable of overriding the Commission's prohibition of a merger, and the Commission would have no option but to prohibit it if it was manifestly anti-competitive.

The conceptual purity of adhering to the competition criterion has its attractions, but the lack of flexibility could lead to distortion of the very concept it seeks to advance.

The Commission will be assessing mergers within a fairly tight timetable, and it will be hard to give each one the measured analysis it needs in what may be a complex market in several countries at once.

As a highly dangerous but possible outcome, the meaning of competition might be compromised, or the relevant market mis-defined, to meet the exigencies of the individual case which promised benefits otherwise than to competition.

We should know the worst by the end of the year. If today the draft is adopted in its new shape, we probably know the worst already.

The author is executive editor of the FT Business Law Brief.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY: Indices of industrial production, manufacturing output (1985=100); engineering orders (£ billion); retail sales volume (1985=100); retail sales value (1985=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, Annual, 1988, 1989. Rows include Industrial production, Manufacturing output, Engineering orders, Retail sales volume, Retail sales value, Registered unemployment, and Unfilled vacancies.

GDP: By market sector: consumer goods, investment goods, intermediate goods (materials and fuels), engineering output, metal, machinery, leather and clothing (1975=100); housing starts (000s, monthly average).

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, Annual, 1988, 1989. Rows include Consumer goods, Investment goods, Intermediate goods, Engineering output, Metal, Machinery, Leather and clothing, and Housing starts.

EXTERNAL TRADE: Indices of export and import volume (1985=100); value balance; current balance (£m); oil balance (£m); terms of trade (1985=100); official reserves.

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, Annual, 1988, 1989. Rows include Export volume, Import volume, Value balance, Current balance, Oil balance, Terms of trade, and Official reserves.

FINANCIAL: Money supply M0, M2 and M4 (annual percentage change); bank lending (annual percentage change); building societies' net inflow; consumer credit; all seasonally adjusted. Clearing Bank base rate (end period).

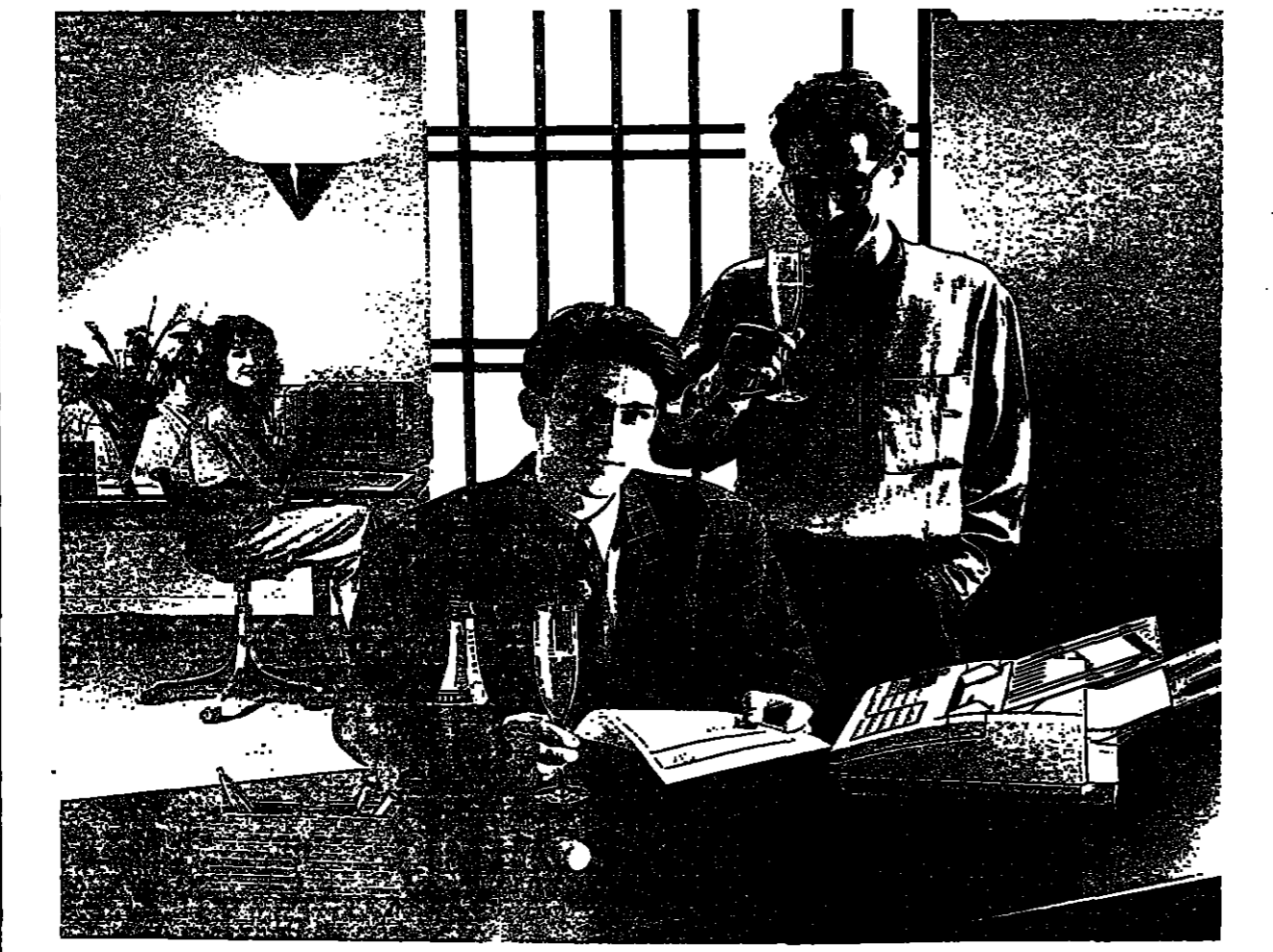
Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, Annual, 1988, 1989. Rows include M0, M2, M4, Bank lending, Consumer credit, and Base rate.

INFLATION: Indices of earnings (1985=100); basic materials and fuels; wholesale prices of manufactured products (1985=100); retail prices (1985=100); Retail commodity index (Sept 1927=100); trade weighted value of sterling (1975=100).

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, Annual, 1988, 1989. Rows include Earnings, Basic materials, Wholesale prices, Retail prices, Retail commodity index, and Trade weighted value of sterling.

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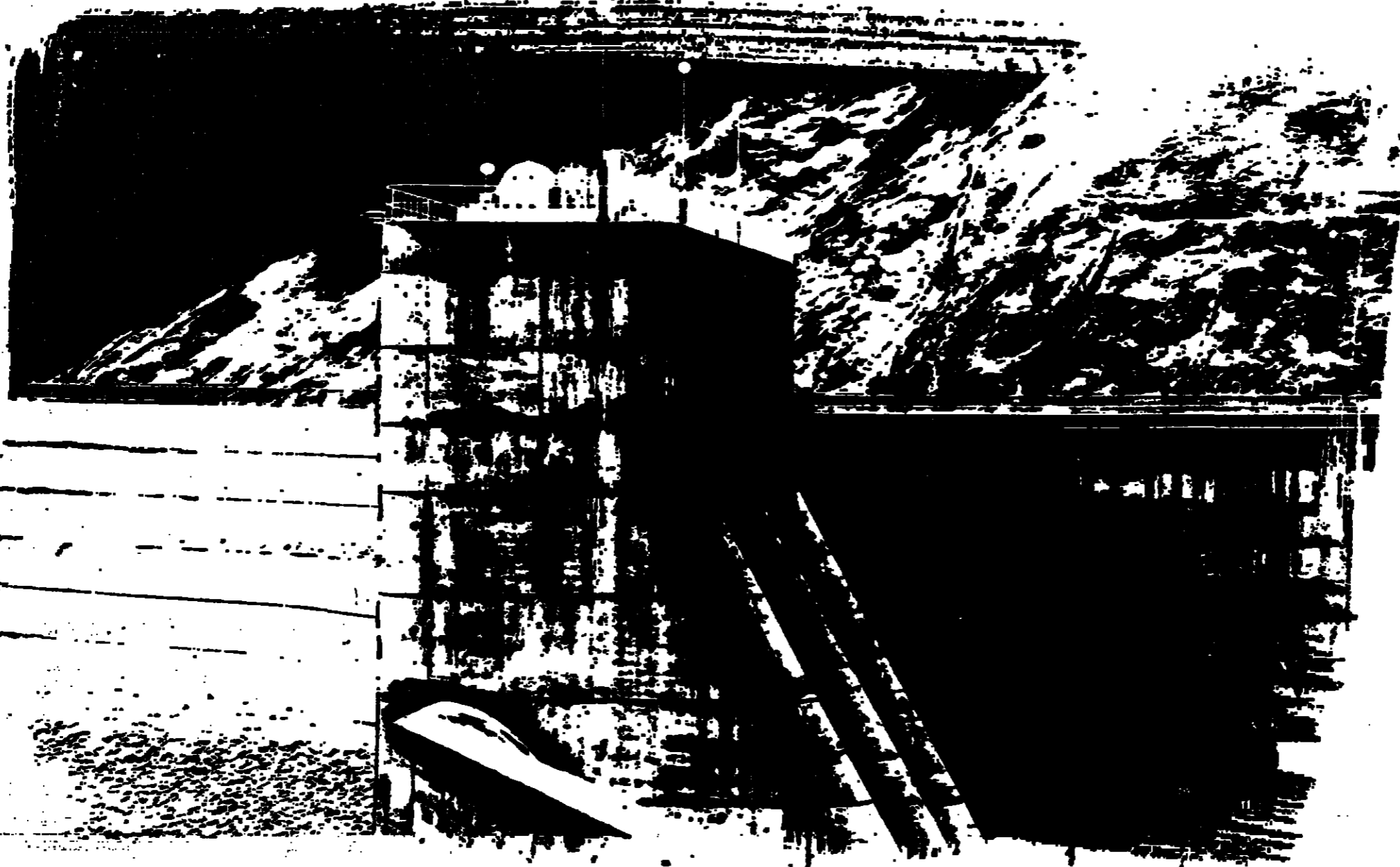
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VACHERON CONSTANTIN advertisement featuring a close-up of a luxury wristwatch with a metal link bracelet. The watch has a round case and a light-colored dial with Roman numerals. The text above the watch reads 'VACHERON CONSTANTIN' and 'The World's Best Watch Makers'. Below the watch is the address 'VACHERON CONSTANTIN, 2 RUE DES MOULINS, CH 1204 GENEVE'.

FLY SAS DIRECT TO 8 MAJOR SCANDINAVIAN GATEWAYS advertisement featuring a photograph of a SAS jet airplane in flight against a dark sky. The text reads 'SAS fly direct to 8 major Scandinavian Gateways - Stockholm, Malmo, Gothenburg, Oslo, Bergen, Stavanger, Copenhagen and Aarhus. No other airline offers you more. Talk to your Travel Agents or SAS: 01-734 4020'. Below the image is the SAS logo and the slogan 'The Businessjet Airline'.

A/S EKSPORTFINANS advertisement for 9 7/8% US-Dollar Bearer Bonds of 1983/90. The text includes details about the bond's final redemption, interest payments, and the issuing bank, Deutsche Bank Aktiengesellschaft, Amsterdam-Flotterdam Bank N.V., S.G. Warburg & Co. Ltd. The advertisement is framed with a decorative border.

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PT CEMENT CIBINONG, established in 1971, is a leading cement producer in Indonesia and the first company to go public in August 1977.

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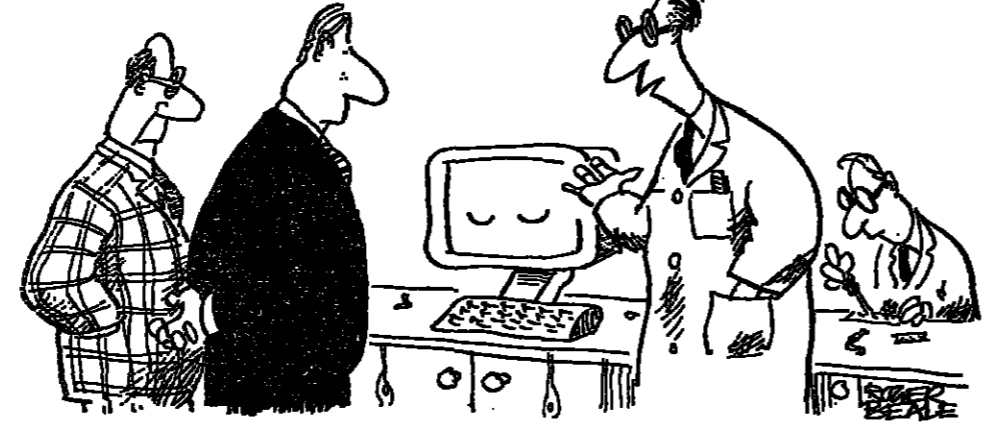
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The Finance Director PT Cement Cibinong PO Box 197/Jkt Jakarta 10002, Indonesia
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TECHNOLOGY

Bruce Andrews describes how neural networks are learning to simulate the human thinking process
The brain's mimic gets mixed reviews

THIS ONE MIMICS THE HUMAN BRAIN EXACTLY - IT SPENDS ALL MORNING THINKING ABOUT LUNCH AND FALLS ASLEEP IN THE AFTERNOON



In 10 years' time every personal computer will have an inexpensive card appended to it which will cope with images, language and other forms of pattern identification.

It will take verbal instructions, responding to vague commands such as "Find the file on Joe Bloggs." It will summarise the contents of printed documents and take accurate dictation. And it will probably be good at assessing business risks and giving stock market advice.

Other commonplace products will be telephones that respond to a simple request ("Call Henry Jones"), security systems that distinguish resident from stranger, and vacuum cleaners that find their own way round the furniture.

These predictions, by Igor Aleksander, professor of neural systems engineering at the Imperial College of Science & Technology in London, presuppose considerable developments in neural networks (computer systems which mimic the working of the human brain).

The concept of neural networks goes back long before the development of commercial computers. Alan Turing, the English computing pioneer, looked at theoretical ideas for mimicking the brain as early as 1936. In 1943, McCulloch and Pitts of the Massachusetts Institute of Technology (MIT) produced an electrical engineering model of the neuron (brain cell). In the 1960s this model was simulated on a computer by Frank Rosenblatt of Cornell University.

Rosenblatt developed the single-layer perceptron, a simple network of neurons which could respond to external patterns and "learn" to recognise similarities between one pattern and another. In 1988 Minsky and Papert, of MIT, threw cold water on neural developments, pointing out that there were patterns that the perceptron could not recognise.

Under their influence, work on artificial intelligence was directed towards developing rule-based systems. The philosophy was "let people learn and let computers follow the rules people give them." In the early 1980s, government-funded artificial intelligence programmes concentrated on the development of rule-based systems. These programmes helped to develop expert system technology, now of substantial commercial value. But there were many disappointments. Expert system initiatives often failed because the expertise could not

be expressed within a manageable number of rules or because precise rules could not be obtained from the expert.

In 1982 John Hopfield, of the California Institute of Technology, suggested that neural networks might work where rule-based systems failed. For example, in valuing a share, an expert will take a large number of factors into account. Asked why he puts a high valuation on a certain share, the expert, however competent, may not be able to give a precise answer. A neural network exposed to the data behind a large number of the expert's decisions can learn to emulate the expert's thinking, attaching the same value as the expert would to similar patterns.

In 1986, Rumelhart, Hinton and Williams, of Carnegie Mellon University, announced their multi-layer perceptron, capable of recognising more patterns than the single-layer perceptron. Until recently, the commercial world took little interest. Businessmen did not understand neurocomputing or appreciate its value. In the last two years, however, there has been a sudden upsurge of enthusiasm. Several software and hardware products have come on the market and a number of consultants now

offer advice.

These early products have some value, says Aleksander. "You follow simple instructions, put in the data and the decisions the expert would make, and the system will make the link. They can perform tasks similar to that of an expert system and have a value in prototyping and in training. These products can be put to practical use where there are not many parameters. But they are little more than toys, compared with the full capability of neurocomputing. The danger is that, by raising expectations they cannot fulfil, suppliers and consultants are damaging the future of neurocomputing as a whole. They're going at it too early."

Work is still at the laboratory stage, insists Aleksander. He points out that to do anything really useful, millions of neurons are needed. The human brain contains about 100bn neurons. It is not necessary to match this number. The neural processor now available is considerably more powerful than the biological neuron. But it is necessary to develop systems which have many more processors than those available at present and which, above all, have properly designed interconnections.

"We've cracked the neuron problem, using conventional silicon technology," says Aleksander. "People are now trying to develop new VLSI (very large scale integration) chips in order to emulate the biological neuron more closely. This is the biggest nonsense I've ever come across. Nobody wastes time trying to make an aeroplane flap its wings. The need now is to develop better architectures and better interfaces. Those we have at the moment are too primitive."

One of the leading neurocomputing researchers in the UK is British Telecom, which claims to be world class in the field of speech recognition.

The company has invested more than £2m in neurocomputing since 1984. This includes grants to the University of East Anglia of £257,000 to investigate self-learning systems for speech recognition, and £150,000 on Connex, a project to study the use of neural networks in image processing, speech technology, natural language processing and expert systems.

Several of BT's research ventures have reached the stage where successful demonstrators have been developed. An early target application was telephone directory enquiries. A machine which could respond accurately to enquiries

would mean improved service coupled with substantial cost savings. "We've now developed a demonstrator which is virtually perfect," says Bob Lingard, senior engineering adviser. "It will, however, take some time before the system is fully verified and installed for public use, perhaps 10 years."

BT has already developed a single-word recognition system for the Royal Bank of Scotland's home banking service. This is at the pilot study stage and will soon be on public trial.

In image processing, one target application which has successfully reached the demonstrator stage is for image compression. This will enable images to be transmitted over a narrower bandwidth. Work is also under way at BT on systems for remote user alerting to anything unusual which may have occurred at a particular location - a level crossing, for example.

The biggest difficulty to overcome, Lingard acknowledges, is natural language processing, where a system must be able to understand (as distinct from just recognise) speech or text. Lingard says there is still much to be learnt. "I don't think we can complain that our computers are not powerful enough," he says. "What is deficient at this stage is our own knowledge."

Other leading researchers share the view that there is a long way to go. For example, Hitachi Europe recently opened a research laboratory in Dublin, in association with Trinity College, staffed by 10 researchers of whom three are Japanese.

Much of its work will be in neurocomputing, covering pattern recognition problems including speech recognition. In Japan, Hitachi researchers have been working in this area for several years but the Dublin laboratory is at present engaged in basic research, with no operational application as yet.

"We have to realise that all neurocomputing techniques compete severely with conventional technology," says Osami Okada, general manager of Hitachi Europe's research and development centre. "Neurocomputing has the potential to be superior to conventional technology, but not yet. It is a very well-born baby. We just have to be patient."

The author is managing editor of FinTech, the Financial Times newsletter service on the business aspects of new technology.

Balancing act from a juggler's perspective

Nick Garnett describes R&D strategy at Komatsu

"THE banks and security houses have visited our research centre regularly," says Eisuke Nakanishi, managing director of the research and development centre at Komatsu, Japan's biggest construction machinery maker.

"I think Japanese financial institutions are now interested in mergers and acquisitions and they are interested in technical tie-ups."

British banks are not known for walking up to the door of R&D centres (such as they are) in the UK's heavy machinery companies. But banks in Japan are. "Their people come to Komatsu's head office but they come here also to find out what perspective we can give," says Nakanishi.

At Komatsu's research centre at Hiratsuka, built four years ago at a cost of ¥15bn (¥87m), visits by financial institutions provide one difference between Komatsu and large British heavy equipment makers. The other is the number of engineers doing some form of development work.

Komatsu, with yearly sales last year of ¥793bn, has a policy of diversification. But as a maker of equipment like excavators (the basic principles of which have been known for decades), it does not need the kind of R&D commitment required by an electronics or chemicals company.

Nevertheless, around 1,200 Komatsu staff working at the company's factories are engaged in some form of technical development work. At Hiratsuka, the company's central R&D centre for all products except diesel engines, Komatsu employs 350. All but 5 per cent of these have a background in engineering or in physics. This includes all 250 research engineers and most of the 100 administrative staff. Some 70 per cent of engineers have masters degrees.

Only four are older than 50, including Nakanishi, a 52-year-old chain smoker who graduated from Osaka university after specialising in welding. He took his doctorate at Kyoto University and became a lecturer in mechanical engineering.

much better standing in the Japanese economy than in the UK, but Nakanishi complains that machinery makers are struggling to compete with electronics companies and the financial sector for top graduates. He also believes the standard of engineering graduate in Japan is falling.

Komatsu claims to be one of the top payers in heavy manufacturing. Despite talk of Japan being a high wage economy, pay scales are closer to those of the UK than of the US. Young engineers start on ¥170,000 (¥750) a month. Masters graduates begin on ¥200,000. By the age of 39, the average for a Komatsu development engineer, the employee can expect to earn ¥5.5m (¥24,000) a year.

Big Japanese manufacturing companies, including Komatsu, provide dormitory blocks for unmarried employees. But Nakanishi says that dormitories do not go down well with professional engineers. "A half of our bachelor engineers live in company dormitories but engineers have a philosophy on life which is not in tune with collective behaviour like this. So we also try and find houses for them."

One of the issues about Japanese industry which has always been a little murky to outsiders is the amount of money the government gives to technical research by industrial companies. Komatsu says it spends on average about 4 per cent of sales a year on product development and 1 per cent on research.

Nakanishi says the government pays nothing towards Komatsu's development activities but does pay on average 3.5 per cent to 5.5 per cent of its research business. This works out as a yearly contribution of between ¥200m and ¥400m.

Komatsu research includes work on equipment that can be used under water, laser and electronic devices used in special vehicles for tabulating the condition of road surfaces, and a flexible robot that looks like an elephant trunk. The government is funding 70 per cent of the costs of Komatsu work into solar panels.

Other things are more recognisable as common problems of company research centres the world over. One is funds. Nakanishi says a principal target of Hiratsuka is to find more sophisticated higher value added technologies and products on which Komatsu can establish new arms to its business. As a result, he says the 1 per cent spent on research is "not sufficient."

Nakanishi has to juggle the budget between R&D. "Of course there is some conflict here but we try to reach agreement through consensus. We are required to solve day-to-day technological problems as well as doing basic research. Balancing this is our biggest headache."

Like many other managers Nakanishi has occasional problems in aligning the thinking of management with his own (and vice versa) on product development. He almost bites his lip when he talks about the robot. Komatsu developed one of the world's first robots for commercial use back in the 1960s but then failed to pursue it, missing out on the opportunity of becoming a leading producer.

Many big Japanese companies have inter-departmental conflicts just like their European and North American competitors. At Komatsu this spills out between Hiratsuka and the company's factories when technical personnel are sometimes reluctant to accept ideas coming from the development centre.

"I think there is sometimes a 'not invented here syndrome'," Nakanishi says. "The best way to get round this problem is to transfer people from here to other parts of Komatsu to get these ideas accepted." Nevertheless Nakanishi, who travels overseas about four times a year tawling for ideas around technical institutes and other companies, enjoys his job and is pleased to work at the centre. Most Komatsu engineers want to work at Hiratsuka, he says, rather than at the company's vast and extraordinarily hard-working factories. "They think it is heaven here."

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ARTS

Exchange

Yuri Trifonov's Exchange was produced at the Taganka Theatre in Moscow by Yuri Lyubimov in 1976. It ran there until 1984, when Lyubimov was seen off. Then last year, in the new age of glasnost, it was revived. When Michael Frayn saw it, he immediately asked for permission to translate it, and this is what we now see.

CINEMA

Spaced out time shuttles

Dear Albert Einstein, I am writing to you on my interdimensional fax machine to see if you can help. Many of us here on Earth can no longer work out the time-space complexities of Hollywood movies.

- BACK TO THE FUTURE 2 Robert Zemeckis
FIELD OF DREAMS Phil Alden Robinson
A PRIVATE LIFE Francis Gerard
A WINTER TAN Jackie Burroughs
REEFER AND THE MODEL Joe Comerford

will miss a connection. Coronary collapse seems a distinct possibility for the movie during most of its final thirty minutes. But in a saga whose success is built on inspired incidents, enough of these abound to sustain momentum into part three.

"thrown" the 1919 World Series. (See John Sayles's film Eight Men Out.) As time wears on, these ghosts are joined by others, including a young Midwesterner who never realised his baseball dreams.



Christopher Lloyd in 'Back to the Future 2'

But even he cannot tackle corn this high, wide and winsome. The film's only moment of come-to-your-senses wit is James Earl Jones's greeting to Costner when he first shows up, babbling of green fields.

Cry Freedom grandiloquence; more a fine and deadly anatomising of family life lived inside the invisible barbed wire of race laws. Francis Gerard directed, Andrew Davies wrote the script. Only one complaint.

wrestle with the movie's clamorous paradox: What is a nice feminist like this doing hurling herself over the cliff of sexual self-immolation? Five co-directors, including Ms Burroughs, help try to explain. Riveting.

Nigel Andrews

Hamlet

In a flurry of advance publicity concerning bullied actors, tearful actresses, and an avowed disregard for language, character and motive, Yuri Lyubimov's production of Hamlet has come to town from Leicester, where Michael Coveney reviewed it.



Veronica Smart and Daniel Webb

the un-Shakespearean gossip for the gravediggers throughout and the cuts that include, sadly, Polonius' error after "To thine own self be true."

LCDT

We must inevitably look at London Contemporary Dance Theatre with special interest in this initial season under Dan Wagener, its new artistic director. But his appointment may portend more than a change of management.

BOOK REVIEW

Understanding opera

Henry Pleasants, an American music critic and writer settled in London, is the author of a valuable chronicle for which other opera writers should be grateful. The Great Singers. Now, with his latest book Opera in Crisis (Thames and Hudson, 128 pages, £11.95), readers of this page puzzled by untranslatable musical terms like appoggiatura, caballetta or spinto, may now share that gratitude.

ARTS GUIDE

EXHIBITIONS London The Royal Academy. The Art of Photography 1839-1989: a celebration of the 150th anniversary of the first practical demonstration of the medium. Daily until December 30.

Paris Musée des Arts Décoratifs. Je suis le Cahier - Picasso's sketchbooks. After two years of meandering the world over, the exhibition ends, aptly, in Paris. The 40 sketchbooks covering a period of 64 years follow closely Picasso's development. 107 Rue de Rivoli (43202814), closed Tue. Ends December 31.

Antwerp Museum of Modern Art (Sint-Heddekestraat 21). New images: art and technology in Japan today with installations by Tatsuo Miyajima, Tsumo Naikal. Closed Monday, ends Dec 3.

München Städtische Galerie im Lehmkuhlgarten. The most complete retrospective of the expressionist painter Karl Schmidt-Rottluff to date with almost 300 works and 70 prints and public collections. After the Kirchner and Die Brücke groups, Schmidt-Rottluff, who died in Berlin in 1976, was strongly attacked during the Nazi years.

New York Metropolitan Museum. A decade of fabulous shows borrowed from around the world culminates in the present exhibit of the master works of Velázquez, much of which is borrowed from the Prado in Madrid. Ends Jan 7.

national collaboration showing the major works of Frans Hals outside the Netherlands. The work shows a range of more than 60 paintings; next year it travels to the Royal Academy in London and the Frans Hals museum in Holland. Ends Dec 3.

SALEROOM

Something to sing about

The autograph manuscript of Schumann's first, indeed only completed, piano concerto sold for £88,000 at Sotheby's yesterday to Rosenthal, the Oxford dealer. The price, a record for a single musical manuscript at auction, was within Sotheby's target.

FINANCIAL TIMES

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Thursday November 23 1989

US budget agreement

THE BUDGET agreement reached two days ago between congressional leaders and the White House is of almost no economic significance. The present fiscal year represents only 1/4 per cent of American gross national product. Where the agreement does matter is politically. It reveals the capacity to reach agreement.

Why might the fiscal deficit matter? One possible reason - the threat of an explosion in the burden of federal debt - can be discarded. If nominal GNP were to rise by 6 per cent or more and the federal deficit were not to exceed the gloomy forecasts of \$130bn (about \$55bn more than the Office of Management and Budget forecast on the basis of which the agreement between the congressional leadership and the White House has been reached), the ratio of federal debt to GNP would remain stable.

More relevant, therefore, are the effects on savings, investment and the external balance. The US has a low rate of national savings, to which the fiscal deficit continues to make a strongly negative contribution. If elimination of the federal deficit were to have no offsetting effects on savings and investment in the private sector, its disappearance would also remove the current account deficit. In the last fiscal year, for example, the federal deficit was \$152bn, considerably larger than the current account deficit, which was running at an annual rate of \$120bn.

Protectionist stimulus

One argument for eliminating the current account deficit is that the accumulation of external debt would stop. But at around 10 per cent of GNP, even on official measures, US external debt is still not particularly high. One likely reason for eliminating the deficit is the stimulus it has given to protectionism.

Even if one were to accept this pragmatic case for eliminating the external deficit, UK experience has demonstrated that the relationship between fiscal and external deficits should not be oversimplified. While a change in the American fiscal deficit would proba-

Broader courses for sixth forms

IN THE UK education world, nearly everybody pays lip-service to the need for a "broad and balanced" curriculum for 16- to 18-year-olds. Yesterday, Mrs Angela Rumbold, the Education Minister, reiterated the Government's commitment to these goals. She argued that Advanced Supplementary (AS) examinations introduced in 1987 would enable students to achieve breadth and depth in their studies. AS level exams are intended to be as demanding as the more traditional Advanced level exams (A levels), but to take only half as long to complete. Mrs Rumbold's expectation is that students will increasingly opt to take two A and two AS levels, rather than the customary three A levels.

AS exams offer a welcome extra degree of flexibility, but it would be unwise to regard them as a panacea. One of the big drawbacks of A levels - which date from the 1950s - is that they were designed to cater only for the brightest 20 per cent of pupils. In previous decades it was taken for granted that the bulk of children would abandon academic study at the age of 16. A new academic exam for 16- to 18-year-olds might have been expected to cater for a larger proportion of the age group. But the Government has ruled out this possibility by stipulating that AS levels be pitched at the same level of difficulty as A levels. At best, therefore, they can offer a broader education only for a small proportion of 16- to 18-year-olds.

Stepping stone

It is questionable, however, whether they will achieve much even for this privileged group. A report by Her Majesty's Inspectorate published yesterday shows that many schools and colleges are making poor use of the new exam. It is seen by many as a stepping stone to an A level in the same subject or as a simultaneous safeguard for weaker A level candidates. In the schools surveyed, only about 20 per cent of pupils were taking AS levels in subjects that contrasted with their A level choices. In the great majority of cases, AS levels were chosen to complement A level choices: thus a budding scientist might

bly alter the current account deficit in the same direction, it would not do so by the same absolute amount. Moreover, the current account deficit has already fallen from 3.3 per cent of GNP in 1986 to 2.2 per cent in the first half of 1989 and might fall unexpectedly fast in 1990 if the widely forecast recession materialises.

In short, there is some room for doubt about the significance of the fiscal deficit; there is also reason to question whether its elimination would have the desired effects. What is not open to doubt, however, is that an economically worthwhile change would be of the order of 1 per cent to 2 per cent of GNP, or \$50bn-\$100bn.

Nickels and dimes

Why then should grown up Congressmen, not to mention the President, concern themselves with nickels and dimes? The justification is that it is better to meet a fiscal target through conscious decision rather than sequestration. Unfortunately, it is not much better. The agreement is only over a forecast, one that few dispassionate observers believe will be met. Yet there are no penalties for failure. In addition, the agreement has been reached with such a mirror. About a third of the cuts is due to sequestration itself, another third consists of additional revenue, much of it "borrowed" from next year, and the final third consists of cuts in spending, a portion of which is owed to clever fiddlers.

All this is simply to avoid raising taxes. President Bush has shown a more obstinate attachment to President Reagan's principles than ever President Reagan did. With both a recession and an election year coming up, the chance to make a serious fiscal change is now past, which means that, having been aimed at achieving a budget surplus, the US is likely to run a substantial fiscal deficit for the indefinite future. Fortunately, this may not matter too much. Yet the sad truth remains that the budgetary process of the world's most powerful country has been aimed at achieving trivial changes, through a dishonest process, in order to evade a President's unwise commitment.

add AS maths to A levels in physics, chemistry and biology. So far, therefore, AS levels have had little impact on pre-university specialisation. Schools have not yet had much time to adjust to the new exam. But even if the majority eventually shifted to a norm of two A and two AS levels, at least one of the AS exams in a contrasting subject, the sixth form curriculum would still be far from ideal. In most competitor countries, 16- to 18-year-olds are required to study at least six or seven disciplines. More important, core subjects such as maths, sciences and languages usually remain compulsory.

Compulsory subjects

One way forward would be to regard AS levels as a replacement for A levels. If the standard university entrance qualification became six AS levels instead of three A levels, a really significant increase in breadth might be achieved. If AS levels in maths, English and science were compulsory for all students, England might begin to achieve the kind of balance taken for granted abroad and already achieved to some extent in Scotland. Such requirements would look very similar to those of the International Baccalaureate, which specifies six subjects, including maths, English, science, a foreign language and a social science.

Breadth and balance are crucial, but a sixth form curriculum also has to cater for more than the top 20 per cent of the ability range. One of the merits of the new curriculum for 5- to 16-year-olds is that many different levels of attainment are specified. A similar procedure could be adopted for 16- to 18-year-olds. It makes little sense to say that somebody who does not quite meet the criteria for an AS level should gain no credit even though they have progressed well beyond the standard of the GCSE exam taken at 16. The other main requirement is to develop a set of vocational options which non-academic students could pursue alongside studies in core subjects such as maths and English. What is badly needed, as Mrs Rumbold herself acknowledged yesterday, is a bit of lateral thinking.

There is nothing more futile than trying to guess the UK trade figures the day before. It is more profitable to look at a different way of analysing the overseas position, which will remain valid whatever the October trade figures say. The alternative is to look at the UK's whole external balance sheet, with the aid of new information in the Bank of England November Bulletin. The Bank estimates are improved when we reflect on the true ultimate cost of red ink in the balance of payments. This is that surpluses on goods and services have to be earned eventually to service accumulated overseas debt. That cost may still be worth paying, however, if the yield on additional investment financed by overseas borrowing is sufficient to cover the servicing.

In fact the UK's overseas assets at present far outweigh its overseas debts. Net overseas assets have been on a pronounced upward trend, rising from around £12bn at the end of 1978 to a record of over £113bn in 1988. After falling to £20bn in 1987 they recovered to around £100bn by mid-1989.

The change in a country's overseas balance sheet in any given year is the result of two separate items. First there is the net outflow or inflow of overseas investment. This would, if the figures were correctly known, correspond to the current balance of payments surplus or deficit. A surplus tends to boost the net external position, and a deficit to diminish it. But to this must be added or subtracted a second item: the effect of revaluations of existing overseas assets and liabilities, which can often dwarf the inflows and outflows from the balance of payments.

Part of the trend rise in the UK's net overseas assets over the decade reflects the current account surpluses of the oil-rich years and refutes the myth that the North Sea bonanza was wasted. But it also reflects revaluations, both of recent investments financed by oil surpluses and of investments made earlier.

The effects of revaluations have been positive in nearly all recent years, with the big exception of 1987, which was due, not to the Wall Street crash, but to the plunge in the dollar's exchange rate which reduced the value of dollar denominated assets.

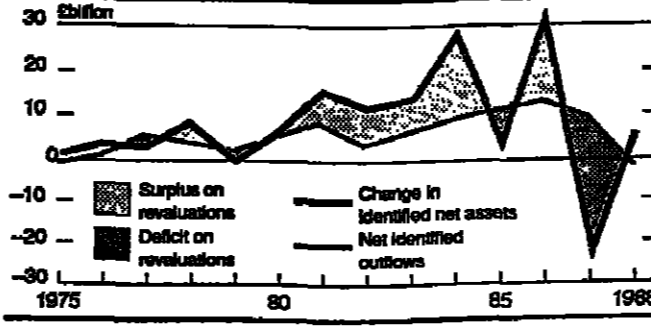
The recovery up to the middle of 1989 reflects, in part, the recovery of the dollar against sterling. Even, however, if the computation is made in dollars, UK net overseas assets have remained stable in the last few years, measured as a percentage of both gross national product and exports. Britain is thus in a different league from the US, which has an estimated net debt position of over \$500bn.

The British external position compares well too with the German one, measured as a percentage of both gross national product and exports. Britain's assets were actually larger than Japanese ones, even though in absolute terms she has a much larger stock of overseas assets just short of \$300bn.

There are at least two possible sources of error in the Bank of England estimates. The first concerns our old friend the "balancing item," or

ECONOMIC VIEWPOINT

Contributions to change in UK net external assets



Net external assets	End year	Average 1980-83	1988
US			
\$billion		107	-544
Percent of GNP		4	-11
Percent of exports*		39	-126
Japan			
\$billion	20		291
Percent of GNP	2		10
Percent of exports*	11		76
W. Germany			
\$billion	26		199
Percent of GNP	4		17
Percent of exports*	12		52
UK			
\$billion	55		162
Percent of GNP	12		19
Percent of exports*	44		83

*Including services
Source: Bank of England Bulletin, November 1988

The true external position

By Samuel Brittan

black hole in the balance of payments. As already indicated, in years when there is a net capital outflow, that outflow should equal the current account surplus; and when there is a capital inflow that inflow should correspond to the current account deficit (that is to say that the inflow finances the deficit).

But because of gaps in the figures, the two approaches do not match. In 1988 a capital inflow (that is an accumulation of overseas debt) of £2.3bn was recorded - the first such inflow since 1978. But this was much less than the recorded current deficit of £14.6m.

As a result, they may underestimate capital inflows (that is UK borrowing) in bad years, and overstate outflows (that is UK investment) in good years. On extreme assumptions the UK external balance sheet at the end of last year would have been overstated by \$50bn.

There is, however, a more certain offsetting error of understatement. Direct investment - in contrast to the portfolio variety - normally entered at book value. This leads to a very large undervaluation. For a combination of successful enterprise and straightforward inflation will lead to a large surplus on book

So far there is no sign of Britain's strong external balance sheet deteriorating

Balance of payments statisticians make the pessimistic assumption that the current deficit is correctly recorded (that is to say that the inflow finances the deficit). The recovery up to the middle of 1989 reflects, in part, the recovery of the dollar against sterling. Even, however, if the computation is made in dollars, UK net overseas assets have remained stable in the last few years, measured as a percentage of both gross national product and exports. Britain is thus in a different league from the US, which has an estimated net debt position of over \$500bn.

Banking on the Ecu

Despite all the excitement this year about economic and monetary union in Europe, the Ecu or European Currency Unit has tended to slip from the headlines in recent months.

The would now change. The Association for the Monetary Union of Europe, a pressure group set up at the suggestion of the former West German Chancellor Helmut Schmidt and ex-President Valéry Giscard d'Estaing of France, is taking steps to put this embryonic European currency back at the centre of discussion.

The association has just commissioned Ernst & Young to develop "a strategy and action plan" to promote the Ecu. As part of the strategy, the polling around 350 major companies throughout Europe to see how they could better use the currency unit.

There will also be a macro-economic study, organised by Britain's National Institute of Economic and Social Research, to investigate the obstacles to the use of the Ecu throughout the Community.

Save Lockets

Here's a nice question. If you acquired a restaurant with a famous name and considerable traditions, would you change the name?

Simon Parker Bowles has bought Locketts from Trust House Forte for £500,000. Since it is close to Westminster and there is not much competition in the area, Locketts has been the home of polit-

net debit position shown for the US in the official estimates is much overstated and may even be wholly fictitious. Taking the two sources of error together, in the British case, the Bank estimates may be about right.

Some analysts scoff at the estimates of external assets, because most of the financial and the physical assets involved are held by the private sector and not available to the Government. But that equally applies to the current balance of payments, which reflects private sector borrowing for which the UK Government is not liable.

It is, of course, easy to imagine even a strong net overseas asset position, such as that of the UK, running off quickly, as has happened in the US in the course of the 1980s. So far there is no sign of this happening in Britain's case. Indeed during the period of very high recorded current account deficits, since the beginning of 1988, net overseas assets have risen in sterling and remained stable in dollars.

Revaluation effects are of course too erratic and jerky to rely upon year-to-year. But in the last decade they have averaged \$42m to \$57m per annum, and in the seven years before the 1987 shock they averaged over £70n. So the brief answer to Professor Wynne Godley (Letters to the editor, November 21) is that even in his own terms, the need to turn around the recorded current account is neither as large nor as urgent as he supposes.

But these are not terms that should be accepted. For although the external balance sheet approach is less crudely misleading than the obsession with the monthly trade figures, I am still playing the devil's advocate in using even this. For net external assets are only about 5 per cent of national wealth. If we have to have some policy objective to prevent the country consuming the seed corn, or going on a spending spree at the expense of the future, the best one to look at would be national wealth, which would take into account the domestic capital stock, as well as overseas assets and liabilities. (Meade's and his followers now regard an annual investment objective as the best practical approximation to this goal.)

But even the wealth or investment objective is, in my view, going too far. First it concentrates on the quantity rather than the quality of capital formation (a comparison which favours the 1970s at the expense of the 1980s). Secondly, and more fundamentally, there is not the slightest evidence that governments are better able to make a guess of the optimum balance between present and future gratification than their own citizens.

There is, however, a more certain offsetting error of understatement. Direct investment - in contrast to the portfolio variety - normally entered at book value. This leads to a very large undervaluation. For a combination of successful enterprise and straightforward inflation will lead to a large surplus on book

value for most business assets. We are not talking about trivial amounts. UK direct overseas investment is estimated at over £100bn gross and £40bn net. Some American economists argue that US investments abroad are undervalued far more than foreign investment in the US. They believe that the large overall

BOOK REVIEW

Hunger and utopian ideas

HUNGRY FARMERS: World food needs and Europe's response
By Clive Robinson
Christian Aid £4.95

The very fact that people are dying of hunger and malnutrition when there is plenty of food in the world is, depending on your vantage point, one of the conundrums or great scandals of international politics today. The world's skills and financial resources have already produced enough to feed everyone and the imminent biotechnology revolution will more than keep up with population growth over the next generation. Yet in all probability there will still be famine. Why?

Clive Robinson does not draw the parallel, but in some ways this development is strikingly similar to what has happened in the European Community over the last 25 years. Though smaller farmers there do not, of course, go hungry, it is reckoned that 80 per cent of the vast sums spent on farm support in the EC have gone to bigger farmers and to traders, rather than to the small farmer.

So what is to be done? Christian Aid, like the Brundage Commission on Development in 1986, believes that the blame for today's situation can be laid solely on rich countries.

The problem of hunger arises, he says, not because there is insufficient food, but because those who go hungry are too poor either to grow enough food or to buy it. One reason, virtually insurmountable, is that the land is so over-farmed that the soil is being eroded. Another reason, however, is that the governments of developing countries, rather than protect their farmers as the industrialised world does, actively encourage them to escape these regions, untenable pressure is put on areas where enough food might be grown for fewer people.

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The net result of all these

1992? No hay problemas Mijnheer!

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OBSERVER

Midland scores

A most distinguished gathering of bankers was held in Tokyo this week to honour the retiring president of the Englishman called John Trotter.

Real meat

Ambassador Jay Hee Oh of South Korea is at pains to correct some of the myths about dog-eating in his country ahead of the visit of his President to Britain next week.

Wits and twits

The Spectator/Highland Park Parliamentarian of the Year Awards have become part of the political calendar: rarely can so many Cabinet ministers and back-benchers attend the same lunch, and each year there is a small surprise.

Armless fun

Sign over a china figure of a nude girl with both arms broken off. "The Infant Venus de Milo."

Bridget Bloom

Chris Sherwell examines the problems besetting the Labor government

A palpable loss of touch

For the first time in almost seven years, Australians are seriously contemplating the possibility that Prime Minister Bob Hawke and his Labor party government will lose power at the next general election, due within six months.

The prospect arises for three reasons: a stark deterioration in the economy, a stream of expedient "quick fix" decisions, and a growing contrast between a lacklustre government and an opposition belatedly pulling itself together.

In previous re-election battles in 1984 and 1987, Labor benefited considerably from disunity in the Liberal and National coalition and from voters' willingness to give its own strategy a chance. Now, as he looks for a record fourth term, Mr Hawke can count on neither.

Indeed, public confidence generally is at a low ebb. All the old questions about the country's chronic problems persist — and the answers have not changed. Australians continue to live beyond their means and no political party will confront them with hard choices.

This is not to deny Labor's achievements since 1983. Mr Hawke and his chief ministers — especially Mr Paul Keating, the Treasurer — have wrought a revolution in attitudes on the single most important issue of economic management. Using their corporatist consensus with business and unions, they have acted to deregulate and restructure Australia's economy while still creating jobs.

Sustained world growth has helped, of course, but not the relentless boom and bust of the world commodity cycle. Whereas a sharp fall in commodity prices galvanized Labor into its bold reforms of 1984-87, the subsequent surge has detonated an explosion of spending on imported consumer and capital goods.

This trend — reinforced by Mr Keating's fatal weakening of monetary policy in 1987 — has completely undermined Labor's attempts to lower the country's chronic current account deficit. It is now above 5 per cent of gross domestic product and rising.

Stabilisation of Australia's net foreign debt, already third largest outside the US at \$83bn, is ruled out before 1993-94.

To contain demand, Labor has gone into reverse, relying heavily on tighter monetary policy. Borrowing rates for small businessmen have risen to 22 per cent and for home buyers to a record 17 per cent.

The queues of would-be home buyers, the rampant inflation and highly dubious business practices, has brought an embarrassing series of corporate casualties — not just Bond, Hooker, Qintex and other discredited names, but whole sectors like property and commercial television. The loss of self-esteem is becoming palpable. The damage to the reputation of Australian business is enormous.

Investment bankers say Australian corporate names are now in bad

odour abroad, while some executives of blue-chip companies are calling for tighter corporate regulation, stronger vigilance and greater disclosure.

The high interest rate regime has also driven the Australian dollar to artificial levels, hurting exporters and raising expectations of a sudden fall. The inflation rate meanwhile remains obstinately above 8 per cent. Mr Keating may be hoping for a "soft landing" rather than a recession, but there is no doubt about Australia's vulnerability to a drop in commodity prices.

On top of this, Labor's much-vaunted "micro-economic reform" — the key to Australia's long-term adaptability — has stalled. Progress has been woeful in critical areas like transport (especially coastal shipping and the docks) and privatisation (where the sale of Qantas, Australian Airlines, the Commonwealth Bank and other entities has been stymied by Labor's rank-and-file).

The same is true of labour reform, whose action is desperately needed to improve Australia's international competitiveness. Labor's heralded accord with the trade unions, a feature distinguishing the Hawke government from its opponents, may have restrained wages growth, but it has failed to improve productivity sufficiently, as lightning strikes and inefficient work practices still vividly demonstrate.

This is slowly changing with the belated introduction of productivity bargaining, but the union movement remains extraordinarily powerful, and Australian management — having long ceded responsibility for employees' wages and conditions — is showing itself too weak to re-assert its authority.

In tax reform, Labor has gone a long way by introducing a capital gains tax and a comprehensive dividend imputation scheme which, by removing double taxation of dividends for shareholders, promotes share ownership and companies' payments of their corporate taxes. But income tax rates remain far too high, and neither a tax-cutting nor a reverse the tax system's bias in favour of borrowing and against savings through a consumption tax and other measures.

Amid all this, Labor is inexplicably frittering away its other assets as well. Mr Hawke's continued failure to act as a popular chairman of the board guided by a team of radical economic ministers, has recently asserted his authority and slipped



Australian Prime Minister Bob Hawke

into error through some extraordinary decisions.

Most publicly, he has allowed the domestic pilots' pay dispute to disrupt domestic flights in this vast continent for nearly four months. The cost of this dispute to the economy, and especially to tourism, has been incalculable.

Mr Hawke has also miscalculated in his pitch for the environmental vote. As the economic outlook has darkened, Australia's "Green" movement has loomed ever larger in his electoral calculations. To win its vote he has launched an environment policy, begun campaigning to make the Antarctic a wilderness reserve and deferred a major mining development near the Kakadu national park.

Coming after the earlier rejection of a Albin pulp and paper mill in Tasmania, this decision prompted all the country's major business groups jointly to accuse the government publicly of political expediency. BHP, Australia's largest company, was

directly affected by the Kakadu decision, and Sir Arvi Parbo, who chairs both BHP and Western Mining, one of Australia's largest gold mining companies, said point-blank that he no longer trusted the government. For a business community already harbouring doubts about the Accord and the surging external debt, this was a parting of the ways.

Even more serious, the Prime Minister has provoked a deep rift with the economic ministers in Cabinet. Mr Hawke's decision to side with Senator Graham Richardson, architect of the "Green" strategy, has upset several ministers. Coming on top of his continuing tensions with the ambitious Mr Keating, the Cabinet's sense of coherence has all but vanished.

This stream of "quick fix" decisions by exhausted if not unmotivated ministers may well come to be seen as a turning point in Labor's fortunes. If it loses the next election, so too might the opposition leadership changes, in which the Liberal party has re-

pointed Mr Andrew Peacock (who lost to Mr Hawke in 1984) in place of Mr John Howard (who lost in 1987), and the National party put Mr Charles Blunt in place of Mr Ian Sinclair.

These simultaneous moves initially backfired as the new opposition team struggled to establish itself as an alternative government. But last month the coalition unveiled its long-awaited tax and spending policies pitched directly at middle-income families, and which have been generally well-received. These offer improved benefits and reduced taxes for middle income families with children and penalise groups like the long-term unemployed. They also replace Labor's capital gains tax with a five-year sliding-scale speculative gains tax.

Mr John Elliott, head of the Elders IXL brewing group and president of the Liberal party, has said the plans will "take from the budgets and give to the workers." Labor has bitterly criticised the proposals, and especially the capital gains tax plans, saying they would help people like Mr Elliott. But their attacks, directed by Mr Keating, have had limited impact.

With the help of Mr Howard, who recently decided to rejoin the shadow Cabinet, the opposition is finally distinguishing itself from Labor in terms of fiscal policy, industrial relations, privatisation and other issues. As a result the stage is set for a no-holds-barred fight for the electoral middle ground, hitherto so cleverly held by Labor.

Pointers will come later this week when the Labor state government of South Australia goes to the polls seeking a fourth term, and early next month when Labor fights to dislodge the corruption-tainted National party government in Queensland after some 22 years in power.

But the real fight will obviously come in the more closely-watched national arena. Here Labor's majority is vulnerable to a small electoral swing, and to the growing discontent among ordinary working people who see too few gains after years of government spending cuts and wage restraint. Surely, they say, the outlook was supposed to be improving after three Labor terms, rather than deteriorating.

Yet it remains too early to write Mr Hawke off. Even now, despite the government's difficulties, Labor and the opposition are running neck-and-neck in the polls, while in the personal popularity stakes the unconvincing Mr Peacock is lagging behind Mr Hawke. The next six months will plainly be crucial.

According to the cynics, if people vote Labor out, it will be because they believe the opposition can do any better. The pessimists believe Australia is sliding into Third World status whatever is in power. The immediate reality is simpler: Labor has achieved much in seven years, but its modernisation of Australia has gone neither far enough nor fast enough.

LOMBARD

Pulling down the frontiers

By Edward Mortimer

"IT IS A MATTER of plain common sense that we cannot totally abolish frontier controls if we are also to protect our citizens from crime and stop the movement of drugs, of terrorists, and of illegal immigrants. They also replace Labor's capital gains tax with a five-year sliding-scale speculative gains tax."

So said Mrs Thatcher in her Bruges speech in September 1985. If her object was to persuade West Germany and the Netherlands to keep that customs officer in place, she has failed. Last week those two countries along with three others — France, Belgium and Luxembourg — agreed on a treaty abolishing all controls on people crossing their common frontiers. It is to be signed on December 15 at Schengen, the same village in Luxembourg where the five states committed themselves to achieve this four years ago.

Strictly as a customs officer, the gentleman would not be affected by the treaty, which concerns only the movement of people. He will still have the job of checking the movement of goods for fiscal purposes, under European Community regulations, until 1992. But the treaty should stop him from exercising the police function which earned him Mrs Thatcher's praise.

Those five countries will thus at last have fulfilled the vision which inspired many of those who struggled to bring about a united Europe in the years after the Second World War. To do so they have had to convince their own police forces that there are other ways of achieving their objectives — mainly by strengthening co-operation between them — and that the political aim of abolishing frontier controls should take priority.

Random checks at frontiers are in any case a rather clumsy instrument for catching terrorists, drug-peddlers and other criminals: a good police force should be more efficient ways of finding them. Immigration is a more serious problem so long as the countries con-

cerned have different rules about it, or different methods of finding out who is resident on their territory. The five Schengen countries have finally decided they have confidence in each other's procedures, as applied at their "external" frontiers.

But they have all along emphasised that their aim is not to create an exclusive inner zone within the EC. Rather it is to provide a blueprint for ending border controls throughout the Community. It will be said that such problems are easier to solve for a relatively compact group of five countries, with long experience of working together, than for the 12 with their widely different national traditions and sensitivities, and their external frontier cutting across other international arrangements such as the Nordic passport union. Britain and Ireland will claim special status and sensitivities, and their external frontier cutting across other international arrangements such as the Nordic passport union. Britain and Ireland will claim special status and sensitivities, and their external frontier cutting across other international arrangements such as the Nordic passport union.

Many of the difficulties facing a wider union did also confront the Schengen Five. The Netherlands have a much more permissive tradition than France or Germany on matters such as soft drugs, and a strong antipathy to the idea of identity cards; the idea of German police pursuing a French suspect on to French territory raised quite a few qualms in France; and it should not be forgotten that the external frontier of "Schengenland" includes the inner-German border and the Berlin Wall.

It is all the more remarkable that last week's agreement was reached under German chairmanship in the very days when all Germans were celebrating the destruction of the Wall. So far from losing interest in west European integration, the Germans insisted on completing the agreement and made significant concessions to achieve it.

If a communist government could pull down the Wall, they argued, it was high time that free citizens could travel freely among the democratic countries of western Europe.

LETTERS

Government should spend more on training

From Mr John Philpott, Sir, John Gardner (November 21) is right to stress the need for ever greater spending on vocational training if the skills of the UK workforce are to be raised further towards European levels.

Employers, as the Training Agency funding study demonstrates, are now investing more heavily in training — to the tune of £18bn a year. But it remains true that the UK is having to run faster simply to match improvement elsewhere. It is important, therefore, that the Government accepts its proper share of responsibility.

The case for government intervention is well known: general vocational training embodies the characteristics of a classic "public goods" and tends to be underprovided by the market. The Government of government is thus to spend more on training, and/or devise appropriate incentives to raise private expenditure. The UK Government should do both.

First, it should reverse the short-sighted plans for reduced public spending on training (outlined in the Autumn Statement), in particular by doubling expenditure per place on Employment Training.

Second, it should establish and contribute to a central training fund, from which would be allocated annual training "rebates" to employers who raise expenditure on training above a registered norm, and into which would be paid a training "tax" by those who spend below the norm.

The norm would not be externally imposed, but the proportion of an employer's wage bill (net of pure wage costs) averaged over the previous three years, and subject to periodic independent review.

An incentives mechanism of this kind would avoid many of the problems often associated with levy/grant systems. "Carrots" would be more in evidence than "sticks": there being no sense in which every employer, large or small, would automatically be required to pay the "tax."

Moreover, it would be possible to integrate performance incentives for the new Training and Enterprise Councils by instituting "TEC training awards" at a level determined by the excess of training

expenditures over the average norm for their locality. This would be additional to Government funding to TECs, and encourage them to persevere with training laggards or employers tempted to reduce their training budget.

As economic growth falters in 1990, such intervention would help prevent a repeat of the disastrous cutbacks in training that took place during the recession of 1979-81. I hope that discussion of penalties and incentives in environmental policy — to overcome similar problems of market failure — will influence those concerned with training policy.

John Philpott, Employment Institute, Southbank House, Black Prince Road, SE1

From Mr Michael Cole, Sir, The chairman of Harrods bought Harold Abrahams' awards to keep the collection intact and in the UK. Mr Al Fayed financed the film *Chariots of Fire*, when no one in Britain was prepared to put a penny into it, because he considered the story of Abrahams' triumph over racial prejudice and social snobbery to be as inspiring as that of Eric Liddell's courageous refusal to compromise his religious principles for sporting glory.

Mr Al Fayed considered that both men embodied the best qualities of the British character and to suggest that he con-

sumed their identities, as does Observer ("Wrong man," November 22), is as ungracious as it is untrue.

The only confusion seems to be at the Financial Times. On page 25 your saleroom correspondent, Antony Thorncraft, writes of "Mohammed El-Fayed." Turn to page 26 and Observer writes of "Mohamed Fayed." His name is Mohamed Al Fayed.

Try a little harder to succeed and you too will deserve a gold medal.

Michael Cole, Media Director, House of Fraser Holdings, 14 South Street, W1

From Mr J. Rowden, "Conservation begins here" (November 9) seems to support the idea that the way to save the world from environmental disaster is to create a no-growth economy, with emphasis away from technology, and restrictions on private cars.

The results of a policy not dissimilar can be seen in Eastern Europe. True, the cities do not suffer traffic congestion. But they are the most polluted in Europe. Most East German cars have such poor emission standards that they cannot be imported into the EC.

Only healthy economic growth can provide the wealth needed to promote environmental improvement.

J. Rowden, 15 Congers Close, Grange Park, Uxbridge, Wiltshire

Crédit where credit is due

From Mr Roger Pitcher, Sir, A request to my UK clearing bank to open a personal account at one of its network of branches in France was met, some two weeks later, with a set of forms (all in French) to complete, and a request for a non-interest earning deposit of FF10,000 (about £1,000) before the account could be opened.

A request for further details about operating the account in France was met, two weeks later, by the response that the bank needed the deposit to cover quarterly charges of some FF600 (about £60), and that as its cheques were cash-

able only in its own branches, it might be better if I applied to a French bank for facilities.

I took the advice, and telephone Crédit Agricole. The following morning I received by first class post a comprehensive brochure, in perfect English, describing the bank's services; application forms in English, and a request for an opening payment of 550 to establish the account. The rest took two weeks — and was completed by a letter of welcome from Crédit Agricole's regional general manager.

Roger Pitcher, Russett, Rookes Lane, Puterne, Douzès, Wiltshire

Short of glory

From Mr Michael Cole, Sir, The chairman of Harrods bought Harold Abrahams' awards to keep the collection intact and in the UK. Mr Al Fayed financed the film *Chariots of Fire*, when no one in Britain was prepared to put a penny into it, because he considered the story of Abrahams' triumph over racial prejudice and social snobbery to be as inspiring as that of Eric Liddell's courageous refusal to compromise his religious principles for sporting glory.

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Rich is cleaner

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J. Rowden, 15 Congers Close, Grange Park, Uxbridge, Wiltshire

Companies' rights of defence

From Mr Romano Subotto, Sir, Mr A.H. Hermann's article ("No right of silence for companies," November 2) reports the European Court as having stated in the Hoechst appeal that human or fundamental rights need to be respected only when dealing with individuals, and do not apply to companies.

I have found no such broad statement in the case. The court does hold that the right to an inviolable domicile is part of European Community law only to the extent that it concerns the private dwelling of individuals as opposed to the commercial premises of companies. The court justifies this distinction by noting that the protection of an individual's private dwelling is a princi-

ple common to the laws of the EC member states.

The same cannot be said of the protection of commercial premises, because the laws of the member states are significantly different in regard to the nature and degree of protection of commercial premises from investigations by public authorities.

In its consideration of fundamental rights, the European Court states that the laws of all EC member states recognise that any interference by the authorities in the private activities of individuals or companies must have a legal basis and must be justified on the grounds provided by the law. Such interference cannot be arbitrary or disproportionate. The court also considers the

alleged violation of Hoechst's right of defence — a right which is, of course, available to companies — in light of the European Commission's exercise of its powers of investigation. It states that rights of defence must be respected in administrative proceedings which may lead to sanctions.

It is also necessary to ensure that these rights are not jeopardised in the context of preliminary investigations. It specifies in particular the need to respect the right to legal representation, and the right to confidentiality of correspondence between a lawyer and the client.

Romano Subotto, 131 rue des Confédérés, Brussels, Belgium

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FINANCIAL TIMES

Thursday November 23 1989

Vigorous
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PRIVATISATION SHARE PRICE SET AT £2.40

UK water sale to cost companies £62m

By Clare Pearson

THE cost to the 10 water companies of England and Wales of floating their shares on the stock market next month is expected to total some £62m (£36.7m), a figure more than three times greater than any previous privatisation issue.

The costs are disclosed in the offer prospectus published formally yesterday by Mr Michael Howard, the Minister for Water, confirmed a 24p common share price and other details of the £5.24bn issue.

These included a slightly higher than expected proportion of shares to be offered overseas. Indications were that foreign demand for the shares

will be strong, particularly from the Far East.

Costs of the flotation have risen as a host of professional advisers has been brought into play to bring the 10 companies to market in separate but simultaneous flotations. Early indications yesterday were that the complex project would prove a success. Guesses in the City of London were that the shares may achieve a 20p premium to the 100p first instalment price when dealings start on December 12.

J. Henry Schroder Wag, the merchant bank advising the Government, said yesterday that the underwriting had been

completed smoothly.

The dividend yield on the shares announced yesterday was a shade higher than the City had been expecting. On average, shares will be sought, which will pay different dividends although they share a common issue price, will provide a weighted average gross yield of 8.55 per cent at flotation. This is calculated on the basis of profit and dividend forecasts for the current year made on the pro-forma basis, as if flotation had already taken place.

Some 2.18m shares, or 100 per cent of the companies, are being sold. Of these, 23.55 per cent is initially being made

available to the general public, 55 per cent is being allocated to institutions and a slightly higher than expected maximum proportion of up to 18.5 per cent to overseas investors, with the rest earmarked for employees.

But in the event of very heavy demand clawback arrangements from overseas and institutional investors, to allow a maximum of 46.9 per cent to be made available to the public.

The costs of flotation to the 10 companies shown in the prospectus comprise the industry's share of all advice, marketing, printing and other expenses, including those in

the future, which are directly related to the offer. They compare with an expense to British Gas of £18m for its similarly-sized £5.4bn flotation in 1986.

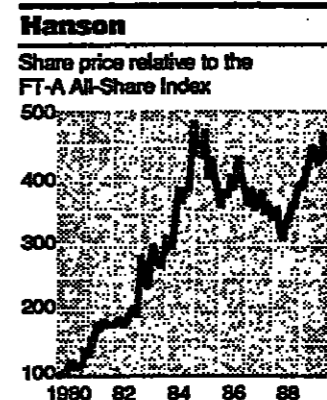
Andrew Hill writes: The direct cost to the Government cannot yet be calculated. However, the prospectus shows it is paying underwriting fees for the privatisation of £44.8m.

The figure is lower than for the British Gas flotation - from which underwriters netted £8m - because the government has shaved privatisation commission rates since 1986 and reduced the proportion of such issues which is underwritten. Background, Page 9

THE LEX COLUMN

The taxpayer takes another bath

The UK Government might still like to pretend that it is not giving the UK water industry away, but it is kidding nobody. Even if the £5bn of debt it has written off is considered as equity, it has injected £1.6bn in extra cash and is getting back a paltry £5.3bn. And while this sort of funny accounting may be par for the course when it comes to selling off taxpayers' assets, the fact that a sizeable chunk of the issue has once again been earmarked for foreign investors is unsatisfactory. If this is such a good deal, surely it should be confined to the UK; even better, to the customers of the water industry who are going to have to pay the sharply higher charges.



Mercury's operating statistics and see the seven-fold growth in daily call volume in 18 months. But yesterday's 11p drop in C and W's share price - 45p, after interim pre-tax profits ahead 23 per cent at £241m, signifies genuine City concerns which are unlikely to evaporate soon.

Behind the weak share price lies the fact that Mercury's £14m operating profits were at the bottom of expectations. In theory, a single half year's figures should not matter, since Mercury's business is growing geometrically, with the City expecting maybe £150m in operating profits in 1991-2. At present, Mercury is paying away 45 per cent of its gross revenues to British Telecom and other networks, a percentage which should drop quickly.

More theoretically, the right way to value a huge capital project like Mercury is surely to discount its cash flows over long periods. On this basis, C and W looks distinctly undervalued. Unfortunately, this is not the way the stock market works at the moment. As Pearl has found, investors are not much impressed by futuristic cash-flow forecasting; and there are enough short-term issues, like the costs of its huge investment programme and the perennial UK regulatory uncertainties, to keep C and W's shares from outperforming.

be sure of the behaviour of the gold price at present. But supposing that can be overcome, Hanson looks like emerging almost unscathed and with gross cash of close to £6bn.

The Gold Fields deal looked like a diversion from the outset, while providing useful evidence that opportunities of the kind essential to Hanson are still around. The question remains of whether Hanson is gearing itself up for something really big. A crack at BAT, though perhaps too neat to be true, still looks seductive in its logic.

B&C
Yesterday's goings-on over B&C ended with a top management reshuffle and the group's shares down 15 per cent. It is hard to see why they should recover quickly. It is one thing for B&C to quash wild talk about the Fraud Squad; it will be much harder for investors to regain their nerve. The problem with the reshuffle is that the City might be happier if B&C were actually bringing in some new blood, to help Mr Gunn manage an orderly retreat from his more grandiose ambitions.

At bottom, though, the real issue is cash - or rather, investors' fears of over-borrowed B&C's lack of it. Contributing to yesterday's share price fall was a Laing & Crutchfield forecast of a dividend cut for the 1989 full-year. B&C looks to be on track for pre-tax profits of at most £10m after taking out £34m owed in the Caledonia investment trust and, say, £35m tax, one can see L&C's point.

C and W
The merest whiff of stock market disappointment with Mercury's progress to date horrifies Cable and Wireless, and it is easy to see how they feel. One need only leaf through

RHM
Goldsmith's intentions apart, the big unresolved question about RHM is familiar: whether, having wrung the best from its businesses for nearly a decade, the group is grinding to a halt. In yesterday's full year figures, the best performance came from the supposedly dull bread business. In two of the three other UK divisions profits were actually down. The new idea is to push into Europe; but it is a strategy professed with detectable embarrassment by a group which six months ago very nearly clinched a £1.3bn acquisition in Australasia.

Even if double figure growth can be repeated this year, a price of 42p - almost 12 times current - looks a touch high on fundamentals. If the market seriously expects a bid, it could be deceiving itself. It is not clear how much break-up premium could be got from the peripheral bits; and milling and baking, while cash positive, is no substitute for tobacco. If the BAT bid fails and Sir James succumbs to boredom, a full bid is possible. But it is a long shot.

Farm trade code agreed by Cairns nations

By Peter Ungphakorn in Chiang Mai, Thailand

MINISTERS from the Cairns Group of agriculture exporting nations yesterday agreed on a compromise proposal for farm trade liberalisation that allows developing countries special rights to protect their farmers from foreign competition.

The proposal would allow all countries some room to seek food security and maintain farm support policies within a liberalised agricultural trading system.

Delegates from some of the group's 14 members described the plan as more flexible and realistic than the US proposal submitted last month in Geneva to the negotiating group on agriculture in the Uruguay round of General Agreement on Tariffs and Trade talks.

The flexibility is not entirely the result of the Cairns Group's desire to continue mediating between the US and the European Community. Internal differences within the group have forced a compromise.

Canada's desire to maintain support for its dairy industry, Brazil's insistence on special treatment for developing countries, and Indonesia's food security policy all had to be encompassed.

The proposal, to be officially released this morning and submitted in Geneva next week, sets a target for reform in all areas of 10 years or less. The US has proposed the elimination of export subsidies in five years.

The group's proposal seeks a freeze and subsequent phase-out of export subsidies; substantial progressive reductions in those (domestic support) policies which most distort agricultural trade; binding reductions in import tariffs to "low levels or zero"; the use of tariffs instead of import quotas; and an end to the abuse of sanitary regulations as a pretext for protectionism.

The proposal would also allow special treatment for developing countries provided they are committed to agricultural reform and prepared to participate in Gatt's free trade rules.

It would allow all countries to safeguard their interests in providing disaster relief, grant food aid, direct income support for farmers, and investment in infrastructure.

It seeks tighter discipline in the use of import duties to counter export subsidies, and calls for measures to take account of the interests of food importing nations.

A number of options are offered to countries on agricultural reform. The proposal's objectives include preventing increased protectionism; reducing general agricultural tariff levels to those charged on industrial products.

The Cairns Group comprises Argentina, Australia, Brazil, Canada, Chile, Colombia, Fiji, Hungary, Indonesia, Malaysia, New Zealand, the Philippines, Thailand and Uruguay.

Japanese dig in, Page 7; Australia's political problems, Page 17



President Bush greets the Red Army Chorus on the South Lawn of the White House

Bush may cut overseas forces

Continued from Page 1

President Bush said he does not desire for changes in Eastern Europe," he said.

The President paid tribute to Mr Gorbachev for "igniting the fire" which had created the clamour for reform in Poland, Hungary and lately East Germany and Czechoslovakia. He also confirmed that the Soviets were reducing spending on conventional forces but he said no one could be certain where the changes would lead next.

Asked how he saw the Nato Alliance in 10 years, the President replied: "Listen, I can't think 10 days out, and I don't think you can. How can I predict what the conditions are going to be?"

He also stressed that the upheaval in Eastern Europe would not weaken US interest in Asia or Latin America. At the recent hemispheric summit in Costa Rica, he revealed that President Carlos Andres Perez of Venezuela had questioned him on this point. "I said, absolutely not. Absolutely not."

Mr Bush said the unpredictable nature and the degree of Soviet tolerance of the changes was one reason why he sought a meeting with Mr Gorbachev this year, rather than waiting for the arms control summit in late spring or early summer next year.

Leaning forward in his chair, Mr Bush said: "I want to be sure we don't have any misunderstandings - Mr Gorbachev conducting himself in one way and our not understanding the underpinnings of his thinking."

The setting for next week's meeting with Mr Gorbachev on the prospect of a world of reduced East-West tensions, "where a lot of us can have more of our product going into helping people instead of into arms."

At the same time, Mr Bush - a practical man who apologises every time he uses the word "philosophy" - held out the prospect of a world of reduced East-West tensions, "where a lot of us can have more of our product going into helping people instead of into arms."

Yet a world without US-Soviet confrontation needed to be no "four walls," said Mr Bush, citing freedom of religion, freedom of the press, self-determination, free elections. "It's going to be on what we in the US think is best... know is best."

the Stalin-Roosevelt-Churchill meeting in 1944 which redrew the map of Europe.

On German reunification, Mr Bush acknowledged Soviet and other European worries but he repeated that it was a matter for the German people to decide. "If that determination is made, there will be all kinds of representations from other parties... but this has no reason to threaten anybody or change borders."

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EC outlines plan for railway of the future

By Tim Dickson in Brussels

THE FIRST tentative moves to challenge the European Community's national railway monopolies were announced in Strasbourg yesterday by Mr Karel van Miert, the EC Transport Commissioner.

Mr van Miert, unveiling proposals to make railway companies more "transparent" and prepare the way for free market rail operators, said the approaching single European market provided new opportunities for the "20th century's public service Cinderella."

The Commission's "communication" to member states outlines the vision of an EC rail network where the track and infrastructure remains firmly in public hands, but where existing and newly-created companies would be able to offer freight and passenger services across national frontiers.

The initiative has been inspired by the feeling in Brussels that railway transport has missed out to its road and air rivals in recent decades, that the spare capacity in the rail network can be better exploited, and that the encouragement of a rail alternative is in tune with the EC's environmental priorities.

The communication envisages a clear distinction between the businesses which take care of the railway and those which provide transport services. Even where a national rail monopoly performs both functions, the EC proposal would require the assets and annual accounts to be clearly split.

The idea behind this, according to a Commission official last night, "is to prevent cross subsidies and to distinguish the regulated activities from free market activities."

Lebanon bomb kills President

Continued from Page 1

authority is not recognised outside the Christian enclave.

Earlier this month, President Moawad, a 64-year-old Maronite Christian lawyer from the northern town of Zgharta, was elected by a majority of Lebanese parliamentarians at a disputed vote in the parliament building near the Syrian border.

During his brief term he repeatedly called for reconciliation and appealed to Gen Aoun, the Christian leader who rejected his election and the Taif peace agreement which preceded it, to join him in rebuilding the country.

The assassination threw Arab leaders and diplomats into despair.

"It's a tragedy. Whenever we take one step forward, we take five steps back," said an ambassador to the Arab League closely involved in the peace initiative.

The US was quick to condemn the killing, terming it a "despicable act of terrorism against a man of peace."

France expressed its horror and "abhor of the French Government in the face of this horrible assassination".

Ministers to debate easing of CoCom technology controls

By William Dawkins in Paris

A WIDE-RANGING report, calling for an end to many of the extraordinary controls in force on communist countries set by CoCom, the Co-ordinating Committee for Multilateral Export Controls, will be debated next month at a meeting of European defence and foreign ministers.

CoCom's controls appear to be a relic of the Cold War and need a complete review "to encourage maximum opportunities for trade," especially in telecommunications, electronics, machine tools and chemicals, says the study.

The report has been unanimously accepted by a committee of the Western European Union (WEU), the defence and security organisation which groups nine member states of the European Community Twelve - minus Ireland, Greece and Denmark.

It adopted by the WEU ministerial meeting in Paris early next month, the report will increase European pressure on

East Germans nearer power-sharing

Continued from Page 1

The Liberals said Mr Krenz should lose his job as head of state and be replaced by a non-Communist president as part of moves to separate the functions of party and state.

The Liberals, together with East Germany's fledgling Social Democrat Party and the opposition group Democratic Awakening, have already spoken out for "round table" reform talks. Mr Manfred Gerlach, the Liberals' chairman, told a press conference yesterday that such a dialogue was needed.

Mr Krenz yesterday kept up

WORLD WEATHER

Area	Temp	Wind	Cloud	Vis	Area	Temp	Wind	Cloud	Vis
Alaska	25	15	bc	10	India	22	10	bc	10
Algeria	15	10	bc	10	Indonesia	25	10	bc	10
Argentina	15	10	bc	10	Iran	25	10	bc	10
Australia	25	15	bc	10	Italy	15	10	bc	10
Brazil	25	15	bc	10	Japan	15	10	bc	10
Canada	15	10	bc	10	Malaysia	25	10	bc	10
China	15	10	bc	10	Philippines	25	10	bc	10
France	15	10	bc	10	Singapore	25	10	bc	10
Germany	15	10	bc	10	South Africa	25	10	bc	10
Greece	15	10	bc	10	Spain	15	10	bc	10
Hong Kong	25	15	bc	10	Thailand	25	10	bc	10
India	25	10	bc	10	Taiwan	25	10	bc	10
Indonesia	25	10	bc	10	UK	15	10	bc	10
Iran	25	10	bc	10	USA	15	10	bc	10
Italy	15	10	bc	10	USSR	15	10	bc	10
Japan	15	10	bc	10	Other	15	10	bc	10
Malaysia	25	10	bc	10					
Philippines	25	10	bc	10					
Singapore	25	10	bc	10					
South Africa	25	10	bc	10					
Spain	15	10	bc	10					
Thailand	25	10	bc	10					
Taiwan	25	10	bc	10					
UK	15	10	bc	10					
USA	15	10	bc	10					
USSR	15	10	bc	10					
Other	15	10	bc	10					

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INSIDE

BAT third-quarter profits rise 21%

BAT Industries, the tobacco-based conglomerate which has been under bid threat from Sir James Goldsmith's Hoylake consortium, yesterday announced a 21 per cent increase in third-quarter profits before tax to £448m, and said it was "firmly on course" to make the forecast £2bn in the full year. The rise means that BAT has made £1.23bn before tax in the first nine months of 1989, compared with £1.05bn in the similar period of 1988. Page 28

Rest time in Milan

Italian equity investors look ready for a rest. A quick succession of events last week combined to suggest that this year's rights-issue revival may be over. Cash calls have mostly been launched in the last six months, reflecting a July-August surge on the Milan stock exchange. But lately the market has drifted to about a third of its mid-summer high, and professional investors have become worried about the weight of funds being demanded from the market and weaknesses in the mutual funds industry. Page 44

Mixed view of the future

Sometime in the next few weeks, the Sydney Futures Exchange is to start a novel after-hours screen-dealing system, designed to meet demand for an extension of trading hours without increasing staffing costs. But not everybody is seeing it as a welcome breakthrough. Some futures specialists regard it as the thin edge of the wedge; the first step in an inevitable progression that will see the end of traditional open-outcry trading and the introduction of all-day screen-based trading. Page 24

Farmers attack salvation army

The salvation of US agriculture. This is how the Bush Administration views proposals for liberalising agricultural trade it has just put to the General Agreement on Tariffs and Trade. However, hard-pressed US farmers - having just come through a decade of deep recession and drought - see things differently. Many of them have concluded that wrenching change will be the likely outcome of government plans. Nancy Dunne reports. Page 32

Swiss braced for upheaval

By the middle of the next decade total occupational pension assets could reach 90 per cent of Switzerland's GNP, the highest ratio of any industrialised country. And there is hardly any aspect of the Swiss financial markets that will not be affected by this rapid growth in institutional money. William Daltrow looks at the findings of an analysis of the anticipated future investment practices of the country's largest pension funds and life insurance companies. Page 24

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Chief price changes yesterday

NEW YORK (C)

Rice	85 1/4	1 1/4	CEC	206	-	7.2
Chrom	83 1/2	3	Metrolite Int	220	-	12.4
Hilton Hotels	94 1/2	1/2	SEDA	483	-	21
Hollay Corp	72 1/2	1/2	TRCVO (Fees)			
Verco	36 1/2	1/2	SEDA			
Phila			Asahi Denso	1330	+ 100	
Transports Fr	84	- 7 1/2	Geo	300	+ 120	
Pharm (FV)			Mitsubishi	5030	+ 310	
Rice			Yamaha Real Est	1580	+ 130	
Camp Dos Est	234	+ 0.3	Phila			
De Smith	2250	+ 104.5	Mil Freshline	2080	- 190	
Sole Aquitaine	1591	+ 84.6	Snow Machine	1130	- 50	

New York prices at 12.30pm. Frankfurt closed.

LONDON (Pence)

Rice	257	+ 8	Sand Chart	525	+ 12
STI	422	+ 9	US Steels	354	+ 5
Benz	140	+ 7	Phila	228	+ 13
Cityvision	171	+ 5	Rout	284	- 6
Harper	221 1/2	+ 5	St & Conan	92	- 16
Kingfisher	277	+ 5	Cable & Wha	481	- 10
London Int	233	+ 8	PHM	422	- 2
Lyons Abbey	230	+ 8	PHM	422	- 2
Lyons	230	+ 8	PHM	422	- 2
Read Int	410	+ 9	Unilever	548	- 2

French groups plan satellite interests merger

By William Dawkins in Paris

AEROSPATIALE, the French state-owned aerospace company, and Alcatel, the French group that leads the European telecommunications market, are planning to merge their satellite businesses to form the world's second largest satellite maker.

Mr Paul Quilès, the French Minister for Posts, Telecommunications and Space, has given the go-ahead for negotiations on a possible merger, expected to be concluded before the end of the year. "This is a historic opportunity which we must not let pass by," he said.

Officials envisage that Aerospatiale and Alcatel - which is privately owned - would participate equally in a company with a likely turnover of 2000m (£647m) next year and 2,800 employees, second only to Hughes of the US, which has annual sales of the equivalent of FF77m.

This is the latest in a series of moves by the French state and privately-owned industries to try to win the critical size needed to compete on world markets.

It comes as Matra, the defence and electronics group, is preparing for a possible three-way link between its defence and space activities and those of GEC Marconi of the UK and Daimler-Benz's Deutsche Aerospace arm.

Officials stressed that size was not the sole aim of yesterday's move, because the satellite businesses of Aerospatiale and Alcatel were also complementary. Aerospatiale makes satellite platforms, complete satellites and optical payloads, while Alcatel specialises in communications payloads and telecommunications systems.

"This will allow it to compete with success against the big players in the market which benefit from the same vertical integration," said Mr Quilès, who added that the new group would be open to working with international partners.

It would cater for a fuller range of satellite uses than is possible for either company working alone, covering telecommunications, direct broadcasting, science and observation.

Six US producers, including Hughes, had this degree of integration, as well as three Japanese groups, said officials.

The French groups already cooperate in the Franco-German Eurosatellite consortium, which has constructed the heavy direct broadcasting satellites TDF, TV-SAT, Tele-X and Eutelsat II.

"We are establishing a case-by-case co-operation into true long-term association of 50-50 partners," said Aerospatiale.

Cable & Wireless lifts interim profits 22%

By Hugo Dixon in London

CABLE & Wireless, the UK-based international telecommunications group, gave a bullish presentation of its future prospects while announcing a 22 per cent increase to £241m (£87m) in pre-tax profits for the half-year to the end of September.

Lord Sharp, chairman and chief executive, dismissed suggestions that the political problems in China would affect the group's extensive operations in Hong Kong, where it runs the telephone network. He also denied that there was any inconsistency in C&W continuing its high-technology joint ventures with the Chinese Government following events at Tiananmen Square.

"The human rights question is one thing; the question of expansion of trade is another," Lord Sharp said. "It would be against the geopolitical interests of the west to see China turn inward."

Lord Sharp also dismissed the possibility that Mercury Communications, its UK subsidiary, could be adversely affected either by the current government's planned review of telecommunications policy next year or the prospect of a Labour government.

The half-year figures compared with £192m last time, and were generated on sales 56 per cent higher at £1,090m (£699m). There was a boost of £12m from favourable currency movements, but this was offset by a £13m exceptional profit from the sale of the stake in Rascal Electronics.

Mr Gordon Owen, deputy chief executive, was particularly upbeat about Mercury, which increased trading profits from £4m to £14m.

First-half earnings rose to 14.4p (13.2p) and the interim dividend is increased 10 per cent to 3.1p. Lex, Page 18

Management shake-up at B&C

By Clay Harris in London

MR JOHN GUNN last night shook up his management team at British & Commonwealth Holdings after shares in the UK financial services group plummeted to a seven-year low.

After trading as low as 80p, B&C's market capitalisation was cut to £332m (£523m) after its shares ended 16p down at 92p. This is less than one-sixth the peak hit in July 1987, before Mr Gunn's hopes of creating a diversified financial services group came unstuck through a combination of high interest rates and unforeseen problems with acquisitions.

The latest slide followed a prediction by a leading analyst that the final dividend would be cut. B&C was also buffeted by rumours, which it strongly denied, that it was under a Department of Trade and Industry inquiry. B&C said it had sought a Stock Exchange probe of the "malicious rumours".

Late yesterday the group unveiled a reorganisation under which managing directors of operating companies will report direct to Mr Gunn as executive chairman. Mr Peter Goldie, chief executive, will concentrate on the group's disposal and rationalisation programme. Mr Gunn denied this meant Mr Goldie was being moved aside.

Mr Iain Burns, chief executive of the group's Abaco Investments professional services subsidiary, was named as the new position of chief operating officer and Sir Peter Thompson, chairman of NFC, adds the role of deputy chairman to his non-executive directorship at B&C.

B&C's businesses include the world's largest moneybroker Euro, the US investment manager Oppenheimer, the leasing group Atlantic Computers and estate agents chain Hamptons.

Earlier this month, Gormore, its UK fund management side, became the largest B&C subsidiary to be put up for sale in an effort to reduce borrowings.

After the initial knock from the DTI rumours, B&C's share price stayed down yesterday after Mr Philip Gibbs of Laing & Cruckshank said he expected the final dividend this year to be no more than half the 5.25p per share paid for 1988.

Mr Gunn said the question would not be considered until March but he added: "We have always placed great emphasis on the dividend, and that dividend was not placed lightly."

Laing & Cruckshank yesterday also reduced its forecast of 1989 profits to £25m before tax against an amortisation of goodwill against £184.7m in 1988. On the same basis, UBS Phillips & Drew is looking for £38.6m. Lex, Page 18

Japanese to purchase Bush House

By Our Financial Staff

BUSH HOUSE, home of the BBC World Service, is to be sold for about £130m (£204m) next month to Kato Kagaku, a Japanese chemical company.

Contracts were signed earlier this month between Kato and Finiservice, a company controlled by Mr Jack Dellal who owns the building on the Aldwych in London. Completion is scheduled for December 29.

A Kato official said on Monday that the question of Bush House was at a delicate stage and the company would not be able to comment until the middle of next month.

The deal emphasises the growing diversification of Japanese property investment. First through property development companies, and latterly through financial institutions, Japanese interests have emerged as the most important influence on the price of prominent office buildings in central London.

The diversification takes place against the background of growing criticism of Japanese property purchases in the US. Last month, the agreement by Mitsubishi Estate to buy a 51 per cent stake in Rockefeller Group, the company which owns the famous Rockefeller Centre complex in New York, provoked fresh calls for controls on foreign investment in US property.

But in Tokyo questions may be raised about whether Kato Kagaku is paying too much for Bush House.

Although property values in London have jumped sharply since 1986, Mr Dellal is reported to have paid only £25m for Bush House two years ago.

Mr Dellal, who could not be contacted yesterday, has been an active property investor and trader since the 1930s. He was a senior executive of Keyser Ull-



Now the little one must roll over
Kevin Done and Peter Bruce report on the battle for Enasa of Spain

With sleeves rolled up in a battle flexed Europe's leading truck makers have entered the final round of a gruelling trial of strength to take over Enasa, the Spanish state-owned truck maker.

At first sight Enasa, which makes Pegaso trucks and owns Seddon Atkinson, the small UK heavy truck maker, as well as a truck assembly operation in Venezuela, is an unlikely cause for such a fiercely fought contest.

Chronically loss-making for many years, Enasa's losses were borne by Instituto Nacional de Industria (INI), the Spanish state holding company. Suitors were not exactly thick on the ground.

In the last 12 months all that has been said, however, is no less than four of Europe's big truck makers, Iveco, the commercial vehicles subsidiary of Fiat of Italy, Volvo of Sweden, DAF of the Netherlands, and a West German consortium of MAN and Daimler-Benz, have concluded that after all Enasa is a highly desirable property.

Few plays have been ignored as the four have vied to win the favour of the Spanish Government. Crowned and uncrowned heads of Europe have played walk-a-part. Volvo's cause was bolstered by a visit of the Swedish King and Queen to Spain. Mr Bettino Craxi, leader of Italy's Socialists, is understood to have put in a word for Fiat with Mr Felipe Gonzalez, Spain's Socialist Prime Minister.

What the four contestants have woken up to is that Enasa is the last obvious takeover target in the European truck industry. It is the last significant chance to gain market share and expand into Europe, a market long engaging in alliance talks or a head-on clash with a fellow heavyweight in the industry.

In 1980 there were 55 independent commercial vehicle makers

in West Europe. Last year there were 11. The pressure for concentration is being driven by a series of key factors:

- Environmental pressures and the push for much tougher emissions and noise standards.
- The process of European integration. The liberalisation of road transport is expected to lead to the emergence of a small number of big international players in the

tonnes) in a market that has been one of the fastest growing in Europe. Pegaso vehicle sales totalled 14,957 last year, or 17,105 including Seddon Atkinson. It had 5.3 per cent of the European commercial vehicle market over 9 tonnes.

A decision can come at any time with the manoeuvring now moved to the highest plane inside the Spanish Cabinet, but that has

Western Europe truck registrations over 3.50 tonnes gross vehicle weight

	1988	% share	1987	% share	change
Mercedes-Benz	75,100	24.8	71,765	25.7	4.8
Iveco (Fiat)	63,128	20.8	55,073	19.7	14.6
Renault (RV)	35,685	11.8	31,910	11.4	11.8
DAF	28,894	9.5	24,644	8.8	17.2
Volvo	27,885	9.2	26,577	9.6	4.5
MAN/VW	23,514	7.7	22,840	8.2	-1.6
Scania	19,353	6.4	19,651	7.0	-1.5
Enasa/Pegaso	8,284	2.7	7,857	2.8	5.0
Motor Iberica (Nissan)	4,481	1.5	3,937	1.4	13.8
ERF	3,741	1.2	2,509	0.9	48.1
Seddon Atkinson*	2,841	0.7	1,759	0.6	27.4
Sany*	1,917	0.6	1,500	0.5	27.2
Foden (Paccar)	1,504	0.5	696	0.2	116.1

* UK subsidiary of Enasa ** to be taken over by MAN from January 1 1990

transport industry better able to bargain with the truck makers.

- Ever increasing product development costs.
- A future slow-down in the world economy.

Only a few weeks ago MAN of West Germany emerged as the surprise winner of a short fight with DAF to take over the Steyr truck operations in Austria. Now the industry's focus has moved firmly to the fate of Enasa, while behind the scenes even more dramatic developments are also under way as some of the industry leaders talk tentatively together - Volvo with Renault and Daimler-Benz with Iveco.

Enasa is the market leader in Spain, with around 22 per cent of heavy truck sales (above 15

not stopped the industry lobbying, which this week has been powerfully directed towards the trades unions, with varying degrees of success.

DAF good, Fiat bad. Mr Jose Manuel Juzgado Feito is ticking them off. Mr Juzgado is responsible for the motor industry at the Madrid headquarters of the big communist-led union, Comisiones Obreras (CCOO), and he is in the process of receiving delegations from all four contestants.

He said yesterday that delegations from the other two competitors Volvo and the MAN/Daimler-Benz combination were expected before the end of this week.

Already uncertainty in the market about Enasa's future has



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INTERNATIONAL COMPANIES AND FINANCE

Electrolux hit by falling demand

By Robert Taylor in Stockholm

ELECTROLUX of Sweden, the world's leading white goods manufacturer, yesterday reported a drop of around 13 per cent in its third-quarter profits as a result of falling demand for its products.

Profits after financial items fell to SKr688m (\$104m) compared with SKr765m in the third quarter of 1988. Sales increased to SKr19.7bn from SKr18.5bn.

Mr Lennart Ribbon, vice president, said: "The company is facing a double burden at the moment. This is a combination of weakening demand for our consumer products, particularly in the British and American markets, and the restructuring of our household

appliances sector with its big investments, which is now at a peak."

The company is already taking action to cut its costs through a reduction in production and manpower losses in order to bring its inventories into line with today's lower demand. In Britain, Electrolux has reduced its labour force of 5,000 by 850. But Mr Ribbon maintained that the company was "not planning for any further decline in demand." He added: "It is wrong to say it is a crisis and it cannot be much worse than it is now."

The deterioration in Electrolux's performance has become most noticeable in its sales figures for household appliances

during the third quarter, which rose by only 1 per cent to SKr10.749bn from SKr10.630bn in the same period of last year.

But the company also reported weakening sales in its outdoor product range, which it blamed mainly on the dry weather during the summer in Europe. Sales for its white goods products fell by around 10 per cent in both Britain and the United States during the third quarter.

Electrolux also reported that its profits in commercial appliances and industrial products during the third quarter were on a level with the results for the same period of 1988.

For the first nine months of this year the company said

that its overall profits after financial items rose by 3 per cent to SKr1.94bn from SKr1.86bn. Just over half of the 18 per cent increase in sales to SKr44.066bn from SKr37.409bn was due to acquisitions, Electrolux said yesterday.

The return on equity after tax was 17 per cent of the first nine months, compared with a figure of 16 per cent for the same period of 1988.

The company said it was difficult to carry through price increases on its product range to absorb rising costs. A number of new production facilities had begun and investment projects were under way that would not produce a beneficial return until the 1990s.

Barco to look for 'financial partners'

By Tim Dickson in Brussels

BARCO, the fast-growing Belgian electronics company, has abandoned its search for an industrial shareholder in order to find "financial partners" to provide stable backing in the next five years.

The move, disclosed in an interview this week with Mr Hugo Vandamme, the chairman, is an important strategic shift by a company whose ambitions have attracted attention in the last few months beyond its traditional Flemish heartland.

Formed as the result of a merger between two "sisters" companies earlier this year, Kortrijk-based Barco had originally hoped to find an industrial company prepared to buy around 20 per cent of the 70 per cent stake owned by the GIMV, the Flemish regional investment company.

"Many electronics companies have been extremely interested," Mr Vandamme said yesterday, "but they all wanted to buy 100 per cent. We are now looking to attract a syndicate of largely financial investors who along with the GIMV will control more than 50 per cent of the shares and provide the stability we need in the next few years."

Barco was determined to "keep its roots" in Flanders and pursue an independent strategy of exploiting niche markets in its three chosen sectors: visualisation, electronic graphic systems and automation.

Growth will come via improvements in the company's existing product range, the development of new activities, and acquisitions.

In its latest move into electronic graphic systems, Barco said it was paying BFr1.7bn (\$44.2m) for the privately-owned Aesthede, a Dutch-based group which makes graphic design work stations.

Aesthede is active in a number of markets such as the packaging industry, security printing and industrial design and anticipates sales of more than BFr600m and net income of more than BFr150m this year.

Orkem to be split between Total and Elf Aquitaine

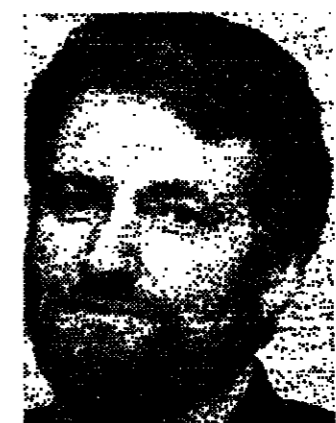
By William Dawkins in Paris

ORKEM, the recently revived French state-owned chemicals group, is to be split up and taken over by the oil companies, Total-CFP and Elf Aquitaine, under a government restructuring plan in the final stages of agreement.

Mr Roger Favroux, French Industry Minister, has settled the broad lines of the reorganisation with the three companies and expects to finalise the scheme shortly, at least in the next three weeks, said officials. The deal is based on a report handed to the Government last summer by Mr Lolk Le Floch-Prigent, shortly before becoming Elf's new president.

It warned that France's state-owned chemicals sector was too fragmented to have the muscle to compete on a world scale and should focus on fewer and more powerful businesses. This deal would reduce the core of the state-owned chemical sector from five companies to four.

Under the outline agreement, Total-CFP, which is 45 per cent state-owned, would receive Orkem's paints, inks and specialty chemicals divisions, accounting for one-third of Orkem's FFr22bn (\$3.53bn) annual sales. These have been



Lolk Le Floch-Prigent warned Orkem was too fragmented

recently enlarged by the acquisitions of Costes, the UK industrial inks producer and Bostik, the US-owned adhesives group.

These are the fastest growing parts of Orkem, so the deal is a victory for Mr Serge Tchoukrouk, president, who has maintained the group's spectacular recovery over the past three years and has already been chosen to take over at Total-CFP in early 1990.

The remaining two-thirds of Orkem's activities, its petrochemicals and fertilisers div-

sion, would be handed over to Elf, 86 per cent owned by the state, which would merge them with Atochem, its own chemicals subsidiary.

In addition, the state's 40 per cent direct shareholding in Roussel-Uclaf, the pharmaceuticals company, would be handed over to Rhône-Poulenc, the state-controlled chemicals producer.

The details in the way of final agreement include the prices to be paid for Orkem's assets, the payment of its debts and the position of minority shareholders in some of its subsidiaries, said officials.

The reshuffle is the outcome of several months of delicate negotiations between Mr Favroux and the heads of the companies involved, among the most ambitious managers in the state sector.

It is the most radical reshuffle of the state-controlled chemicals industry since its last shake-up in 1983 and would lift Atochem from around 15th in the world league of chemical producers to among the top 10 and provide valuable downstream outlets for Total's own petrochemical production, chemicals analysts said.

Nestlé expects 15% growth in earnings

By William Dullforce in Vevey

NESTLÉ, the big Swiss foods group, expects a growth in net consolidated earnings "approaching" 15 per cent this year with sales increasing by the same amount but not reaching the SFr50bn (\$31bn) mark, Mr Reto Domeniconi, finance director, said.

Last year the group posted a net profit of SFr2.04bn on a SFr40.7bn turnover and increased the dividend on its registered and bearer stock by SFr25 to SFr175 a share.

Mr Helmut Maucher, managing director, said yesterday it was too early to discuss the 1989 dividend but Nestlé's increasing presence on international stock markets would "bring us closer to what is done there."

Last year's 17 per cent dividend increase had brought the group to somewhere in the middle between standard Swiss

(low dividend) practice and "what our international competitors are doing."

Mr Maucher said that results from Rowntree, the UK confectionery business which Nestlé acquired last year, had "exceeded our expectations." A considerable investment was being made in a chocolate development centre in York.

In the first 10 months of 1989 Nestlé's sales climbed by 25 per cent to SFr40.5bn. Of the increase 4 per cent was due to volume growth and 8 per cent to acquisitions, while exchange rates have been favourable.

Turnover will not reach SFr50bn this year because Nestlé is adopting international accounting standards that mean it will cut some SFr2bn in rebates and taxes from its sales figure.

Next year's turnover should exceed SFr50bn with profitabil-

ity keeping pace, Mr Maucher said.

The development in Nestlé's share prices since November last year, when it shook the Swiss stock market by opening its registered stock to foreign ownership, had justified that action, Mr Domeniconi said.

Nestlé's market capitalisation had increased by 46 per cent compared with a 17 per cent growth in the general index for Swiss equities. About half the Nestlé stock and one-third of the registered shares were now held by foreigners.

Just over 5 per cent of the registered shares were held by investors domiciled in the UK and roughly the same proportion in the US. The number of American Depository Receipts, with a par value of around one-fortieth the SFr20 nominal value of the Nestlé participation certificate, had increased

from 200,000 in January to 12m. With a price/earnings ratio of 12.4 (using analysts' forecasts of 1989 earnings) Nestlé's registered shares were still modestly valued compared with the average 13.1 multiple for European food companies and the 16.6 average for US companies. There was still substantial potential for appreciation in the share price.

In the first 10 months of this year Nestlé spent SFr1.6bn on acquisitions and collected SFr700m from sales of companies. The \$370m it is paying RJR Nabisco for Curtiss Brands, which has an annual turnover at present of around \$250m, was entirely justified, Mr Maucher said. The purchase would double Nestlé's share of the US confectionery market and give access to new distribution channels for its other chocolate products.

Nat-Ned and Amey advance sharply

By Laura Raun in Amsterdam

TWO OF The Netherlands' leading insurance companies, Nationale-Nederlanden and Amey, yesterday reported sharply higher earnings for the first nine months of 1989.

Both insurers benefited from their non-life businesses, with business in The Netherlands producing a notable profit rise. Nat-Ned, which is the biggest Dutch insurance company, and

Amey, which ranks third, both predicted that earnings per share for all of 1989 would climb 15 per cent or more.

Nat-Ned said net income jumped 29 per cent in the January-September period to F1 620m (\$310m) from an adjusted F1 482m a year earlier. Earnings per share rose a more modest 15 per cent to F1 4.31 from F1 3.82.

Operating profits in life insurance surged 34 per cent to F1 257m, boosted by acquisitions in North America. Non-life insurance reported a 13 per cent increase in operating profit. Overall, nine-month revenues climbed 18 per cent to F1 17.2bn from F1 14.6bn.

Amey's net profit soared 26 per cent to F1 261m in the first nine months from F1 207m a year earlier, fuelled by non-life lines. Earnings per share rose more slowly - 14 per cent to F1 4.25 from F1 3.72. Pre-tax profits of non-life insurance businesses more than quadrupled to F1 111m thanks to buoyant operations in The Netherlands, US, UK and Australia. But pre-tax profits in life insurance fell 2.5 per cent to F1 178m.



"Continuing improvements in productivity, consolidation in core markets, and improving returns from our international network have enabled us to put our LDC exposure behind us."

We look to the 1990's with confidence."

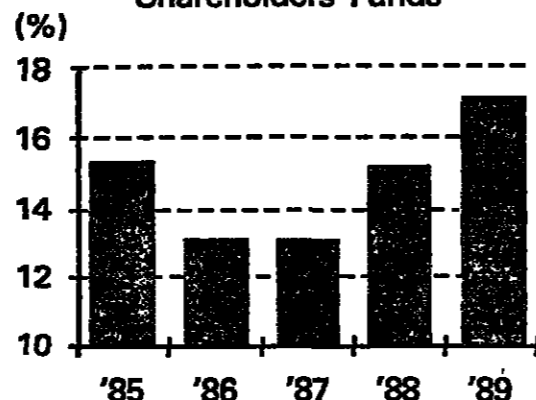
WJ Bailey AO
Deputy Chairman and
Group Chief Executive

Results to 30 September 1989

(A\$ Millions)	1989	1988	Percentage change
Gross Profit	\$1122.6	\$962.2	16.7
Net Profit Before Abnormals	\$721.7	\$505.4	42.8
Net Profit After Abnormals	\$518.0	\$505.4	2.5
Earnings Per Share	85.1c	71.0c	19.9
Dividends Per Share	44.0c	34.5c*	27.5

*Does not include 1988 Special Dividend

Return on Average Shareholders' Funds



Highlights

- LDC debt provided for down to value in secondary market.
- Largest banking group in New Zealand, following acquisition of PostBank.
- Unmatched international network in 48 countries.
- Cost ratios continue to fall.

ANZ Australia and New Zealand Banking Group Limited

For further information and, when released, a copy of the Annual Report:

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ANZ Group Headquarters, 14th Floor, 55 Collins Street,
Melbourne, Victoria 3000, Australia.
Tel: 613-658 2184 Fax: 613-658 2091

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11 Blomfield Street, London EC2M 7AY.
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HARRISONS MALAYSIAN PLANTATIONS BERHAD

(Incorporated in Malaysia)

INTERIM REPORT FOR THE SIX MONTHS TO 30TH SEPTEMBER, 1989

The Directors announce that the unaudited results for the six months to 30th September, 1989 were:

	Group		Company		
	1989 M\$'000	1988 M\$'000	1989 M\$'000	1988 M\$'000	
Turnover	226,187	297,425	16,745	16,945	(1)
Investment and other income	11,392	6,074	4,572	1,952	134
Operating profit	56,439	106,682	8,097	7,319	11
Associated Companies	3,672	2,304	-	-	-
Profit before taxation	60,111	108,986	8,097	7,319	11
(See Note 1)					
Taxation	22,964	26,972	2,637	1,194	121
(See Note 2)					
Profit after taxation but before extraordinary item	37,147	82,014	5,460	6,125	(11)
Minority interests	725	1,365	-	-	-
	36,422	80,649	5,460	6,125	(11)
Extraordinary item	30	508	-	-	-
(See Note 3)					
Profit attributable to shareholders	36,452	81,157	5,460	6,125	(11)
NOTES					
(1) After charging					
- Depreciation	11,646	11,514	636	594	
(2) Taxation includes					
- Current	16,625	32,740	2,538	1,109	
- Deferred	6,113	(6,285)	99	85	
- Associated Companies	226	467	-	-	
(3) Extraordinary item comprises:					
West Malaysian tax credit	30	508	-	-	
(4) There were no pre-acquisition profits included in the results for the half year.					
Profit after taxation but before extraordinary item as a percentage of turnover			16.4%	27.6%	
Profit after taxation but before extraordinary item as a percentage of shareholders' funds			2.0%	4.5%	
Net earnings per share (in sen)			4.3	9.5	
Net tangible asset backing per share			\$2.13	\$2.11	

The production of all crops increased, with the exception of rubber. However, prices have declined for every commodity and this is the main reason for the decrease in profits. The results for the year will be lower than the record profit earned last year.

On 8th August 1989, the Company entered into an agreement with Tongkah Plantations (M) Sdn. Bhd. for the purchase of Binnang and Sungang estates, comprising 6,018 hectares of oil palm and coconuts, in Sabah for a total consideration of \$70 million. All necessary approvals have since been obtained and the purchase was completed on 9th November, 1989.

On 14th October 1989, the Company made an unconditional cash offer to acquire all of the issued stock units of \$1 each fully paid in the share capital of Kampong Tanjung Pau Company Berhad (KTP). At the close of the offer on 6th November, 1989 acceptances amounting to 105,585 stock units representing 2.78% of the issued and paid-up capital of KTP were received. The Company and parties acting in concert (The Fuziling Rubber Estates Limited, The Glasgow Rubber Company Berhad, Chermang Development (Malaya) Sdn. Bhd. and Mentakab Rubber Company (Malaya) Berhad) now own 2,357,108 stock units (61.99%) of the issued capital of KTP.

HARVESTED CROPS - TONNES

	1989	1988
FFB	536,898	504,083
Palm oil	112,313	103,180
Palm kernels	32,751	30,927
Rubber	20,671	22,497
Coconuts	3,532	3,307
Copra	4,025	3,714

COPIES OF THE COMPANY'S INTERIM REPORT

A copy of the Company's Interim Report will be posted to shareholders on 27th November, 1989. Copies will also be available from the Company's registered office and the Branch Registrar, Baring Brothers & Co. Limited, Bourne House, 34, Beckett Road, Kent BR3 4TU, United Kingdom.

KUALA LUMPUR,
22nd November, 1989

By Order of The Board
Mohd. Nadzir Mahmud
Secretary

INTERNATIONAL COMPANIES AND FINANCE

ANZ gains 43% to A\$721.7m net

By Chris Sherwell in Sydney

THE AUSTRALIA and New Zealand (ANZ) banking group, the second largest of Australia's Big Four commercial banks, yesterday announced after-tax profits of A\$721.7m (US\$661.4m) for the year to September, up 43 per cent from A\$505.4m in 1987-88.

The bank is the last of the three private sector commercial banks to report its 1988-89 results, and the figures were broadly in line with expectations. Westpac Bank and National Australia Bank reported similar sharp gains.

Mr Will Bailey, chief executive, cited "strong profit growth in Australia and the international network. But he said conditions in New Zealand, and more recently in

Australia, had taken their toll. The current year would see further profit growth, "although at a more modest rate."

Earnings per share were 85.1 Australian cents, up from an adjusted 71 cents, and the board announced a final fully franked dividend of 22 cents to make 44 cents for the year, up from 34.5 cents.

The result reflects an increase of A\$10.7bn in group assets to A\$24.5bn, and lower tax payments of A\$400m against A\$456m the previous year, following a reduction in the corporate tax rate to 39 per cent from 49 per cent.

It was also struck after the bank, in response to the deteriorating economic environment, sharply increased its

provisions for bad and doubtful debts to A\$306m, up from A\$285m. A substantial proportion of the total increase arose from New Zealand lending.

Separately, the bank provided A\$221m as abnormal items for loans to Third World countries rescheduling their debts. ANZ's accumulated provisions for debt rescheduling countries now stand at A\$573m, a cover of approximately 80 per cent after allowing for future tax benefits.

In addition, the bank reported an extraordinary profit of A\$167.7m, which included goodwill write-offs of A\$222m for the purchase of the Post Office Savings Bank in New Zealand and another A\$13.5m for Mercantile Credits in Australia. Property sales

Merrill joins restructuring and lay-off bandwagon

By Janet Bush in New York

MERRILL LYNCH, the largest US securities house, yesterday became the latest company to begin restructuring its business and laying off employees in an effort to cut costs amid difficult market conditions and continuing overcapacity in the brokerage industry.

Mr William Schreyer, chairman, and Mr Daniel Kelly, president, sent a letter to 40,500 employees worldwide, warning them that the restructuring would probably involve selected staff reductions.

The letter cited as reasons for the restructuring, overcapacity on Wall Street since the October 1987 stock market crash, competition from commercial banks and well-capitalised foreign firms and increasing risks.

These factors have permanently altered the market landscape and are likely to remain intense throughout the coming decade. Indeed, they have already reduced or even eliminated the profitability of some of our businesses and operating results have not been what we want them to be," the letter said.

Merrill Lynch said the restructuring was still in the planning stages and therefore could not confirm speculation that job losses could run into thousands or that performance bonuses would be cut.

The company has already cut its payroll by 850 employees so far this year and 5,500 since the end of 1987.

Earlier this month, Shearson Lehman Hutton said it was planning a substantial management shake-up and would lay off around 800 employees. Salomon Brothers is reported to be reducing its investment banking force by 20 per cent and Drexel Burnham Lambert cut more than 100 jobs at the beginning of this month.

Investment Dealers Digest, a US publication, estimates that 83,000 jobs in the securities industry have been lost since the 1987 stock market crash and expects another 13,000 to go by the first quarter of next year.

General Motors considers further white-collar cuts

By Anatole Kaletsky in New York

GENERAL MOTORS was reported yesterday to be considering further heavy cuts in its white collar employment, in the latest sign of the intensifying competitive pressures suffered by the whole US car industry.

The cuts could eliminate as many as 25,000 jobs over the next five years out of GM's US white-collar employment of around 100,000, according to press reports which the company did not confirm or deny.

The proposed reductions would come on top of the 40,000 administrative positions eliminated around the world in a two-year early retirement programme which began in late 1986. The plans for still deeper cuts are believed to reflect the dissatisfaction of GM's senior management with the company's still-cumbersome bureaucratic structure, as well as the need to cut costs in the face of continuing losses in US sales and market share.

The three big US car manufacturers, Chrysler, Ford and

GM have all suffered steep declines in domestic sales during the past few months, culminating in the worst 10-day sales figures for more than two years, announced last week.

Thus far in the current model year, which began on October 1, sales of cars and light trucks by Detroit's Big Three have fallen by 19 per cent. GM has suffered the biggest decline, with sales down 27 per cent. Ford's sales have fallen by 14.6 per cent and Chrysler's by 10.8 per cent.

Analysts had partly explained away the disappointing sales figures as a predictable reaction to the cancellation of the big discounts and incentives which the US car industry used to clear out unsold inventories at the end of the last model year. But a series of warnings and retrenchment announcements from each of the Big Three has made it clear that Detroit views the prospects for the industry with anxiety, if not outright alarm.

Last week Mr Harold Poling, the new chairman-designate of Ford, said that as much as 20 per cent of the US car industry's capacity would have to close down in the next few years.

Chrysler announced earlier this month that it would cut its salaried work force by 8 per cent by the end of next year, while GM indicated last month that it would probably close at least three large North American assembly plants in the next three years.

The Japanese-based car-makers, by contrast, have expressed their determination to continue with an aggressive programme of capacity expansion. So far this year, Japanese-owned factories have been producing "transplant" cars at a rate of 1.2m units annually, accounting for 16.2 per cent of total US car production.

Meanwhile, realising Detroit's worst fears about the new Japanese-owned capacity, imports from Japan have fallen only slightly.

NZ markets shaken by futures default

By Terry Hall in Wellington

THE SUDDEN default of broker Jordan Sandman Futures sent New Zealand financial markets into turmoil yesterday, forcing the Reserve Bank to intervene by offering an additional NZ\$100m (US\$68.8m) of government stock to try to ease liquidity pressures.

Interest rates fell sharply and the New Zealand dollar eased by as much as half a per cent against the US dollar during a hectic day's trading. The default occurred after Jordan Sandman Futures said mystery clients in London and the US failed to meet their obligations.

This caused the broker to be suspended from trading, after failing to meet "margin" payments on NZ\$900m worth of government stock contracts which obliged their holders to buy or sell government stock at set prices.

Jordan Sandman Futures said they bought the contracts on behalf of international investors who were expecting New Zealand interest rates to go up. They planned to buy back more cheaply when interest rates rose, hoping that would be before the contracts matured on December 14. But over the last week interest rates fell sharply by up to half a per cent.

These sharp falls provoked the international commodities clearing house to ask investors to top up the deposits they had made on contracts. Jordan Sandman futures failed to produce the NZ\$8m in cash.

Mr Colin Giffney, Jordan

Sandman Were's managing director, said his group's futures subsidiary had been unable to pay because overseas clients had reneged on their side of the deal.

Mr Giffney said the suspension had no effect on Jordan Sandman Were, the share broker, as the company operated independently.

To cancel Jordan Sandman contracts, the futures exchange offered them against those of other trading members which had agreed to buy government stock on December 14. This sparked a rush on the money markets by investors seeking government stocks.

Losses, estimated to run into 10s of millions of dollars, are expected to be spread all around the NZ\$100m worth of government stock contracts which the clearing house could face a loss of at least NZ\$4m.

The episode poses questions over the future of Jordan Sandman Were, the parent company of Jordan Sandman Futures and the firm's biggest share brokers, following this month's purchase of Francis Allison Symes. The firm is 50 per cent owned by J.B. Were, the old established Australian broker.

It is understood that Jordan Sandman Were has decided to let its futures subsidiary fail rather than pump in an under-termined amount of capital.

Mr Giffney said the company believed that the suspension of Jordan Sandman Futures had no effect on the operations of Jordan Sandman Were.

CSR up 59%, sees A\$400m for year

By Chris Sherwell in Sydney

CSR, THE Australian building products and sugar group, yesterday reported after-tax profits of A\$223.7m (US\$182m), 59 per cent higher than the first half last year and, significantly, substantially higher than the 1987-88 full-year profits of A\$188m reported only 18 months ago.

The buoyant performance prompted CSR to forecast a profit of "at least A\$400m" for the full year.

Trading revenues in the first half of the current year surged to A\$2.3bn from A\$1.7bn, or 35 per cent.

Earnings per share climbed to 32.8 Australian cents, against 22.4 cents previously, and the company declared a fully franked interim dividend of 16 cents, up from 14 cents.

It added that it expected to pay a final dividend "of the order of 24 cents."

A breakdown of the figures showed that building and construction materials, with a profit contribution of A\$115.9m, made the biggest jump in profit from A\$83.1m and reaffirmed its position as CSR's principal earnings generator.

The strong performance reflected firm demand in Australia and the US, and the contributions of Rio and other Australian acquisitions as the Sellers, Humes Concrete and Monier PGH bricks businesses.

The sugar division contrib-

uted profits of A\$53.7m, against A\$42.7m previously, thanks mainly to milling and refining output up 54 per cent.

Higher sales and prices helped the aluminium contribution improve to A\$27.3m from A\$23.7m and the timber business advanced to A\$23.5m from A\$17.7m.

The group said that during the six months it sold its last remaining coal investment (a 10 per cent stake in Brick & Pipe).

Profits from these and other divestments amounted to A\$178m.

On the other side of the ledger, CSR's 50 per cent owned Australian Cement acquired Goliath Cement, and the group spent A\$65m acquiring or expanding various quarries and concrete operations to complement its Readymix business.

Looking ahead, the group said demand would remain at a satisfactory level for the remainder of the year, despite forecast lower levels of housing activity.

For sugar it forecast reduced profits from domestic refining and sales but not milling.

"Profits generated from sugar and building materials operations are normally higher in the first half of the financial year," CSR stated. "A profit of at least A\$400m for the full year is likely."

Sanofi to buy US scent group from Avon

By George Graham in Paris

SANOFI, the French pharmaceuticals and perfumes company, plans to buy Stern, the US perfume group which includes the Oscar de la Renta brand, from Avon for \$210m.

The acquisition is a big US expansion for Sanofi, a subsidiary of the majority state-owned company Elf, contains, an area where its cosmetics activities have been heavy losers for some time now and are expected to lose \$15m this year.

The addition of Stern, which is expected to have sales exceeding \$250m this year, 70 per cent of it in the Oscar de la Renta line, will take Sanofi's entire beauty division, including its 49.9 per cent stake in Nina Ricci, to sales of around \$750m (\$480m net).

The company claims this will place it fifth in the world in luxury perfumery.

Sanofi officials explained that Stern's excellent distribution network in the US would be a great advantage, and the company was also well positioned in markets like Scandinavia, Spain and the Caribbean duty free sector, where Sanofi has little presence.

Stern's profits this year will be depressed by the heavy launch costs of "Unforgettable," a new perfume under the Cher label, but Sanofi officials said that the acquisition represented a reasonable multiple of its earnings.

Paris stockbrokers yesterday said the move was a positive sign for Sanofi, as it reaffirmed the company's intention to stay in the US market and expand, rather than cutting its losses, as some had anticipated.

With the help of the relatively up-market Oscar de la Renta range, Sanofi is expected to be able to reposition its perfumes towards the top of the range and improve the return on the investments it has made in the US over the last two years. "Jean Levy, the new head of Sanofi's perfume and beauty division, spent 25 years at L'Oréal, and this is a very L'Oréal strategy," commented one analyst.

Time sells textbook subsidiary

By Karen Zagor in New York

TIME WARNER, the vast entertainment and publishing group, yesterday said it would sell its Scott, Foresman textbook publishing subsidiary for about \$455m to an affiliate of Harper & Row, the US publisher which is part of Rupert Murdoch's News International empire.

Time, which first considered selling Scott, Foresman in March last year, put the publishing concern on the block in August, shortly after the company began its merger with Warner Communications. The New York-based company said it was selling the unit because textbook publishing was not a core business for the company.

Time acquired Scott Foresman in 1968 for \$20m.

Time said it would record a pre-tax charge of \$175m in its

fourth-quarter results, to account for the loss on the disposal.

"The price reflects the softer tone of the market," said Ms Nancy Peretsman, director of corporate finance at Salomon Brothers which acted as financial adviser to Time Warner.

The US book-publishing industry has been hit recently by increased competition, falling profits and lower sales. Paramount recently said it would take a \$100m pre-tax write-off against fourth-quarter earnings of its publishing operations which was attributed to its school-book publishing business.

"It was a matter of grow or get out of the market and in a consolidating market it did not make sense to grow," said Ms Peretsman. Time Warner will

benefit from the tax loss and can use the proceeds to retire debt, she added.

Scott Foresman, which is the fifth-largest schools publisher and seventh-largest college book publisher, will give Harper & Row a foothold in the US schools publishing market. It will also help Harper & Row consolidate its strength in college book publishing.

"I am especially pleased with the acquisition of Scott, Foresman because it rounds out the Harper & Row educational publishing programme with a premier name in that field," said Mr George Craig, president of Harper & Row.

Time Warner said the deal was expected to be completed by the end of the year, and was subject to regulatory filings.

Koor told to wait over write-off

By Hugh Carnegie in Jerusalem

THE FOREIGN creditors of Koor Industries, the deeply-indebted Israeli conglomerate, have reacted sharply to a request by the company for a \$125m write-off from Israeli and non-Israeli banks by the end of this year to stabilise its perilous financial condition.

Officials at Manufacturers Hanover in New York, which leads the group of Koor's foreign bank creditors, said a letter was being sent to Mr Benjamin Gaon, Koor's chief executive, stressing that all concerned parties - including the Israeli Government, foreign and domestic bond holders and the company's trade union owners - would have to accept a share of the burden of restructuring Koor before the foreign banks would consider any debt forgiveness.

Mr Philip Zegarelli, a vice president at Manufacturers Hanover, said it was "out of the realms of possibility" to discuss a write-off before there had been in-depth analysis of the financial condition and recovery prospects of Koor. "It is ludicrous to say it has to be done by December 31," he said.

The write-off request was the latest twist in an increasingly desperate battle by Koor,

Israel's biggest industrial group, to stay afloat. It appeared to have weathered much of the storm in June when it agreed rescheduling terms for its debt - now totaling just under \$1bn - with the foreign and domestic banks which removed a liquidation suit brought by Bankers Trust of New York.

However, huge, unforeseen losses then emerged in its largest subsidiary, Tadiran. This would take a \$100m pre-tax write-off against fourth-quarter earnings of its publishing operations which was attributed to its school-book publishing business.

Complicating matters is a deepening rift between the Israeli and foreign banks. The local banks, which have already accepted a \$1170m (\$85m) write-off, essentially want to recast the June agreement to spread the burden of rescheduling more evenly.

One senior Israeli banker said this week he feared that under the terms of the June deal, Koor would be able to service only interest - not principal - on its debts after the foreign banks were paid off, even given the requested extra write-off.

The foreign banks, however, are extremely reluctant to go in any deeper without big concessions by "all constituents." They tend to point especially at the shareholder, Hevrat Ha'ovdim, the holding company of the Histadrut trade union federation. They also say that a write-off of foreign obligations could have serious ramifications for Israel in foreign lending markets.

NTT rises 19% after big cut in interest payments

By Stefan Wagstyl in Tokyo

NIPPON TELEGRAPH and Telephone, the Japanese telecommunications service company which has come under intense public criticism in the past year, yesterday reported a 19 per cent increase in unconsolidated interim pre-tax profits to Y32.4bn (\$225.4m).

This was due to a 39 per cent improvement to Y147.5bn in net non-operating expenses, achieved by a large reduction in interest payments on debt.

Operating profits fell 8 per cent to Y292.5bn, because of increased competition from newly established carriers and government-imposed rate cuts.

The figures excluded the results of NTT's data communications division, which was deconsolidated into a separate company in July 1988.

For the full year to the end of March, NTT forecast that revenues and profits would rise only slightly from last year to Y5,655bn and Y490bn.

Total operating revenues for the six months to the end of September rose 1.3 per cent to Y2,824bn, an increase of Y26m.

The deconsolidated data communications business contributed Y44bn in revenues in the same months last year.

Revenues from subscriber telephone calls fell 0.3 per cent due to competition and rate cuts, but revenues from public telephone calls rose 11.2 per cent due to the increased use of prepaid-card phones.

Revenues from mobile telephone calls rose 13 per cent higher at Y114.5bn, or Y7,356.9 a share. The dividend is unchanged at Y2,500.

NTT is fighting plans put forward by the Ministry of Posts and Telecommunications to break up the giant company into separate regional operations.

It was subjected to public criticism over the alleged involvement of three former senior executives in the Recruit corruption scandal.

Modest gains for Japan's dairy product companies

By Ian Rodger in Tokyo

JAPAN'S LEADING dairy product companies reported modest profit gains in the six months to September 30, against a background of modest sales increases and higher costs.

Snow Brand Milk Products, Japan's largest dairy group, said sales of milk and other dairy products grew by 6.2 per cent while those of fruit juices grew 5.7 per cent. Operating profits fell 12.8 per cent to Y7.8bn (\$54.26m) because of rises in production costs due to higher prices for imported cheese and butter. For the full year, the company is looking for pre-tax profits of Y17.2bn, up 2.5 per cent.

Meiji Milk said turnover of condensed and processed milk declined and costs of imported raw materials increased because of the weakening of the yen. Operating profit declined 14.1 per cent.

The company is forecasting a pre-tax profit of Y7.1bn for the full year, up 3.2 per cent.

Morinaga Milk Industry said milk sales rose 4.2 per cent to Y65.5bn and sales of other dairy products, except ice cream, rose 7 per cent to Y85.4bn.

Ice cream sales were down 0.6 per cent to Y32bn. In the full year, the company is forecasting a pre-tax profit of Y6.6bn, up 1.9 per cent.

With the help of the relatively up-market Oscar de la Renta range, Sanofi is expected to be able to reposition its perfumes towards the top of the range and improve the return on the investments it has made in the US over the last two years. "Jean Levy, the new head of Sanofi's perfume and beauty division, spent 25 years at L'Oréal, and this is a very L'Oréal strategy," commented one analyst.

Company	Half year to September 30		Pre-tax		Net	
	Revenue	% rise	Pre-tax	% rise	Net	% rise
Snow Brand	282.2	4.8	8.1	5.2	3.7	37.4
Meiji	294.3	4.8	4.8	5.5	1.7	22.7
Morinaga	177.5	3.2	4.8	1.7	1.7	8.5

Correction Fletcher Challenge

CONTRARY to our report yesterday, Fletcher Challenge will not be paying a reduced dividend for the current year - the dividend for 1988/89 was 27 cents a share. There has been no change in the company's dividend policy, which aims at least to match the rate of inflation in New Zealand.

Tokyo Pacific Holdings NM
Tokyo Pacific Holdings (Seaboard) NM

The Quarterly Report as of 30th September 1989 has been published and may be obtained from:

Plawson, Hedding & Peterson NM
P.O. Box 243, 1000 AE Amsterdam

National Westminster Bank PLC
Securities Office Services
3rd Floor
20 Old Broad Street
London EC2N 1EJ

N.M. Rothschild & Sons Limited
New Court, St. Swithin's Lane,
London EC4P 4DU

L'Europeenne de Banque
21 Rue Laffitte, Paris 9

Trinkaus & Burkhhardt
Koenigsallee 27-33
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From 1st December, 1989 until 1st December, 1993 the Bonds will bear interest at the rate of 8.80 per cent, per annum, payable annually in arrears on 1st December in each year, the first such payment of US\$8.80 being made on 1st December, 1990 against presentation of Coupon No. 9.

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Date 23rd November, 1989

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U.S.\$200,000,000 Floating Rate Notes
Issue date 21st May 1987
Maturity date 2nd May 1992

For the three month interest period from 24th November 1989 to 24th February 1990 the rate of interest on the notes will be 8 1/8% per annum. The interest payable on the relevant interest payment date will be U.S.\$10,701.39 per U.S.\$500,000 note.

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INTERNATIONAL COMPANIES AND FINANCE

Equipment suppliers fear a power vacuum

Nick Garnett on the uncertain future for the British boiler and turbine manufacturers

Britain's manufacturers of power station equipment are trying to come to terms with what looks like a post-nuclear age.

The Government's abrupt decision earlier this month to shelve three new nuclear stations surprised companies like GEC-Alsthom, Rolls Royce's Northern Engineering Industries and Babcock International.

FUTURE OF POWER STATIONS

THREATENED PWRs	
Wylfa B.....	1200MW
Sizewell C.....	1200MW
Hinkley C.....	1200MW
SHELVED COAL PLANTS	
West Burton B.....	1800MW
Fawley B.....	1600MW
Kingsnorth B.....	1800MW
Total capacity 9000MW	

The equipment makers are uncertain of the consequences. It is not clear what types and sizes of power stations will replace the three nuclear stations - Hinkley C, Wylfa and Sizewell C.

Three tentative effects, however, are emerging. First, it is not good for the supply industry as a whole in the short term.

Second, some equipment makers are set to lose much more than others, while a few will emerge in a stronger competitive position.

Finally, a further fragmentation of the industry is likely as a move towards smaller power stations speeds up.

The last consideration will probably tip the balance towards some of the smaller UK equipment producers and suck in engineering competitors from outside Britain.

It means that makers of turbines, boilers, controls, pipe-

work and all the other equipment that goes into stations must live with uncertainty. The procurement programme for new power stations in the UK has been a shambles for years.

Except for Sizewell B in Suffolk, no new station has been ordered for a decade. Within the past 18 months plans for three large coal-fired stations were abandoned, victims of electricity privatisation and the replacement of the Central Electricity Generating Board by National Power and PowerGen.

The nuclear programme, therefore, was a secure market for the big equipment makers with their large factories, which were only partially loaded with export contracts.

"The nuclear stations were at least a beacon of certainty in a

sea of uncertainty," said one industry manager. That "certainty" has now gone.

The end of the nuclear programme for the foreseeable future - except for Sizewell B which is under construction - will affect different companies in different ways.

Of the main suppliers of large equipment, NEI has probably the most to smile about. It mothballed its main nuclear equipment plant in 1986. It picked up orders at Sizewell B for pressurisers and controls but failed to win any of the main orders for that station. In the long run, a non-nuclear programme probably suits it.

GEC-Alsthom, however, has a substantial nuclear technology business.

It won the order for the turbines for Sizewell B (which are different in design from turbines for fossil-fuel stations) and is project manager for the nuclear island at the Guang Dong station in China.

The group could have expected to do well out of UK nuclear stations. Sir Robert Davidson, vice chairman and managing director, has asked for an internal review of the decision's implications.

Nevertheless, GEC-Alsthom's nuclear equipment is not made in dedicated factories. For example, its plant at Rugby makes all types of turbines.

Like NEI, the company also has the important capability to make any type and size of power station that might be required in the 1990s.

Babcock International, the main UK boiler maker along with NEI, won the boiler order for Sizewell B, and it makes all types of boilers at its Rendrew plant in Scotland.

Mr Oliver Whitehead, Babcock's chief executive, said the decision on nuclear was not good news for suppliers. However, the company had only a handful of dedicated nuclear designers "and we certainly shall not be firing those people."

Babcock also makes boilers for a range of different types of station and believes there will now be more repair and maintenance work.

The nuclear decision is probably not good news for Hopkinsons, the valve maker with specialist nuclear technology that Weir bought this year.

It is much better news in the long run for UK suppliers and turnkey contractors for small non-nuclear stations, which have either no or little nuclear capability. These include Hawker Siddeley and John Brown.

Foreign competition in the supply industry is likely to grow if the British industry

fragments further. With slumps under the nuclear programme and the structure of the electricity industry militating against large coal-fired stations, the move towards small stations will probably accelerate.

These include small coal-fired stations and gas-powered, combined-cycle stations where the exhaust gas goes through a boiler and back into the system of turbine generation.

The scramble for orders is going to intensify between small and big equipment suppliers.

The latter have been getting dramatically bigger recently. Fragmentation will also encourage outsiders. Lakehead Power - in which Asea Brown Boveri, the Swiss-Swedish electrical engineering group, is the dominant partner - has already won a big long-term supply contract for the north-west of England, while Bechtel of the US is to build a commercial station for British Coal.

Equipment suppliers are still counting on around 15,000MW of new capacity in the 1990s. Whether it all materialises is questionable.

The Government says it wants the UK to maintain its nuclear station engineering capability, but its ability to do so must be in doubt.

Suez reports steep rise in first-half earnings

CIE FINANCIERE de Suez, the parent company of one of France's leading investment banking groups, has reported a steep rise in its consolidated net profit for the first half of 1989, AP-DJ reports.

It said net profit for the first six months of this year totalled FF1.97bn (\$317m) compared with FF2.69bn for all of 1988.

The first-half result is 46 per cent higher than half of the group's 1988 earnings. Suez said this was a better year-stick for the group's performance than comparing the 1988 first-half result with the corresponding figure for 1988 because of changes in the group's structure.

Acquisitions since the beginning of this year include the Belgian group Société Générale de Belgique and Cie Industrielle de France.

Suez said profits from continuing operations amounted to FF1.10bn in the first half of this year, compared with FF1.60bn in all of 1988. After-tax profit from Suez's portfolio of securities was FF767m against FF1.09m for all of 1988.

The 1989 first-half net profit was FF29.03 a share, compared with FF35.01 for 1988.

Atari seeks to regain market after launch

ATARI, the US video game company, said it expects to produce and market one million of its newly-introduced Lynx hand-held video games next year in an attempt to win back market share from its rival Nintendo, Reuters reports.

Ronald Stringari, president of Atari's US entertainment division, said it expects to sell 70,000 of the units by the end of this year.

They were introduced to the New York area this year with a \$1m advertising campaign.

Atari officials said they are seeking to leapfrog video games sold by Nintendo ahead of lawsuit proceedings on patent and antitrust violations against Nintendo set for next year.

Atari's current line of video games, the 3900 and 7800 family, is lagging behind with total worldwide sales of about 1m units worldwide. The company is charging Nintendo with infringements of an Atari patent and with antitrust and unfair trade practice violations.

Nintendo's US unit, Nintendo of America, said last week that a federal judge had ruled in its favour in a copyright infringement case.

But Atari officials said they do not expect that ruling to have a negative impact on their cases, which they would continue to pursue.

Atari's has said its earnings and revenues this year have been hurt by depressed video game sales in the US and has blamed alleged unfair practices. Nintendo has come to dominate the US video game market.

Atari shares gained 1/4 to 9/4 in light trading Tuesday.

Thomson advances 10.4% despite flagging travel side

By David Owen in Toronto

THE THOMSON Corporation, the Canadian publishing and travel group, yesterday reported a 10.4 per cent advance in nine-monthly operating earnings, despite lower profits from its travel-related activities.

Increased discounting in the package tour market was blamed as the principle cause of the travel group's trouble.

Thomson warned that holiday demand for the winter 1989-90 and summer 1990 periods continued to be "very depressed."

In all, operating profits totalled US\$318m or 59 cents a share, compared with US\$288m or 53 cents in the nine months ended September 30 1988. Sales rose to US\$3.9bn from US\$3.5bn a year ago.

After including the net gain of US\$476m from the sale in March 1989 of the group's oil and gas interests, net earnings for the latest period increased to US\$793m. This compares with 1988 income, including earnings from discontinued energy operations, of US\$500m.

Travel group profits, including interest, tumbled to US\$88m in the most recent nine months, versus US\$114m in the previous year. At the operating level, the difference was more pronounced at US\$54m versus US\$90m.

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LONDON'S BUSINESS AND FINANCE

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INTERNATIONAL APPOINTMENTS

J.P. Morgan to enter next decade with new helmsman

THERE WILL be a change of helmsman at J.P. Morgan, the fourth largest US commercial bank, from the beginning of the new year and start of the next decade.

Abmanson chooses president

H.F. ABMANSON, parent of the biggest savings and loan association in the US, announced that Mr Charles Rinehart will join the company on December 1 to serve as president of the company and the principal unit, Home Savings of America.

Mr Rinehart has spent the past four years as president and chief executive of Avco Financial Services.

AT COOPER Tire & Rubber, the thriving medium-sized US tyre producer, Mr Ivan Gorr, formerly president and chief operating officer, has become chairman and chief executive.

Mr Gorr, 60, succeeded Mr Edward Brewer, 64, who resigned from those positions, but he is to remain a director and serve as chairman of the executive committee.

Mr William Fitzgerald, 63, was named president and chief operating officer. He had been executive vice president since 1982 and has also been president of the company's tyre operations.

CENTRAL AND South West, the US utility, said that Mr E.R. Brooks, executive vice president, will become president and chief operating officer on January 1.

He will succeed Mr Merle Brochert, who will remain chairman and chief executive.

along with vice chairman John Ruffie. Mr Mendoza will continue to play an important role in the bank's global merger and acquisition business.

Former NWA head joins Hill Samuel US offshoot

MR STEVEN Rothmeier, who recently resigned as chairman and chief executive of NWA and its Northwest Airlines subsidiary following the buyout of NWA by Mr Alfred Checchi's investor group, is joining Investment Advisers, the US offshoot of UK merchant bank Hill Samuel, which was purchased by the British TSB Group two years ago.

At Investment Advisers, Mr Rothmeier, 43, will be president of its capital group.

His main responsibility will be to direct the US company's activities in mergers and acquisitions, venture capital, leveraged buyouts and merchant banking, focusing on opportunities throughout Europe in conjunction with the Hill Samuel parent.

Mr Rothmeier resigned as a director of First Bank System, a leading US regional bank group, in order to avoid any potential conflict of interest.

He said that he felt it necessary to resign from First Bank's board because Investment Advisers operates in several business areas where First Bank is active.

MS ROZANNE Ridgway, president of the Atlantic Council of the United States and a former foreign service officer for the US State Department, has been elected by the board of Union Carbide, a leading US chemical group, to serve as a director of the company. This will be effective from January 1.

Prior to being named in September to head the Atlantic Council, a bipartisan non-profit public policy institute in Washington, D.C., Ms Ridgway was assistant secretary of state of European and Canadian Affairs (1985-88).

She had been ambassador to the German Democratic Republic (1982-85), ambassador to Finland (1977-80) and ambassador for oceans and fisheries affairs (1976-77).

HOUSTON-BASED natural gas pipeline operator Panhandle Eastern, which acquired the much larger rival concern Texas Eastern through an agreed bid early this year, said that Mr Dennis Hendrix tendered his resignation as president and chief executive officer of Texas Eastern, effective from the end of the year.

Two other Texas Eastern executives, senior vice president Paul Anderson and executive vice president Derrill Cody, also resigned.

UNAT, the Paris-based pan-European general insurance company of American International Group, one of the largest US insurers, has appointed Mr Pierre Charles as senior vice president with managerial responsibility for all consumer business throughout Europe.

Mr Charles formerly held the position of deputy managing director at Allianz France.

Laurentian chief executive steps down

By Robert Gibbons in Montreal

MR CLAUDE Castonguay, 60, the former Quebec Cabinet minister who had built Laurentian Group into a C\$15bn financial services conglomerate in a decade, is stepping down as its chief executive officer.

He will become chairman of the board of the main holding company, the publicly-traded Laurentian Group Corporation, and of several subsidiaries.

He is succeeded as CEO by Mr Jacques Drouin, 47, who is also president.

Laurentian, which owns the UK-based Trident Assurance, is now completing a turnaround from a slow 1988, with strengths in banking, trust and life assurance operations.

Mr Castonguay said he will work for provincial legislation allowing financial services groups to control commercial and industrial companies, and help to rally Canadian business in favour of the Meech Lake Constitutional Accord.

SWISS BANK Corporation, Switzerland's second largest bank, appointed Mr Jiri Huebner as first vice president and division executive of the bank's new Structured Finance Division in New York.

Mr Huebner was formerly a partner of Credit Suisse First Boston and had been in charge of its US banking business in New York. Before that, he was with Chase Manhattan Bank in London as head of its European syndicated loan business.

This year marks the 50th anniversary of Swiss Bank in the US. Its new division incorporates the highly leveraged transactions of the bank's present Structured Finance Department and existing Syndications Department.

CANADIAN Satellite Communications announced the appointment of Mr Douglas Holby as chairman.

Mr J.R. Peters, the previous chairman, resigned last month.

Mr Holby is president and chief executive of Western International Communications, a posts which had once been held by Mr Peters. WIC holds about 51 per cent of Canadian Satellite.

Mr Castonguay said he will work for provincial legislation allowing financial services groups to control commercial and industrial companies, and help to rally Canadian business in favour of the Meech Lake Constitutional Accord.

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It's open all hours for Sydney futures

The Sydney Futures Exchange is shortly to start a novel after-hours screen-dealing system, designed to meet demand for extended trading hours without the cost of staffing its trading floor.

Known as Sycom - Sydney Computerised Overnight Market - the system is undergoing final tests, and interested floor members are being trained in its use.

According to some futures specialists, the development is the thin end of a wedge - the first step in an inevitable progression which will see the end of open-outcry trading and the introduction of all-day screen-based trading.

Sycom would not be the first of its kind, as the first of some smaller exchanges, notably New Zealand's, are already fully screen-based. But the London International Financial Futures Exchange (LIFFE), with an after-hours system scheduled to start at the end of this month, is abreast of Sydney's plans.

The two are implementing different systems. London will replicate the open-outcry system onscreen, allowing those using it to see all bids and offers. Sydney will match buyers and sellers automatically in a method giving priority on the basis of price and time.

The Sydney move springs from experiments with late trading sessions on special occasions. Despite their success, officials say such arrangements are impractical in the long term because of the cost of staffing and maintenance of the trading floor.

There has been increasing demand for such trading. Plenty is already done in London on the 10-year Australian bond futures contract through a cumbersome process of kerf trading tied to the physical price, known as EFF (exchange for physical).

Through Sycom, this and local business will be done directly through the Sydney exchange.

Trading will begin at 4.45pm Sydney time, shortly after the floor closes, and go on until midnight. Initially it will be restricted to the 10-year bond contract, which is a transactions system being developed with Reuters for after-hours global futures trading.

The development comes a few months after the Sydney exchange agreed to join the Chicago Mercantile Exchange (CME) in a system called Globex, which is a transactions system being developed with Reuters for after-hours global futures trading.

According to Sydney exchange officials, Sycom will complement Globex, which will start only with CME contracts. When the two tie up, local futures products from each market will become available to the other.

The Sycom plan also coincides with a debate concerning Sydney's clearing house arrangements. For 20 years these have been the responsibility of the International Commodities Clearing House (ICCH), owned by a group of British banks.

Many members of the Sydney exchange argue that their exchange should take over this activity. They believe the exchange's costs would come down, that they would be able to control their own market in respect of new contracts and Globex, which is a transactions system being developed with Reuters for after-hours global futures trading.

As if this was not enough, the exchange, which will be 30 next year, is also undergoing a significant but barely noticed metamorphosis. As trading in wool, cattle and gold has almost vanished, it has become virtually a pure financial futures exchange - and a domestic one to boot. The US Treasury bond and Eurodollar interest rate contracts were suspended in April. And the Australian dollar futures contract, despite being revamped last year, is performing disappointingly.

Yet it is enjoying record trading volumes: at the end of last month it reached 10m contracts for the first time and is heading for a 1989 total of 12m against 1988's 7.5m.

INTERNATIONAL CAPITAL MARKETS

Swiss equities face heavy pension fund investment

By William Dullforce in Geneva

SWISS pension funds will try to place SF4bn to SF5bn (\$1.3bn) a year in Swiss equities over the next four years, if fund managers stick to their present intentions.

And, as net new issues of shares are likely to be well under half these amounts, the impact on Swiss stock exchanges will be dramatic, says a survey.

The analysis of anticipated future investment practices of the largest Swiss pension funds and life insurance companies was presented in Zurich yesterday.

Managers controlling some 40 per cent of the SF225bn under management in Switzerland were interviewed during the two-year project, carried out by Mr Stefan Hepp at the St Gallen Graduate School for Business and Economics.

Speculation has been widespread about the impact on Swiss shares of the fast-accumulating assets in the funds since mandatory occupational pension schemes were introduced in 1986.

However, Mr Hepp is the first to survey the industry so extensively, according to Mr David Dübendorfer of Salomon Brothers, the US investment bank which sponsored his study.

By the mid-1990s total occupational pension assets could reach 60 per cent of Swiss gross national product, the highest ratio of any industrialised country.

The most likely situation implies a growth of pension assets to more than SF360bn by 1995, and to almost SF720bn by 2005.

There is hardly any aspect of the Swiss financial markets which will not be affected by this rapid growth in institutional money, Mr Hepp claimed.

The effect on the mortgage market is already apparent. As personal savings flow into pension funds instead of savings accounts, the banks are having to resort to more expensive ways of financing mortgage lending and, to households' consternation, have steadily increased mortgage interest rates.

Mr Hepp suggested that the banks should launch mortgage-backed securities, offering pension funds an attractive long-term investment vehicle.

Another crucial factor will be the pressure on fund managers to upgrade their performance.

Usually managers aim for minimum investment income targets and low annual asset volatility instead of real asset growth objectives.

They have preferred nominal securities such as bonds, loans, mortgages and liquid assets. They have failed to reach the generally accepted 4 per cent rate of return in 20 of the past 40 years and barely exceeded it on an aggregate basis.

The big pension funds recognise that, to be able to grant cost-of-living adjustments in future, real returns must increase, says the survey.

Managers' intentions indicate changes in asset weights over the next five years that would increase their equity holdings by 5 per cent of total assets and reduce property assets by 5 per cent.

This forms the basis of Mr Hepp's calculation that until 1992 an annual average of up to SF6bn of pension fund money will be seeking equity outlets.

Moreover, these intentions were registered before parliament passed a recent bill against property speculation, which raised the legal maximum that the funds can place in equities to 50 per cent of portfolio totals and reduced to 30 per cent the maximum for property.

Not only would the demand for equities exceed the likely net supply of new issues by more than 200 per cent, it would also have an enormous influence on the secondary market.

According to Mr Hepp, the implications would be: rising price/earnings ratios and declining dividend yields - yields which are already below 2 per cent for most Swiss blue chip companies, would decline further;

pension funds would need to trade their growing equity holdings to realise capital gains;

institutional investors would start putting on the pressure for dividend increases at shareholder meetings;

since the Swiss stock market is dominated by a small number of highly capitalised issues, institutional investors would be forced to become "closet index funds" as their large investment volumes forced them to "hold" the market;

narrow markets and declining yields would occur in domestic market segments, once the institutions started to focus on them.

Mr Hepp concludes that a break with tradition and diversification into international assets must become a key element in future Swiss pension fund investments.

His report includes a study showing that between 1973 and 1987 an internationally diversified bond/equity portfolio would have substantially improved returns and reduced risks compared with a purely domestic bond/equity fund - even taking into account the 1987 crash and the dollar slide.

Swiss Bank Corp is to manage worldwide some of the funds of Japan's biggest life insurer, Nippon Life, which will take a stake of 2 to 3 per cent in the Swiss bank.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on November 22

Table with columns for US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE, and FLAT RATE RATE. Includes various bond types and their prices/yields.

Straight Bonds: The yield is the yield to redemption of the mid-price; the amount listed is in millions of currency units except for Yen bonds where it is in billions. Change over week - Change over price a week earlier.

Convertible Bonds: Denominated in dollars unless otherwise indicated. Shares, Cpn - Conversion rate of bond into shares; Conv - Conversion price; Prem - Premium of bond over par; Dis - Discount of bond over par; Call - Call price; Put - Put price; Wtd - Weighted average price of the shares.

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INTERNATIONAL CAPITAL MARKETS

Water issue helps change foreign trading in Japan

By Deborah Hargreaves

THE UK'S WATER privatisation issue is partly responsible for rolling back the barriers to trading on Japanese capital markets for foreign companies.

Daewa, the lead underwriter for UK water shares in Japan, has negotiated rules for a share placement which changes the way mid-sized overseas firms will have access to Japanese capital.

will be the second offering to take advantage of the new rules following an American issue made by Nomura last month.

Japanese firms named as market makers

By Stephen Fidler, Euromarkets Correspondent

THE BANK OF England has increased the number of approved market makers on its Ecu Treasury bill programme and added for the first time two Japanese names, reflecting apparent progress in a long-running dispute between the British and Japanese authorities.

Sentiment holds up in thin trading

By Andrew Freeman

GERMANY WAS CLOSED, and many traders were anticipating today's Thanksgiving holiday in the US, as the Eurobond market experienced a very light session. There was little

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for Canadian Dollars, Swiss Francs, and Yen.

which will be fungible with an existing C\$150m deal brought in January this year. The bonds carried an 11% per cent coupon and were priced at 100.775 plus accrued interest.

China opens Ka Wah bank office in London

By David Lascelles, Banking Editor

CHINA is hoping to strengthen its commercial ties with the UK by opening a representative office of the Ka Wah Bank in London.

Norway in liberalisation

By Karen Fosell in Oslo

NORWAY took a step further in liberalising its capital market yesterday by allowing foreigners to issue krona bonds.

The Ministry of Finance. The Norwegian bond market was used to foreigners in 1984 because of government fears that outside investors were taking too large a slice of the market and endangering interest rate stability.

Treasuries on hold for the long weekend

By Janet Bush in New York and Rachel Johnson in London

US TREASURY bonds moved modestly higher yesterday morning in very quiet pre-Thanksgiving trading, showing little reaction to yesterday's October durable goods order figures.

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Bid, Price, Change, Yield, Week ago, Month ago. Includes UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

Explanations for gilts' steadiness amid currency weakness were various. Some decided that gilts and sterling no longer marched in step, which would explain gilts' "amazing" resistance; others thought firmness in gilts was due to technical reasons, notably a thin market.

China opens Ka Wah bank office in London

By David Lascelles, Banking Editor

CHINA is hoping to strengthen its commercial ties with the UK by opening a representative office of the Ka Wah Bank in London.

Norway in liberalisation

By Karen Fosell in Oslo

NORWAY took a step further in liberalising its capital market yesterday by allowing foreigners to issue krona bonds.

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Table of FT-Actuaries Share Indices. Columns: Index No., Day's Change, % Change, etc. Lists various industry indices.

RISES AND FALLS YESTERDAY

Table showing rises and falls in various markets including British Funds, Corporations, and Financials.

LONDON RECENT ISSUES

Table listing recent bond issues with columns for Issue No., Amount, Coupon, etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue No., Amount, Coupon, etc.

LONDON TRADED OPTIONS

Table listing London traded options with columns for Option No., Amount, Price, etc.

FIXED INTEREST

Table showing average gross redemption yields for various fixed interest instruments.

RIGHTS OFFERS

Table listing rights offers with columns for Issue No., Amount, Price, etc.

TRADITIONAL OPTIONS

First Dealings Nov 6, Last Dealings Nov 17, Last Declarations Feb 19.

ACCOUNTANCY

The Financial Times proposes to publish a Survey on the above on 1st DECEMBER 1989. For a full editorial synopsis and advertisement details, please contact: WENDY ALEXANDER on 01-873 3524 or write to her at: Number One, Southwark Bridge London SE1 9HL.

UK COMPANY NEWS

Outcome exceeds expectations in spite of mixed divisional fortunes

RHM grows 13% to £177m

By Nikki Test

RANKS HOVIS McDougall, the food and bakeries group in which Sir James Goldsmith's Sunningdale consortium holds a 29.9 per cent stake, yesterday revealed a 13 per cent rise to £176.5m in pre-tax profits in the year to September 2.

The profit, which compared with £156m in the previous 12 months, was made on sales of £1.79bn, up 7 per cent on 1987-88. Earnings per share, after a 29.5 (30.7) per cent tax charge, rose from 30.5p to 34.4p.

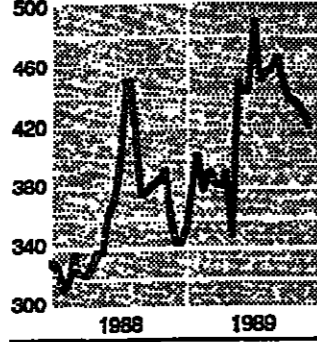
The result was marginally ahead of analysts' expectations but the shares eased 2p yesterday to 422p. The final dividend is 8.92p which lifts the total from 10.61p to 12.74p.

Mr Stanley Metcalfe, chairman, said he was reasonably pleased with the figures, pointing out that they had been earned in a year when the combination of a mild winter and a hot summer was disadvantageous to most of the businesses - the juice and soft drinks interests aside.

Food scares did not affect any products directly, although there were knock-on effects for

RHM

Share price (pence)



the likes of the Faxo staffing business and chilled foods.

Results for the first two months of the current year were ahead of 1988-89, and Mr Metcalfe was "reasonably confident" about future prospects.

A breakdown of the latest figures did, however, reveal differing fortunes between the group's various interests. Two divisions saw profits reduced: cakes and confectionery fell from £26.8m to £24.8m, while food services dipped from £24.2m to £22.3m.

On the cakes side, Manor Foods saw improved figures, the reductions coming from Heinz, hit by price competition on frozen gâteaux. Avana Bakeries, which been shifting its product range, and OP Chocolate.

On food services, the reduction partly reflected the sale of peripheral interests but subsidiaries again saw differing performances. The Chesswood mushroom business was hit by overcapacity in the industry, but RF Brookes, the recipe dish subsidiary, fared well despite the food scares, as did the catering supply operations.

The largest division - milling and baking - showed a 15 per cent profit increase to £87.1m. Despite a 2 per cent fall in the bread market, RHM's share held at 31 per cent. Elsewhere, grocery products made £42.8m (£34.3m), while the US interests turned in £13.6m (£8.3m) and the Pacific region £17.3m (£16m). There was also a sharp increase from other operations, largely property, at £14.8m (£8.7m).

The interest charge goes up from £18.6m to £26.6m. Year-

end borrowings were £384.3m (£119.7m), but the sale of the stake in Goodman Fielder Watte has since brought in £151m. Below the line, there was a £30.7m extraordinary charge - a further cost on the Goodman Fielder bid amounting to £57.7m and closure costs totalling £13.6m.

RHM, which introduced controversial "brand accounting" last year, has added another £26m to the valuation in the wake of the year's acquisitions, and another £36m for existing brands in the wake of an overall review. The figure now stands in the balance sheet at £740m (£578m).

RHM stressed yesterday that European expansion formed part of its strategy, and that "fortress UK was not a strategy" - although Mr Metcalfe also suggested that a major acquisition on this front was not likely in the short-term. With regard to the Sunningdale stake, he said only that matters remained "friendly", and that there had been a number of meetings.

See Lex

Medirace pays £87m for Evans Healthcare

By Vanessa Houlder

MEDIRACE, the Third Market medical research and diagnostic products company, yesterday announced the £87m acquisition of Evans Healthcare, a private UK pharmaceutical company.

The deal will more than triple the size of Medirace, which was started up just over two years ago, and will greatly broaden its product base.

Medirace was founded in 1987 to research and develop an Aids and cancer treatment, called Contraceptin. It later expanded through the acquisitions of Cambridge Life Science and Walker Laboratories, makers of clinical diagnostic products.

Evans Healthcare, which was formed from a management buy-out from Glaxo in October 1986, makes generic drugs and branded products which include Mycil, the athlete's foot ointment, Dequacine and Nylax. It also makes human vaccines including BCG, measles, influenza and tetanus vaccine. Its business offers a certain overlap with that of Medirace in that it is sponsoring clinical trials on the effectiveness of a BCG vaccine in treating bladder cancer.

It made an operating profit of £5.2m on turnover of £43.7m in the year to June 1988. Its management will remain in place following the acquisition.

Medirace said its aim was to create a medium-sized, multi-faceted pharmaceutical and medical products company, maturing over the next few years.

Medirace will seek an official listing following the completion of the deal when it expects to have a market capitalisation of about £180m.

The offer will be financed by a rights issue that has been conditionally underwritten by Lang and Crutchbank and TC Coombs. The size of the rights issue will depend on whether Evans' directors and institutional shareholders accept cash or shares.

As a result of the acquisition, dealings in the shares have been suspended at 157p.

Strong all-round growth lifts Whitbread 16% to £128.5m

By Philip Rawstone

STRONG PERFORMANCES in all parts of the business - retailing, beer, and wines and spirits - lifted pre-tax profits at Whitbread by 16 per cent to £128.5m in the six months to August 26.

With fully diluted earnings per share improving from 17.83p to 21.12p, an increase of 18 per cent, the results matched the most optimistic City forecasts.

Mr Peter Jarvis, group managing director, said that in spite of pressure on consumer spending, the opening months of the second half-year had been encouraging. "There are strong indications that market share gains continue to be made in many important areas," he said.

Group turnover increased by 9.9 per cent to £388.5m - after stripping out inter-divisional sales of £84.7m - and comprised contributions of £247.3m from retailing, £381.1m from beer, and £144.8m from wines

and spirits. Retailing profits were up by 17 per cent to £58.4m. Whitbread Inns, the managed public house division, expanded profits by 20 per cent. Food sales were up 30 per cent and drinks turnover 16 per cent higher.

Profits from brewing were 265.9m, up 11 per cent, and beer volume was "significantly ahead" of total market growth of 1.5 per cent during the hot summer.

Trading profit in the wines and spirits division increased by 18 per cent, much of it attributable to James Burrough Distillers, which is now up for sale.

The interim dividend is raised from 3.25p to 3.3p.

COMMENT The market does not yet seem to have taken account of the hard work put in by Whitbread over recent months to restructure the company, focus its business strategy, and remove

or reduce problem areas. The sale of the wines and spirits division should be completed before Christmas, bringing in an estimated £50m. Retailing activities - in which £110m has been invested over the past six months - are expanding across a range of outlets in the UK, the US, and France, where up to 400 Pizza Huts will be built in the next few years.

Only Threshers, the High Street wine shop chain, where turnover growth was restricted to 6.5 per cent, as yet shows any signs of the effects of the squeeze on consumer spending. Its beer brands are outperforming the market - and Reddington's is only just being brought into the portfolio. In spite of tougher trading conditions, City analysts are looking for full year profits of £253m, giving earnings per share of 39.6p and a prospective p/e of 9.3. That would put Whitbread at a premium to the industry leader, Bass.

Marston Thompson rises 17%

By Graham Deller

MARSTON THOMPSON and Evershed, the Burton-based brewer renowned for its Pedigree cash-conditioned ale, yesterday unveiled a 17 per cent expansion in interim profits.

And Mr Michael Hurdle, chairman, said the second half had so far met the board's expectations.

In the six months to September 23 1988, pre-tax profits rose to £9.04m (£7.69m) on sales ahead 16 per cent to £45.19m (£38.92m). Property sales put in £638,000, down from £818,000 last time.

Mr Hurdle said sales volumes were helped by strong growth in the wines, spirits

and minerals side. Lager volume expanded by 7 per cent, reflecting increased emphasis on the Heineken and Stella

in the group's houses. He stated that the arrangement begun last December for Whitbread to distribute Pedigree nationally had been "beneficial" to sales of the premium bitter.

During the period, 11 houses were transferred to management control, a number expected to rise to 30 by the year end. The five Tavern Tables outlets traded above expectations, Mr Hurdle said, and another five units were scheduled to open during the second half.

An interim dividend of 1.11p (0.94p) is payable on earnings of 6.96p (6.04p) per share.



Artois brands, which are brewed under licence by Whitbread, and have now replaced Marston's own Marcher Lager

SA brothers sell stake in SW Wood

TWO SOUTH African brothers, Robin and Nigel Matthews, have sold out of SW Wood, the loss-making metal trader, just seven months after they took a 26.7 per cent stake together with a group of institutions, writes Vanessa Houlder.

The sale agreement follows Tuesday's announcement that Wood plunged £1.9m into the

red in the six months to September 30.

The brothers are selling their 3 per cent stake to Mr Peter Ras, the managing director, for 127p per share. That is substantially more than the current share price, which yesterday fell a further 8p to 49p. In addition he has agreed to buy another 1.3 per cent stake

from the Matthews' family trusts, bringing his holding up to 17.1 per cent.

Mr Robin Matthews, chairman, said the sale of the stake was necessitated by the changes in their personal circumstances, given that Wood's share price had fallen from 167p since they bought into the company.

Fraser/Dewey reversal aborted

The agreed plan to reverse Robert Fraser, the private merchant bank, into Dewey Warren, the shell company with cash reserves of £50m has collapsed, writes Ray Bashford.

Ten weeks after announcing agreement on the deal, directors of the companies yesterday said it had been scrapped "in the interests of the shareholders of both groups".

The decision has left the way open for the directors of Dewey Warren to put the company up for sale and advisers have been appointed to find a buyer.

The terms of the deal were £20m in convertible unsecured loan stock in Dewey Warren and £1m cash.

The official reason for the failure of the deal is that expectations for smaller financial and property businesses which are Robert Fraser's principal areas of operation have lowered, altering the prospects for the combined group. However, directors added that the Robert Fraser's operations have so far been unaffected.

Reed Intl paying \$304m to expand legal publishing side

By Raymond Snoddy

REED INTERNATIONAL, the international publishing and information group, returned to the acquisition trail yesterday with a \$303.7m (£193.4m) agreed bid for Martindale-Hubbell, a private US company specialising in legal publishing.

Martindale-Hubbell is best known for an eight-volume directory listing the background of 700,000 lawyers and 44,000 law firms, mainly in North America, together with digests of selected state and federal laws.

The directory also includes a system in which lawyers are rated by their peers. Mr Peter Davis, chief executive of Reed International, said yesterday that Reed had been talking to Martindale-Hubbell for about 10 years.

The company became available because its owners - Mr Richard Carolan, a stepson of

the founding family, and his wife - have decided to retire.

In 1988 the company made pre-tax profits of \$14.3m and an increase of between 10 and 15 per cent is forecast for this year.

Mr Davis said yesterday that the acquisition offered Reed "a unique opportunity to expand our subscription-based information publishing for the legal market, which we know well and where we are under-represented."

Reed plans to pay for the acquisition largely through US dollar borrowings. Until this deal Reed's borrowings totalled about \$250m following its restructuring into one of the world's top 10 publishing groups.

Reed sees considerable room for savings following the completion of the acquisition. Martindale-Hubbell, which

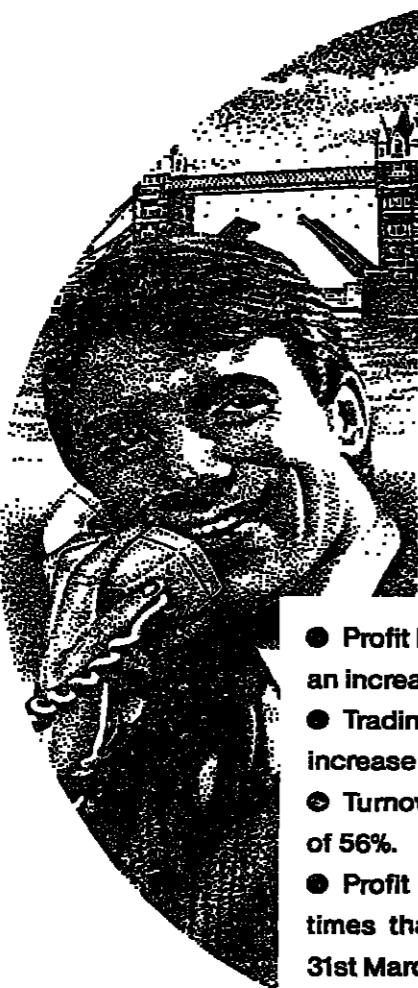
employs 363 people, will be merged with a newly formed subsidiary of Reed Publishing USA - which will also include an existing Reed business, RR Bowker, a specialist in bibliographic products.

Mr Ira Siegel, president and chief operating officer of RR Bowker, will also be appointed president and chief operating officer of Martindale-Hubbell.

Reed legal publishing interests in the UK include Butterworths and Reed sees opportunities for extra international Martindale-Hubbell sales through co-operation with Butterworths.

Mr Davis declined to be drawn on whether European rating of lawyers by their peers was a possibility.

The market reacted favourably to the Reed deal and the share price ended the day up 5p at 410p.



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- Turnover exceeded £1 billion - an increase of 56%.
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CABLE AND WIRELESS INTERIM REPORT

£m (Unaudited results)	6 months to 30 Sept 1988	6 months to 30 Sept 1989	% growth
Turnover (restated)	699	1089	56%
Profit before taxation	198	241	22%
Attributable profit	139	150	8%
Earnings per share	13.2p	14.4p	9%
Dividends per share	2.82p	3.10p	10%

The Directors of Cable and Wireless plc report the above unaudited results for the six months ended 30th September, 1989. An interim dividend of 3.10p per ordinary share will be paid on 28th February, 1990 to Shareholders on the Register at 21st December, 1989. Shareholders (other than those with registered addresses in the U.S.A.) will again be offered a scrip dividend as an alternative to cash.

If you have any enquiries as an investor, please call us on 01-315 4455.

Cable and Wireless plc
THE WORLD TELEPHONE COMPANY
CABLE AND WIRELESS PLC, MERCURY HOUSE, THEOBALDS ROAD, LONDON WC1X 8RT.

BAA plc results for the half year to 30 September 1989.

FIRST HALF ON TARGET

- ✓ Pre-tax profit up 17.7% to £186 million.
- ✓ Earnings per share up 23.6% to 25.7 pence per share.
- ✓ Interim dividend up 28.6% to 4.5 pence per share.
- ✓ Passengers up 4.1% to 39.9 million. Cargo tonnage 10.3% up.
- ✓ Heathrow's Terminal 3 redevelopment on schedule for completion by May 1990.
- ✓ Stansted's new terminal with direct rail access from Liverpool Street to open, as planned, in Spring 1991.
- ✓ Extensive Glasgow development under way.
- ✓ Additional expenditure for security estimated at £19 million for 1989-90.
- ✓ Phone FT CityLine service on 0836 431721 for further commentary on BAA's interim results and the latest share price, (call charges, including V.A.T. 38p/min. peak 25p/min. off peak).

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“We are firmly on course for our forecast £2bn pre-tax profit for 1989 – a 22% increase.”

Patrick Sheehy, Chairman.

NINE MONTHS RESULTS

	Nine months to September		
	1988	1989	Change 88-89
<small>£1 = \$1.62 at 30.9.89 (\$1.81 at 31.12.88)</small> PROFIT BEFORE TAX	£1,048m	£1,228m	+17%
EARNINGS PER SHARE	40.77p	47.25p	+16%
DIVIDENDS PER SHARE	7.60p	19.60p	+158%

- Pre-tax profit up 17% for nine months – an increase of 21% in the third quarter.
- Quantum leap in financial services profit to £598m, 42% of Group total, with tobacco trading profit increasing to £587m.
- Earnings per share 16% higher.
- Share buy-back programme already under way.
- Restructuring plan on schedule for completion by mid 1990.
- Second interim dividend of 10.30p making a total interim dividend of 19.60p (1988 interim 7.60p out of a full year total of 20.10p).



B·A·T INDUSTRIES

BUILDING SHAREHOLDER VALUE

UK COMPANY NEWS

Third quarter 'on course' with 21% rise to £448m

BAT INDUSTRIES, the tobacco-based conglomerate which has been under bid threat from Sir James Goldsmith's Hoylake consortium, yesterday announced a 21 per cent increase to £448m in third quarter profits before tax. It added that it was "firmly on course" to make the forecast £2bn in the full year, writes Nikki Tait.

The third quarter rise means that BAT has now made £1,258m before tax in the first nine months of 1989, compared with £1,058m in the similar period of 1988. Turnover during this period, at closing exchange rates, was £14.82bn (£12.38bn), and earnings per share at this stage stand at 47.25p (40.77p).

The third quarter figures were in line with analysts' estimates, and BAT shares eased 2p to 778p yesterday. The conglomerate, which won

shareholder approval for a share buy-back programme and major restructuring earlier this autumn, is now free to recommence buying in its equity. Its brokers are believed to have made some very modest purchases yesterday.

Mr Patrick Sheehy, BAT chairman, said yesterday that the restructuring was "proceeding on schedule". BAT expected that the separate disposal of its paper interests and the Argos retail business would be completed by mid-December. Disposal of certain other interests - in particular, the US retail businesses - should also be announced by this date, "subject to conditions in the market".

Profits from the original tobacco business rose to £577m in the nine month period, 5 per cent higher than a year ago, with sales standing at £5.49m (£4.93m). BAT said that in the

US, Brown & Williamson improved strongly in the third quarter, although trading profits for the nine months was slightly lower. Economic uncertainties caused a weakening of Latin American profits, but BATco fared well as did West German and Canadian interests.

On financial services, profits were £298m (£294m), with Farmers, the Los Angeles-based insurer finally acquired in January, contributing £295m. Eagle Star turned in £263m, an increase of £23m, while Allied Dunbar rose to £73m, up 19 per cent. BAT stressed again that it expected Farmers to make a positive contribution in the current year after financing costs.

The paper and pulp division saw trading profits static at £155m (£156m), with Appleton doing well but Wiggins Teape hit by competition in the European carbonless paper market.

Trading profits from the retail businesses were up from £48m to £57m, although the final Christmas quarter is clearly the most significant. Profits at the UK Argos chain were up 15 per cent, and in the US, both Saks and Marshall Field's showed "strong" trading profit improvements.

The share of profit from associated companies was £157m (£132m) in the nine months, while investment income slipped from £131m to £26m. Interest charges were £299m (£157m).

Below the line, there is a £193m extraordinary gain, arising from the Amatil restructuring. The defence costs arising from the Hoylake bid have not been charged in these figures.

A second interim dividend of 10.5p has been declared.

GRANVILLE SPONSORED SECURITIES					
High Low	Company	Price	Change	Gross Yield (%)	P/E
343 295	Ass. Birt. Ind. Ordinance	336	0	10.3	3.1 9.1
38 25	Armitage and Rhodes	25	0	4.3	2.7 15.6
210 149	Bardon Group (SE)	161	0	6.7	6.5 -
125 102	Barton Group Co. Prof. (SE)	103	0	5.9	7.8 6.7
123 76	Bing Technology	76	0	11.0	10.7 -
110 103	Brenhill Com. Prof.	103	0	11.0	10.7 -
104 100	Brenhill 8 1/2 % New C.C.E.P.	103	0	11.0	10.7 -
305 285	CCL Group Ordinary	304	0	14.7	4.9 3.8
166 148	CCL Group 1 1/2 % Conv. Pref.	148	0	7.6	3.6 12.4
226 140	Carbo Pte (SE)	210	0	10.3	9.4 -
110 109	Carbo 7 1/2 % Prof (SE)	110	0	-	-
7.5 1.5	Magnat Go Non-Voting A Cert.	1.5m	0	-	-
0 0.75	Magnat Go Non-Voting B Cert.	0.75m	0	-	-
130 119	Isis Group	120	0	8.0	6.7 4.9
145 58	Jackson Group (SE)	106	0	3.6	3.3 12.3
322 261	McKesson NV (AmstSE)	275	0	10.0	6.5 5.6
158 98	Robert Jenkin	155	0	28.7	5.1 9.8
247 245	Scrivens	245	0	9.3	3.1 10.4
300 270	Torday & Carlisle	299	0	10.7	10.4 -
117 100	Torday & Carlisle Conv Pref.	103	0	2.7	3.4 8.6
122 78	Trexas Holdings (USM)	80	0	22.0	6.1 9.4
153 106	Unirest Europe Com Prof.	153	-2	9.3	6.1 -
395 355	Veterinary Drug Co. Ltd.	360	0	16.2	5.1 26.7
370 320	W.S. Yeates	320	0	-	-

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The ISE. Other securities listed above are dealt in subject to the rules of the ISE. These securities are dealt in strictly on a matched basis. Neither Granville & Co. Limited nor Granville Securities Limited are market makers in these securities. *These securities are dealt on a restricted basis. Further details available.

PLASTIC CARDS

The Financial Times proposes to publish a Survey on the above on 6TH DECEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

An ill wind that brought an unkind touch of irony

Nikki Tait on the latest hiccup facing Sir James Goldsmith over his plans to gain control of BAT

IT IS an unkind irony, after all the Takeover Panel's strictures to BAT about the sins of frustrating action last summer, that the illness of an ally has been the latest hiccup in Sir James Goldsmith's plans to gain control of the tobacco-based conglomerate.

Hearings before the US state insurance commissioners of applications from both Hoylake and Axa-Midi, the Paris-based insurance group, to take over Farmers Group, BAT's US insurance subsidiary, had originally been scheduled to take place in Illinois, Arizona and Idaho this month and next. Approval from both state commissioners is essential if a renewed bid is to go ahead.

Arizona was the first casualty. The department - whose hearing officer is due to have a baby shortly - ruled last week that it needed more details of any potential Hoylake offer before it could assess the

impact on Farmers. Sir James and Axa, which has been lined up as the potential buyer of Farmers if Hoylake does make a successful bid, duly obliged with new information based on a hypothetical bid. Arizona said yesterday that this was being reviewed, but no new hearing date had been set.

Then, last week, Axa's charismatic chairman, Mr Claude Bébéar, underwent heart surgery in Paris. As a result, his US lawyers have persuaded the Idaho and Illinois commissioners to postpone hearings until the New Year. Only the Hoylake portion of the Illinois hearing will proceed as planned this month.

All this suggests that the struggle, in terms of any significant new moves, is likely to stagnate over the Christmas and New Year period. That, some of the state insurance department officials admit privately, is a "consummation devoutly to be wished". "I'm just sick of opening new boxes of papers," admitted one harassed local official this week.

Instead - and predictions are dangerous in this game - the tentative timetable is now likely to start with the California hearing on January 16. The Axa portion of the Illinois hearings has been scheduled for the previous day, but participants suspect this may shift.

Hearings would probably then move on to Washington and Oregon where postponements have still to be granted and Idaho. Commissioners in four other relevant states - Texas, Ohio, Kansas and Arizona - have yet to schedule hearings. Hoylake/Axa need clearances in all nine states; if anyone objects, the battle could shift to the law courts.

However, before returning the matter to the back-burner, shareholders might reflect on what the New Year could bring.

The Arizona objections, which followed prodding by Farmers' counsel over the "suitability" of the Hoylake's filing, have a nasty air of "catch-22" about them.

On the one hand, Hoylake can scarcely spell out future bid details for a target which is restructuring anyway.

On the other, despite Hoylake's best efforts to separate its own offer for BAT from the Axa purchase of Farmers, it is a fact that Axa will subscribe \$1bn for a 15 per cent interest in Hoylake.

As the Hoylake/Axa camp points out, if Hoylake makes a successful bid for BAT, this is scarcely going to be an unmarketable holding in a small company. Nevertheless, the potential investment does allow Hoylake opponents to argue that Axa's health is, to some extent, dependent on the consortium's bid plans.

Assuming this hurdle is negotiated - common-sense suggests that it should be - there are a host of other arguments in waiting. As US experts point out, the commissioners' concerns will rest solely with the welfare of



Patrick Sheehy (left), chairman of BAT, and Sir James Goldsmith of Hoylake, the bidder

Farmers and its policyholders. Hence, the managerial and financial plans of Axa for Farmers assume a crucial role.

On this score, documents already filed but given little public airing have been revealing. On the financial front, for example, Axa's total funding needs to amount to \$5.5bn. Of this, the French company has indicated that some \$3.24bn would come principally from the sale of non-insurance assets and securities held by a variety of companies within the broad Axa group, and \$2.26bn from a 10-year syndicated bank loan. The latter sum would be repaid with "the proceeds of ordinary dividends from Farmers".

Axa has gone to some lengths to stress that this should not be seen as a leveraged offer, with post-acquisition gearing - in the context of the group overall and before including operating borrowings by the bank subsidiaries - put at under 100 per cent.

But it has also stated that dividends taken from Farmers non-life and life companies will amount to 75 per cent of Farmers net income. This, Axa points out, reduces to less than 50 per cent once the income of the insurance exchanges which Farmers manages - and which clearly could not be used to fund the debt - is

added to the US group's own income. But BAT has been quick to note that its own dividend rate is only 35 per cent.

Farmers concurs that the financial structure of the offer, coupled with the tax and dividend implications arising, are its main points of concern. And, as BAT found to its cost when trying to acquire Farmers last year, the insurance commissioners are entitled to centre on "absence of benefit" when reviewing an acquisition. This, then, may well be a major battle ground.

Paradoxically, the London market has preferred to focus on the Goldsmith financing, assuming that the collapse of the junk bond market in the US poses very considerable problems should Hoylake get the chance to mount a new bid.

The consortium, at least publicly, remains less than depressed on this score. Its "hypothetical bid" submission, for example, talks cheerfully about underwriting or placing senior debt with banking institutions to introduce a large cash element into the offer.

And the BAT restructuring, coupled with the Axa arrangements, are clearly relevant to the sums. Not only would \$1bn come in by way of Axa's investment, but \$4.5bn would be raised immediately afterwards from the Farmers sale. If

the retail and paper businesses no longer form part of BAT, the scale of funds sought by Hoylake would diminish further. BAT suggested yesterday that the restructuring might be completed by mid-1990.

In fact, an accountants' model, drawn up as part of the Hoylake submission, suggests that if the full BAT restructuring had gone through and the maximum number of shares had been bought in, Hoylake's gearing post-acquisition would stand at 172 per cent.

This could reduce to 33 per cent as Hoylake sold the other non-core businesses over the next 12 months.

The final question must be whether Hoylake goes on pursuing the game, a recurring worry to the UK market. The idea of hacking off seems to be played down within the predator's camp at the moment.

So far, the profit shown on the small BAT stake stands at around £25m, but costs have clearly been significant. That said, Axa has now contributed \$50m to the Hoylake pool, and other supporters have also chipped in with £16m. Some consolidation of legal effort in the US also seems to have taken place.

In short, it could be anything but a peaceful New Year for all concerned.

A multiple market leader goes public.

WHAT DOES GEA DO?

GEA supplies energy conservation technology - which provides a vital contribution towards solving our climatic and environmental problems.

The greenhouse effect, which is the result of the excessive use of fossil fuels, can primarily be curbed by conserving energy more rigorously than has been done so far. At the moment this issue is also being discussed in the German Parliament.

Industry, as the major user of energy offers innumerable technical opportunities for energy conservation. GEA has a variety of tried and tested solutions therefore. GEA specialises in technologies and systems for the rational and sparing use of energy:

- for the power generation industry
- for the chemical and petroleum industries
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- for the thermal processing of foodstuff

Thanks to its tailor-made solutions, GEA holds the leading position in most of its fields of activity.

At GEA, we expect our energy saving technologies to generate a powerful momentum for our future business, a momentum that will increasingly spread beyond West-Germany to foreign markets. With more than 30 manufacturing companies in 13 countries, GEA has been well established in these markets for many years.

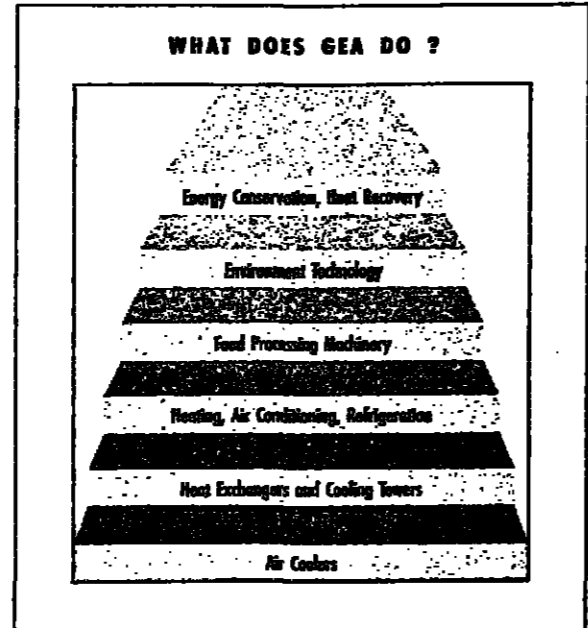
Today, the GEA Group designs, manufactures and distributes 40 different product lines, with emphasis on energy and environmental technology. The

group employs 6,000 staff, 2,000 more than 5 years ago. GEA has achieved a level of diversification and international market penetration that can largely offset cyclical fluctuations in individual industries and/or countries. This means stability and growth for the benefit of our market partners, our staff and our future shareholders.

In the past five years we have more than doubled our annual sales, from DM 521 million in 1984 to DM 1.2 billion in 1989. This amounts to an average growth rate of 18 per cent p.a., which has been financed entirely out of our own cash flow and consistently with zero-gearing. Over the same period, our net income has grown at a much faster rate, reaching 5.8 per cent of sales in 1989.

This development has been facilitated by numerous innovations within the company. Some 25 per cent of our staff are now qualified engineers. There have been 5 acquisitions this year alone and these have further contributed to our growth. Indeed, 38 per cent of our 1989 sales were generated by new products that have been added to our range within the last five years.

An experienced, well established management, a decentralised structure and a dedicated staff are the foundations on which GEA will achieve similar growth rates in the years to come. Orders this year amount to some DM 1.4 billion, 40 per cent more than last year. As a result we expect further increases in sales and net income in 1990.



GEA
Energy, Environmental and Process Technology.

Downturn at LIT prompts sale of its stake in Levitt

By Peter Berlin

LIT HOLDINGS, the transatlantic financial services group, is to sell its 33 per cent stake in Levitt Group, the personal financial services group controlled by Mr Roger Levitt.

The decision follows a recent warning by LIT that it expects to report a deficit in the second half of the current year because of losses in its US futures and options brokerage and clearing operations.

Mr Christopher Castleman, chief executive of LIT, said the stake was being sold for strategic as well as financial reasons.

"Last year when LIT took a 25 per cent stake in Levitt we thought that the two com-

panies could work together, make money together." It was now clear that there was no business advantage in holding the Levitt stake and that it was a very large investment for LIT in a company, control of which rested with single investor.

LIT placed a book value of £17.8m on the stake and Mr Castleman said: "I will be disappointed if we do not realise a premium." LIT would co-operate with Mr Levitt to find a suitable investor, he said.

Levitt Group said only that no decisions had yet been taken on the sale of the stake. Mr Levitt will give up his seat on the board of LIT.

Tubular Exhibition achieves £1.02m

INCLUDING the results of Black & Edgington, the Tubular Exhibition Group turned in pre-tax profits of £1.02m for the year to July 31 1989.

The group provides hospitality chalets for exhibitions and sporting events, temporary and permanent seating and crowd control barriers.

In the previous 16 month period profits of £1.03m were made.

Sir David Floyd Ewing, chairman, said that the acquisition of Black & Edgington emphasised the seasonal nature of the outdoor hire business.

That, coupled with the down-

turn in the economy and high interest rates, had restricted growth in the early part of the current year, but there was a substantial order book for 1990.

It was a £476,000 (£86,000) interest charge that made inroads into the 1988-89 profit figure, after the operating surplus and other income had moved up from £1.12m to £1.5m.

Turnover advanced to £8.72m (£9.4m).

Earnings per share worked through to 1.51p (1.81p) and the dividend is lifted from 0.4p to 0.5p on increased capital.

Setback for Bulgair

AF Bulgair experienced a reduction in turnover and profit for the half-year to July 31, and forecast a 10 per cent improvement for the current half.

This maker of electronic and electrical components suffered subdued demand and a squeeze on margins caused mainly by higher raw material costs. As a result sales slipped to £6.42m (£6.62m), while pre-tax profit dropped nearly 48 per cent to £227,000 (£442,000). Earnings were 0.55p (1.02p).

Despite the current half, the directors said prospects were excellent.

COMPANY NOTICES

THE COLNE VALLEY WATER COMPANY

NOTICE IS HEREBY GIVEN that the Books of Debenture Stocks will be submitted for the preparation of Interest Warrants payable on 1st January, 1990.

Dated this 23rd day of November, 1989.

J.A. FINNELL
Secretary

Blackwell House
Alderbury Road
Wotton, Wiltshire
W15 2EY

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UK COMPANY NEWS

British Gas sees exploration providing earnings growth

By Steven Butler

BRITISH GAS has valued its exploration and production assets at more than £4bn, and said it holds 2.2bn barrels of oil and gas expressed in oil equivalent terms after deducting minority interests.

opportunities were constrained by the regulatory environment. British Gas expected its annual production to increase from the present 35m barrels of oil equivalent to about 100m by the mid-1990s, and to between 150m and 200m by the end of the century.

tion and production in the Soviet Union. He also said that British Gas aimed to build US reserves of at least 500bn cu ft and achieve production of at least 50 bcf a year by means of organic growth, joint ventures and acquisitions.

Andaman seeks £0.9m for Irish exploration

By Jane Fuller

ANDAMAN RESOURCES, the gold exploration company traded on the Third Market, is aiming to raise £968,600 via a two-for-three rights issue at 50p per share.

Swiss sights on Hestair for growth

A weak share price opens the door to Adia, reports John Ridding

WITH TYPICAL Swiss reserve, Adia, the world's second largest employment agency, director's agency, £187m offer for Hestair, a UK counterpart, as a "unilateral friendly bid."



David Hargreaves: played down effect of Atlas downturn

The merger between Adia and Inspectorate will give the combined group "more ammunition to continue an aggressive policy of expansion" according to Mr Yves Paternot, Inspectorate's managing director.

Speaking at a conference on international investment in London yesterday, Mr Paternot said that the merger, which should be completed at an extraordinary general meeting of Inspectorate shareholders on November 28, would create one of the world's largest service industry groups.

Adia, which is currently number two in the world employment agency industry, behind Blue Arrow, and ahead of Kelly of the US, argues that the fragmented nature of the market provides scope for expansion.

Cityvision and Blenheim moving to main market

By Vanessa Houlder

TWO OF the largest companies on the USM are planning to move up to the main market, following the Stock Exchange's proposals to merge it with the Third Market and relax some acquisition rules on the main market.

the requirement for companies on the main market to issue holders with a full circular for acquisitions of a certain size. He added that the move was prompted by a reduction in the minimum trading record requirements for the USM from three to two years.

Radio Clyde advances to £1.95m

RADIO CLYDE, the USM-quoted independent radio station based in Glasgow, announced a 29 per cent improvement in pre-tax profits for the year ended September 30, 1989.

Among the shareholders is Glencor Explorations, Andaman's joint venture partner in the County Mayo project. It owns 24 per cent of Andaman's equity and has guaranteed to take up its entitlement to the issue in full.

Shani manages 13% rise in competitive conditions

SHANI GROUP, the USM-quoted designer and supplier of ladies' and children's fashion separates, reported pre-tax profits up 13 per cent from £2.22m to £2.51m on turnover down from £14.06m to £13.97m in the year to July 31.

Both had now been fully integrated within the group and would enhance the product range, he said. The year had also seen the formation of its first sales subsidiary abroad - First Choice Fashions, based in Düsseldorf, West Germany.

Directors said that since the year-end advertising revenue had shown encouraging growth. They believed that the company's financial and management strength would enable it to prosper in the less regulated, competitive environment which would develop following the Broadcasting Bill which was about to be published.

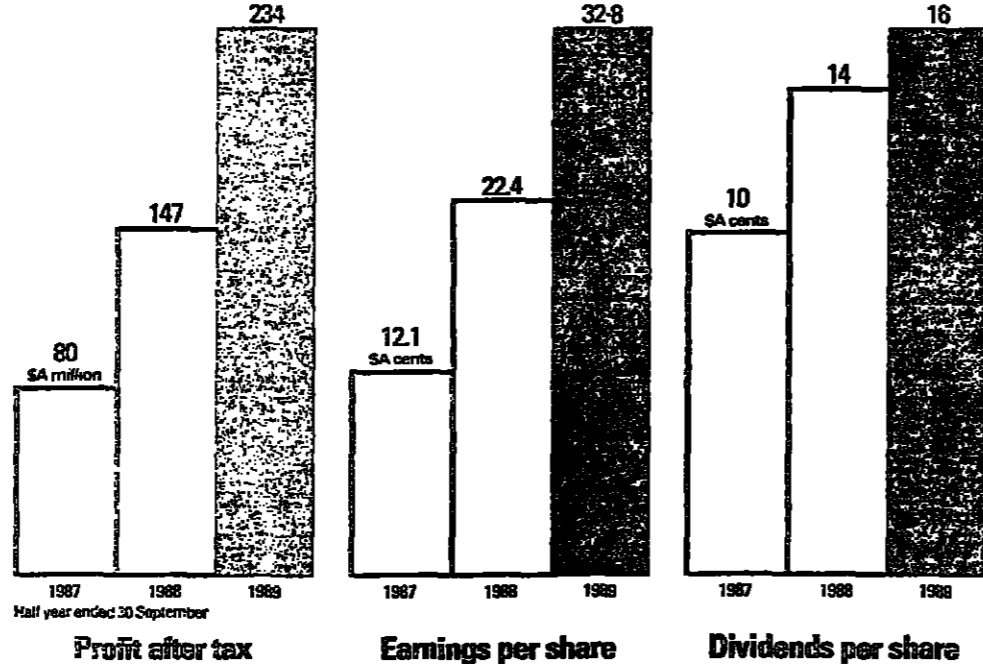
On the environmental protests, Mr Young said the company would make sure that the site was out of sight of the main tourist areas and it would comply with all EC rules on environmental impact.

CSR maintains growth

Half year 1989 results

Profits again grew strongly

All businesses performed well



CSR Limited, a leading Australian public company with over 100,000 shareholders, is a large international building and construction materials group supplying cement, quarrying and concrete products, asphalt, bricks and roof tiles, plasterboard, insulation products, softwood timber, particleboard and laminates.

CSR is continuing to develop its extensive building and construction materials businesses in Australia, North America, and Europe.



Further details on CSR's results and growth prospects will be in the half-yearly results summary to be released on 22 December, 1989. For a copy please complete and return this coupon to: Manager Investor Relations, CSR Limited, GPO Box 483, Sydney, Australia 2001.

Name..... Address..... Postcode.....

Handwritten signature: Jeffrey...

Hestair. But other companies in the sector have suffered worse. Reed Executive saw profits fall by 14 per cent last year and the sector as a whole has underperformed in terms of share price.

Given the more difficult market environment the question arises of why Adia should now be seeking to expand through the acquisition of Hestair. Part of Adia's answer, as expressed by Mr Muller, is that whereas Hestair lacks the strategic direction necessary to reverse these trends it would benefit from being part of a larger international group.

Mr David Hargreaves, Hestair's chairman, counters that all of the players in that US region have suffered and that Atlas represents only about 6 per cent of the group's trading profits. "Elsewhere," he says, "results to the end of October are excellent. None of the less analysts have downgraded forecasts for the year to the end of January 1990 from about £25.5m to £23m, compared with £20.7m last time, and expect earnings per share to fall from 28.2p to about 27p."

SHARE STAKES

The following changes in company share stakes have been announced recently: Ambrose Investment Trust: Orion Insurance has acquired 200,000 income shares, lifting its holding to 645,000 (8.96 per cent).

PUBLIC WORKS LOAN BOARD RATES

Table with columns: Term, Rate, and other financial metrics for public works loans.

NOTICE TO BONDHOLDERS OF THE SANWA BANK, LIMITED U.S.\$100,000,000 2 1/4 PER CENT. CONVERTIBLE BONDS DUE 2000 (the "Bonds")

Pursuant to Clause 7, sub-clause (E) of the Trust Deed relating to the Bonds, notice is hereby given as follows: 1. The Sanwa Bank, Limited (the "Bank") issued 60,000,000 new shares on 16th November, 1989 through a public offering in Japan.

NOTICE TO BONDHOLDERS OF THE SANWA BANK, LIMITED U.S.\$300,000,000 1 3/4 PER CENT. CONVERTIBLE BONDS DUE 2002 (the "Bonds")

Pursuant to Clause 7, sub-clause (E) of the Trust Deed relating to the Bonds, notice is hereby given as follows: 1. The Sanwa Bank, Limited (the "Bank") issued 60,000,000 new shares on 16th November, 1989 through a public offering in Japan.

CLUBS

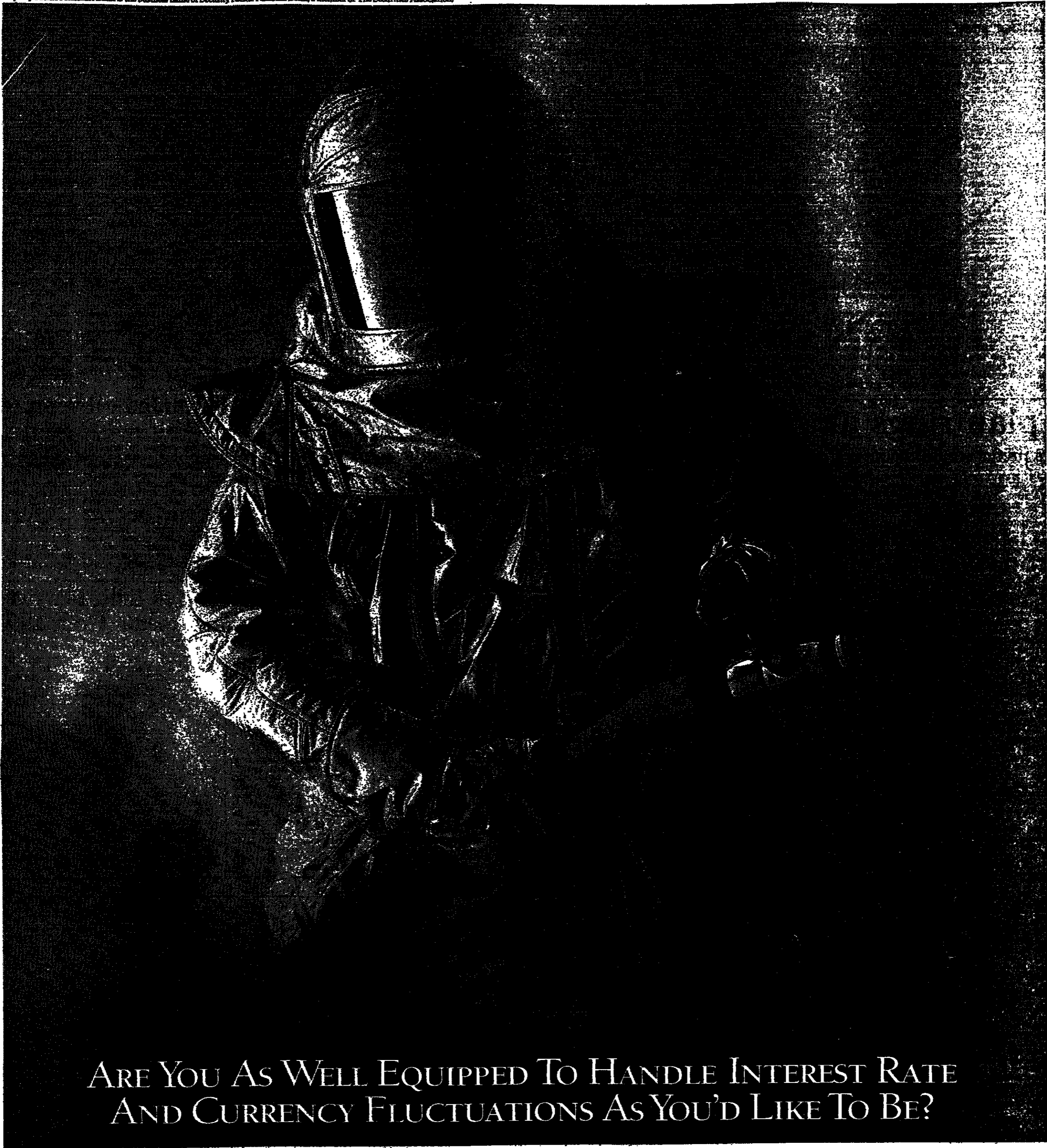
THE SANWA BANK, LIMITED

ART GALLERIES

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RISK MANAGEMENT

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IT TAKES

AN EDGE

COMMODITIES AND AGRICULTURE

Opec Ministers under no pressure to compromise

Steven Butler sees little prospect of quota discipline being achieved at this week's meeting in Vienna

THE ORGANISATION of Petroleum Exporting Countries meets in Vienna today for its biannual exercise of bashing square pegs into round holes. Sometimes they go in and sometimes they don't.

This is a rough analogy for Opec's ministerial conferences in which ministers try to accommodate the divergent interests of all 13 Opec members in a single production agreement, and make it work.

The current Opec agreement, with a national production ceiling of 20.5m barrels a day, is in tatters. Production is running close to 23.5m b/d, and it seems that just about every member except Saudi Arabia is making a stab at producing near full capacity. Oil markets, meanwhile, seem to have become accustomed to Opec discipline and the price has held steady at nearly \$19 a barrel.

Opec's 8-member ministerial monitoring committee meets today and the formal session starts on Saturday - all well timed to coincide with the US Thanksgiving holiday, when futures trading stops on the New York Mercantile Exchange and trading elsewhere is sluggish.



Hisham Nazer: Determined to maintain Saudi Arabia's share

Most analysts are expecting that the pegs again will not go in, at least if the standard is to be an agreement that makes a head-on assault on Opec's big, sticky problem: how to allocate production quotas among its members sensibly.

The reason is not just that Opec members do not agree with each other. That is the normal state of affairs. And the fact that Saudi Arabia and Libya, not to mention Kuwait, are quite different to take account of other Opec members cheating on their quotas.

Yet the biggest threat the Saudis seem willing to make, at least implicitly, to prod others to give way is that Saudi Arabia will produce its 24.5 per cent share of Opec's total output, lifting prices and taking account of other Opec members cheating on their quotas.

This means the Saudis may have to produce few hundred thousand barrels a day more to keep up with the Jemess, but is quite different to take account of other Opec members cheating on their quotas.

A year ago the dollar price for a barrel of Brent oil was in the low teens and there were riots in Algeria and Venezuela. Pressure to reach a credible agreement to shore up prices

was enormous and this was largely accomplished as Opec quickly took crude oil off the market in the New Year, after being aided by an unexpected rise in demand.

Algeria and Venezuela are not exactly rolling in cash, but oil prices have stabilised at a reasonable level and the Opec countries are not facing an immediate cash or political crisis. So the pressure to find an immediate solution to the perennial problem of quota-cheating has eased.

They will undoubtedly review the proposal of an Iranian-inspired proposal to give and the UAE disproportionate quota increases, to be accommodated by sacrifices by Indonesia, Nigeria, Venezuela, and Algeria. Saudi Arabia does not object to this, but other Opec members are demanding that the Saudis make at least a token cut in their quota share to ease the political pain for others.

Libya is sticking to its guns and demanding a quota increase in line with Kuwait. The UAE wants a higher quota than the rest are willing to give, and Kuwait is unlikely to let the UAE over-produce without matching it. No Opec member will want to sacrifice its quota share for a patently empty promise of higher prices. This may leave Opec with no choice but sign another leaky agreement, lifting the ceiling by a small amount and not addressing the quota allocation issue.

The markets do not appear worried, however, even though most analysts reckon Opec will have to cut output by nearly 2m b/d by the New Year to bring supply in line with demand. The idea has got around that demand is strong, that Soviet supplies are in jeopardy, that Opec always manages somehow to cut production in the first quarter of the year, and that any price fall would be quickly rectified, presumably as production was cut by countries like Saudi Arabia that would be hurt by a substantial fall in prices.

Virtually every trader who has gone seriously short on oil in the past year had lost money. The markets do not seem whether this record has unnerved the bears and created an unwarranted and unrealistic sense of optimism.

Norway's Statoil uprates Gullfaks field by 9.5 per cent

By Karen Fossell in Oslo

STATOIL, THE Norwegian state oil company, has uprated by 9.5 per cent to 230m cubic metres the potential for recovery of crude oil reserves in the giant NKR57bn (£5.3bn) Gullfaks field from existing production facilities.

In addition, the company said there was potential for recovery of a further 30m cu m of oil from separate structures which would require new investments for additional production facilities.

Altogether, recovery from the Gullfaks field could be increased by 50m cu m of oil from additional recovery estimates of 210.3m cu m. The value of additional recovery is estimated to be between NKR40bn and NKR60bn.

Additional mapping from existing geological structures and production development of the field are two of the reasons for the upgrading. However, the additional 30m cu metres have been identified in a substantial new reservoir.

A plan is due to be presented in mid-December for the exploitation of these reserves. In the first instance, Statoil will consider either boosting plateau production from the field - where capacity will be extended to 600,000 barrels a day by a third platform to be brought on stream in December - or extending plateau production over a longer period of time.

Current production output is about 290,000 barrels a day.

In the second instance, Statoil and its partners will have to decide on additional development investment together with a selected development scheme.

Additional partners in the all-Norwegian field include Norsk Hydro, Norway's largest publicly-quoted company, which has a 9 per cent stake and Saga Petroleum, Norway's largest independent, with a 6 per cent share. Statoil and the Norwegian state hold the remaining 85 per cent.

US plan rings alarm bells on the farm belt

Farmers prefer secure incomes to a "level playing field", reports Nancy Dunne

ANOTHER HARVEST has come and gone in rural America. Farmers, who survived deep recession and drought during the decade, have time now to study the US proposal to liberalise agriculture trade, and to the General Agreement on Tariffs and Trade, and many have concluded that wrenching change will be the outcome.

In Washington, the Bush Administration presents the plan as the saviour of US agriculture. It would convert the protection many farmers have come to depend upon into tariffs, and gradually those tariffs would be whittled down. It would eliminate export subsidies over five years, phase out "trade-distorting" domestic farm programmes, and harmonise US farm regulation into international rules.

"The global reduction in trade-distorting policies would allow US farmers to exercise their entrepreneurial skills and make production decisions based on market forces rather than government programmes," says Mr Clayton Yeutter, the US Agriculture Secretary. "It would allow US agriculture to export its comparative advantage and increase exports."

But out in the countryside there are thousands of farmers who believe "comparative advantage" is simply a textbook theory and the "level

playing field" their national leaders promise is no more than a myth. They see the administration's scheme as the brainchild of the multinational grain corporations - some call it the Cornhill Proposal - which they say benefit from increased trade no matter what the price.

In Kentucky, where there are more than 92,000 mostly small farms, the Community Farm Alliance, sees potential ruin for the state's agriculture sector. The employer of 8 per cent of Kentucky's workforce, Mrs Dorothy Robertson, one of the Alliance's members, says a flood of imports and lower prices would drive the dairy, tobacco and livestock producers out of business.

"There is just no way we can compete with Latin American corporations that have been raiding the Amazon rain forest for a few years of cattle production and flood our market with beef," she said. "Protectionism is not the answer, but neither is indiscriminate dismantling of the state's agriculture sector developed over the past 50 years."

Mr Anthony Pollina, director of Rural Vermont, a farm advocacy organisation, said the US plan could "wipe out the dairy industry in the Northeast."

Some producers are already living on "borrowed time," he said. Although prices are comparatively high, they are but still, in real terms, below the

levels of 1979.

US farmers are, by and large, political activists. Over the years, they have maintained their price supports, even as their numbers have waned. Increasingly, they have turned to their state government for action on issues ranging from credit to trade to mediation programmes and food safety

shuts many of its third world members out of the decision-making.

What chance had small farmers to influence the outcome of their farm programmes? Into the equation came Mr Mark Ritchie, a farm policy analyst in the Minnesota Department of Agriculture, who considers the survival of US farmers a "personal commitment." Taking a 6-month unpaid leave of absence, he moved with his family to Geneva to study the Gatt in all its arcane wonder.

He, like farmers in several states, began to form vital national and international alliances and data gathering networks with farm groups in Japan, Europe and the developing countries. The coalition has since expanded to include US environmentalists, labour unions and church groups.

Through a busy fax machine in his St Paul office, Mr Ritchie keeps farm groups more abreast of Gatt developments than are many members of Congress.

When the Gatt negotiating teams met in Montreal for the "mid-term" review, thousands of farmers from more than 30 countries showed up to lobby against an end to their farm programmes.

"European organisations have reached out to us in hopes of building solidarity," said Mr Pollina, one of three Americans to speak at a rally

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"European organisations have reached out to us in hopes of building solidarity," said Mr Pollina, one of three Americans to speak at a rally

French cocoa association expel Phibro

By George Graham in Paris

FRANCE'S COCOA Trading Association is considering the expulsion of Philip Brothers (Phibro), one of the world's largest commodity traders, in a dispute over the non-delivery of cocoa it had agreed to sell to other traders.

The Association Francaise du Commerce des Cacaos (AFCC), which groups cocoa traders, consumers and producers, is understood to have given Phibro a December 4 deadline to pay compensation to several buyers after failing to deliver on several contracts last year.

Phibro has responded that it was unable to deliver because its AFCC contracts are the norm for trading in cocoa from the Ivory Coast's cocoa marketing board.

An arbitration panel, however, has made awards to a number of traders, as well as to the International Cocoa Organisation.

AFCC contracts are the norm for trading in cocoa from the Ivory Coast, the world's biggest producer, as well as from Cameroon. Expulsion would prevent Phibro from trading AFCC contracts, but it would not be able to write its own AFCC-approved contracts. The total quantity of cocoa involved in the dispute is unclear, but the contracts appear to have covered at least 10,000 tonnes.

Trinidad oil venture

THREE US oil companies led by Exxon have entered a US\$70m venture in Trinidad and Tobago to search for commercially exploitable oil deposits, writes Canute James in Kingston, Jamaica.

The venture, the Southern Basin Consortium, includes Chevron and Total, and two state-owned Trinidadian companies, Trintoc and Trinitopec.

Under the project which begins in January and will run until 1993, just over 65 per cent of Trinidad and Tobago will be surveyed to locate deposits at depths between 8,000 feet and 17,000 feet.

The local state-owned companies will get 51 per cent of any oil which is found, with Exxon getting 20 per cent and Chevron and Total 14.5 per cent each.

Oil industry officials say the venture has been encouraged by recent oil finds in the El Furrail fields of neighbouring Venezuela. "Southern Trinidad is geologically similar to the Venezuelan basin," one said.

EC to limit hill livestock payments from 1991

By Tim Dickson in Brussels

EUROPEAN COMMUNITY Farm Ministers ended a surprisingly fruitful meeting in the early hours of yesterday morning with agreement on a complex package of measures to boost agricultural structures.

The final outcome, however, was a disappointment for the UK whose Agriculture Minister Mr John Gummer failed in his bid to prevent headage limits being imposed on payments to hill farmers.

The problem centred on the system of so-called HILL Livestock Compensatory Allowances paid to sheep and beef producers in the less favoured areas of the "Celtic fringe" as well as much of northern and south west England. Hitherto the EC has paid 25 per cent of these subsidies on unlimited "livestock units" (a head of cattle or roughly six sheep) but as a result of yesterday's compromise the full 25 per cent will be paid on the first 60 livestock units, and 12.5 per cent on the next 60, with nothing thereafter.

Mr Gummer said while he had voted against the package "as a matter of principle," these figures were a "significant improvement" on the original proposals, and he pointed out that they would not come into effect until 1991.

The final compromise also contained a more generous "stocking density limit" - another criterion intended to discourage intensive management systems - of 1.4 units a hectare.

LONDON MARKETS

GOLD prices continued their advance on the London bullion market yesterday, after a hiatus at \$408.25 an ounce after touching \$410 earlier in the day. Dealers said the market was active as it built on Tuesday's break above \$400. The possibility of shortcovering in New York overnight could foster more gains today. Dealers said both silver and platinum were reluctant to respond fully to gold's latest gains - both metals retreated from earlier highs as metal prices were down across the board. Cash special high grade zinc fell \$4.50 a tonne - traders said the market remained under pressure from an anticipated build-up in supplies. Cash nickel shed \$500 a tonne to a 21-month low as bearish charts and slow demand from the stainless steel sector continued to weigh on sentiment.

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai	\$16.00-6.132	-0.2
Brant Blend	\$18.56-8.002	+0.8
W.T.I. (1 m est)	\$19.97-0.022	+0.6

Oil products

(DME prompt delivery per tonne CIF) + or -

Premium Gasoline	\$186-188
Gas Oil	\$188-189
Heavy Fuel Oil	\$102-104
Naphtha	\$160-162
Petroleum Argus Estimates	

Other

Gold (per troy oz)	\$408.25	+4.00
Silver (per troy oz)	\$8.16	+3
Platinum (per troy oz)	\$523.75	+3.25
Palladium (per troy oz)	\$143.0	+0.5

Aluminium (free market) \$1705

Copper (US Producer)	112 1/4-114 1/4	-1 1/4
Lead (US Producer)	306	
Nickel (free market)	465	-10
Tin (Kuala Lumpur market)	183.7	+0.05
Tin (New York)	316.0	-4.5
Zinc (US Prime Western)	73 1/4	-2

Cattle (live weight) 112.73p

Sheep (head weight) 103.77p

Pigs (live weight) 91.35p

London daily sugar (raw) \$584.8

London daily sugar (white) \$596.8

Tate and Lyle export price £34.0

Barley (English feed)	\$114	+0.5
Mazze (US No. 3 yellow)	\$2128	
Wheat (US Dark Northern)	\$162	+1.75
Wheat (US Soft Northern)	\$151	+1.75
Rubber (spot)	57.80p	-0.25
Rubber (Dec)	58.70p	-0.25
Rubber (Jan)	58.70p	-0.25
Rubber (JKL RSS No 1 Dec)	227.0m	

Cocoa oil (Philippina) \$480.0

Palm oil (Midway) \$350.0

Cocoa (Philippina) \$350.0

Soyabean (US) \$173.5

Cotton "A" index 80.95c

Woolzoo (4 1/4 Super) 53p

WORLD COMMODITIES PRICES

COCOA - London FOB (\$/tonne)

Close	Previous	High/Low
Dec 688	690	685-695
Mar 687	687	671-684
May 678	678	663-674
Aug 681	680	663-674
Sep 708	707	710-705
Oct 728	730	724-728
Nov 745	749	752-745

Turnover: 3204 (2210) lots of 10 tonnes

ICCO indicator prices (US cents per pound) daily for Nov 21: 777.92 (784.74): 10 day average 62.30 (62.30)

COFFEE - London FOB (\$/tonne)

Close	Previous	High/Low
Nov 700	701	705-692
Dec 690	691	695-678
Mar 685	686	690-683
May 704	705	709-702
Aug 728	729	732-722
Sep 742	742	747-742
Nov 760	760	766-764

Turnover: 3690 (3743) lots of 5 tonnes

ICCO indicator prices (US cents per pound) daily for Nov 21: 60.11 (61.51) (61.25): 15 day average 62.30 (62.30)

SUGAR - London FOB (\$/tonne)

Close	Previous	High/Low
Nov 330.00	329.40	331.00-326.00
Dec 328.00	328.00	327.00-323.20
Jan 319.00	320.20	323.60-317.80
Feb 312.00	312.40	312.40-309.40
Mar 310.00	310.00	310.00-305.00
Apr 304.00	304.00	294.80-293.00

Turnover: 5503 (6149) lots of 50 tonnes

White 1002 (892)

Paris: White (FF per tonne): Mar 2487, May 2485, Aug 2582, Oct 2382, Dec 2510, Mar 2607, May 2607

CRUDE OIL - Sbarrel

Close	Previous	High/Low
Jan 18.51	18.58	18.80-18.49
Feb 18.25	18.40	18.41-18.32
Mar 18.23	18.24	18.24-18.23
Apr 18.05	18.05	18.10-18.08

IPE Index 18.64 18.59

Turnover: 6594 (2831)

QAS OIL - Sbarrel

Close	Previous	High/Low
Dec 193.00	192.00	193.50-192.00
Jan 178.25	178.75	177.25-177.25
Feb 174.00	172.25	174.00-172.00
Mar 169.00	167.25	169.25-167.25
Apr 162.12	161.75	162.75-161.50
May 159.25	158.75	159.25-158.00

Turnover: 4006 (2834) lots of 100 tonnes

WOOL

Australian Wool Corporation floor price purchasers are very high again. Trade purchases in South Africa are also low, with the Wool Board taking the bulk, despite prices which for comparable wools can look cheap compared with Australia. Consistent demand at retail level still appears sound and certainly not down sufficiently to explain the universal trade determination to push the stockholding burden onto growers. However, high interest rates and currency uncertainty are keeping Bradford and similar markets very depressed as well as causing reduced machinery activity.

POTATOES - SFFE

Close	Previous	High/Low
Feb 165.5	163.0	160.1
Mar 167.5	163.8	162.9-163.9
May 234.0	232.0	234.0-232.0

Turnover: 437 (178) lots of 20 tonnes

SOYABEAN MEAL - SFFE

Close	Previous	High/Low
Dec 140.00	140.00	140.00
Jan 146.00	146.00	146.00
Apr 143.70	143.70	143.70

Turnover: 49 (40) lots of 20 tonnes

FRESHMEAT FUTURES - SFFE \$/100lb point

Close	Previous	High/Low
Nov 1690	1678	1680
Dec 1677	1688	1698-1677
Jan 1699	1688	1688-1685
Apr 1695	1686	1687-1683
May 1415	1420	1420
BFI 1668	1673	

Turnover: 91 (307)

GRAIN - SFFE

Close	Previous	High/Low
Nov 109.85	108.00	109.85
Dec 112.50	112.50	112.50-112.50
Mar 116.25	116.25	116.40-116.30
May 119.25	119.50	119.65-119.50
Nov 120.70	120.85	120.85
Apr 104.35	104.35	104.35
Nov 107.40	107.35	107.35

Turnover: 143 (259), Barley 38 (96)

Turnover: 143 (259)

WHEAT - SFFE

Close	Previous	High/Low
Nov 107.35	107.65	107.65
Jan 110.20	110.75	110.80-110.70
Mar 113.10	113.45	113.45-113.35

Turnover: 143 (259), Barley 38 (96)

WHEAT - SFFE

Close	Previous	High/Low
Nov 107.35	107.65	107.65
Jan 110.20	110.75	110.80-110.70
Mar 113.10	113.45	113.45-113.35

Turnover: 143 (259), Barley 38 (96)

BARLEY - SFFE

Close	Previous	High/Low
Nov 107.35	107.65	107.65
Jan 110.20	110.75	110.80-110.70
Mar 113.10	113.45	113.45-113.35

Turnover: 143 (259), Barley 38 (96)

BEANS - SFFE

Close	Previous	High/Low
Nov 121.7	123.0	123.0-121.7
Apr 111.5	112.5	112.0-111.0
Nov 111.0	113.0	113.0

Turnover: 37 (5) lots of 3,200 kg

LONDON METAL EXCHANGE

(Prices supplied by Amalgamated Metal Trading)

Close	Previous	High/Low	AM Official	Kerb close	Open Interest
Aluminium 99.7% purity (30 per tonne)					Ring turnover 10,200 tonnes
Cash 1963.5	1708.10	1707	1706.7		
3 months 1700.2	1710.2	1710-2	1710.1	1701.3	32,282 lots
Copper, Grade A (10 per tonne)					Ring turnover 20,400 tonnes
Cash 1655.5	1598.91	1598-91	1598.5-2.5		
3 months 1594.5	1598.9	1593/1594	1594.1	1593.4	77,141 lots
Lead (5 per tonne)					Ring turnover 7,275 tonnes
Cash 422.5-1.5	424.6		420.2		
3 months 421-1.5	423.5	423/417	419-20	422.5-3.0	11,605 lots
Nickel (5 per tonne)					Ring turnover 1,283 tonnes
Cash 9300-400	9350-400	9300/9400	9350-600		
3 months 9000-300	9450-75	9400/9500	9225-50	9225-50	6,843 lots
Tin (5 per tonne)					Ring turnover 365 tonnes
Cash 6990-60	6995-10	6970	6990-70	6995-50	6,125 lots
3 months 6990-700	7040-50	7040/6970	6990-50	6995-50	
Zinc, Special High Grade (5 per tonne)					Ring turnover 8,200 tonnes
Cash 1370-5	1419-0	1380/1377	1377-90		
3 months 1345-50	1386-00	1350/1343	1352.5	1345.7	15,888 lots
Zinc (5 per tonne)					Ring turnover 750 tonnes
Cash 1375-85	1410-20	1390-400			
3 months 1330-5	1365-75	1330-40	1335-40	1325-35	2,539 lots

LME Cash US rate: 1.5391

3 month: 1.5391

6 month: 1.5176

9 month: 1.4970

POTATOES - SFFE

Close	Previous	High/Low
Feb 165.5	163.0	160.1
Mar 167.5	163.8	162.9-163.9
May 234.0	232.0	234.0-232.0

Turnover: 437 (178) lots of 20 tonnes

SOYABEAN MEAL - SFFE

Close	Previous	High/Low
Dec 140.00	140.00	140.00
Jan 146.00	146.00	146.00
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Turnover: 49 (40) lots of 20 tonnes

FRESHMEAT FUTURES - SFFE \$/100lb point

Close	Previous	High/Low
Nov 1690	1678	1680
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May 1415	1420	1420
BFI 1668	1	

LONDON STOCK EXCHANGE

Steady ahead of the UK trade figures

UK EQUITY traders showed signs of recovering some confidence yesterday as they awaited the latest UK trade figures today. Share prices were firmer for most of the session and closed in good shape as the pound rallied from an early fall...

depressed at mid-session by a burst of selling of the Footsie future contract which depressed prices in the underlying blue chip stocks. At worst, the index was within 2 points of its overnight level, but the mood rallied in the second half of the session. The final reading on the FT-SE index showed a net gain of 7.2 on the day to 2,192.3.

including BAT Industries, Cable & Wireless, and Ranks Hovis McDougall. There was also a scattering of more speculative situations, but these did not always prove convincing. Press suggestions of a bid for Williams Holdings, the paint and industrial conglomerate, were firmly rejected by the company.

date sentiment. With this scenario in prospect, UK and transatlantic trading houses were trimming their exposure to international blue chips in the London market. The big investment institutions are expected to concentrate in the near term on the opening of dealings on December 12 in the water privatisation issues. In its initial response to the pricing news, the market appeared to be expecting premiums of around 20p a share on each of the 10 new issues, although some will be favoured more than others.

Selling pressure on B&C

British & Commonwealth (B & C) shares were among the market's worst performers yesterday, dropping suddenly at the outset and remaining under relentless selling pressure for much of the day amid talk that several analysts had downgraded profits and dividend forecasts.

The early steep decline in B & C shares came as Mr Philip Gibbs of stockbrokers Laing & Cruikshank reduced his forecast for the final dividend for this year from 5.5p to 2.5p, lowering his full year forecast from 9.3p to 6.5p. Mr Gibbs cut his profit estimate for the year from £101m to 95m. UBS Phillips & Drew cut its profits forecast to 290m.

net 16 down at 92p. Turnover reached 13m shares. Hanson sales Dealing in Hanson was ended by news of large disposals by the company. Before the market opened, Hanson said it had sold building product and aggregates group, ARC America, for \$650m (£415m).

Hanson sales

Dealing in Hanson was ended by news of large disposals by the company. Before the market opened, Hanson said it had sold building product and aggregates group, ARC America, for \$650m (£415m). In the afternoon it announced the sale of its remaining 8 per cent holding in Gold Fields of South Africa, and interests in other South African gold mining companies, for about £240m.

Both deals added in turn to the share price which closed 5 points at 221 1/2p. Turnover swelled to a strong 8.2m shares and Hanson easily topped the

list of actives in the traded options market where contracts for the equivalent of more than 5.2m shares changed hands. The company reveals full-year figures on November 29. Analysts agreed that Hanson had got a good price for the US business with an exit multiple of "at least 20 times earnings." This is one-third higher than what Beazer paid for Koppers, another aggregate company, in June 1989, said one analyst.

The main benefit of the South African sale, he continued, was that the company had overcome currency restrictions to extract its cash, although the price was not sparkling. Mr Mike Murphy of SG Warburg said that the South African businesses had ready buyers. "Selling the North American gold interests will test their deal-making abilities," he said.

Williams erratic Press comment that the Barclay brothers were about to launch a £200m bid for Williams Holdings, the industrial conglomerate, has been scuttled at first but later proved unfounded.

More than 7m shares were traded in early deals as the price rose steadily before falling back as the market began to suspect that a bid was unlikely. That view was confirmed in late afternoon when Williams Holdings issued a statement saying it had received "categorical assurances" from Barclay brothers that they had no holding in Williams and did not intend to make an offer for the company.

Despite the Barclay brothers' assurance, Mr Angus Blair at Kitcat & Aitken said that the stories had brought attention to a stock which was underappreciated. Despite low earnings growth prospects next year, Williams has strong brand names and the management remains highly rated, said Mr Blair. The shares closed at 254p, a gain of 24.

TSB rose strongly after news of the restructuring of the company's retail banking operations, with the shares closing 4 firms at 118p on turnover of 61m, well up on usual levels and with dealers showing keen interest in call options in the stock. Lloyds Abbey featured among the life stocks, the shares moving up 8 to 280p; "overlooked, a good quality

FT-A All-Share Index 1250 1200 1150 1100 1050 1000 950 900 850 800 750 700 650 600 550 500 450 400 350 300 250 200 150 100 50 0

Equity Shares Traded Turnover by volume (million) 800 600 400 200 0

There was also talk in the afternoon that Continental had been in contact with the market and was buying Kwik-Fit shares to add to its stake. Shares gained 12 to 182p. Kwik-Fit shares had been on the retreat on talk that Continental AG, was no longer interested in mounting a bid.

Western Motor dropped 17 to 48p on the news that talks about a management buy out had foundered. Several stocks were helped by the bid talk surrounding Williams. Having risen steadily through out the day, Yale & Valor, in which Williams has a 5.8 per cent holding, retreated to close at 803p, a gain of a penny on the day.

Continental moved in a narrow range around Tuesday's 843p close after revealing interim profit figures 13 per cent lower than the same period last year. Analysts said the company was still due for a longer term re-rating, and Mr Lawrence Rubin at Kitcat & Aitken said investors should buy on weakness. The shares closed a penny better on the day.

A shortage of stock underpinned the thinly traded property market. The price of just one modest buyer pushed Laing 19 higher to 488p. Rosehaugh continued to be bolstered by talk that Olympia & York would make a bid, and also ahead of its results today. Analysts expect Rosehaugh to report net asset value of between 780 and 800p, against 584p last year. Rose-

haugh added 21 to 554p. Ranks Hovis McDougall dipped slightly, despite a 13 per cent rise in full year profits to £176.5m, which was in the middle of analysts' expectations. Some analysts said a doubling of property profits had pushed earnings up. "If you strip out these earnings, we are at the lower end of expectations," an analyst explained.

However, several analysts cut their forecasts for the current year. BZW now estimate around £190m compared with £202m previously; and Charterhouse "likely predict £194m versus £205m." The analysts cited a number of reasons for their lower estimates, including an expectation that property profits may not be so strong this year, and also of higher finance charges.

But analysts at SG Warburg left their £205m forecast unchanged, commenting that there was still scope for RHM to increase still further its profitability in its strong milling and baking divisions. However, they said its share price had fallen today on worries about RHM's high level of gearing, excluding brand valuation, and also on concern about possible acquisitions in Europe. RHM closed 2 lower at 422p.

United Biscuits were traded in brisk two-way activity, though dealers were at a loss to explain why 1m shares traded. UB closed 5 higher at 354p. Unilever remained weak after reports that a large security house was set to downgrade. Unilever closed 2 lower at 649p.

Argyll stabilised after recent falls as the market recovered from talk earlier in the week that it might buy Gateway stores from Isaacles. Argyll closed a penny off at 196p.

USM-quoted video rental chain Cityvision rose 6 to 131p after saying it intended to apply for a full listing and that it expected dealings to begin on November 30. The company has just opened its 50th store and has more than three times as many open now than at the beginning of the year.

USM-quoted Radio Clyde edged lower despite a 29 per cent improvement in full year profits to £1.95m. The shares shed 5 to 288p.

Reed International rose steadily on the back of its purchase of US legal publisher, Martin Dale - Hubbell, for \$303.7m. Dealers said that Reed had a good track record in the US with similar acquisitions. The shares closed 9 bet-

TRADING VOLUME IN MAJOR STOCKS

Table with columns: Stock, Volume, Price, % Change, etc. Lists major stocks like British & Commonwealth, Hanson, etc.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for various sectors: NEW HIGHS (e.g., Anglo American, BHP), LOWS (e.g., Anglo American, BHP).

Senior posts at Girobank

GIROBANK has appointed as general manager corporate banking; Mr Richard Banks (north, including Ulster); Mr Alistair MacLeod (west); Mr Stephen Anderson (east); and Mr David Martin (special responsibilities for privatisation).

Mr Olivier Delage has been appointed managing director of EMERSON EUROPE. London. He joins from the St Louis-based parent company Emerson Electric Co.

Mr John Calvert has been appointed finance director of MAYFLOWER GROUP. Mr Gearoid Stanley has been appointed managing director of Capital Market & Treasury Services (Asia), a subsidiary.

Mr Don Godfrey has been appointed UK sales director of WINTER PARTNERS (UK).

APPOINTMENTS

THE ALBERT FISHER GROUP has appointed Mr Raymond Edwards as chief executive, food processing and distribution; and Mr Keith Curtis as chief executive, frozen food.

Mr Didier Pinesse-Valencienne, chairman and chief executive of French electrical corporation Schneider, has become a vice president of ROFFEY PARK MANAGEMENT COLLEGE.

Mr Robert John Margetta has joined the board of TROKIDE GROUP. He was general manager/personnel, Imperial Chemical Industries. Mr A.L.E. Plink has resigned from the board.

Mr John Mackenzie (above) has been appointed non-executive chairman of SUE HOLDINGS, Walsall. He was a director of Kalansoo. Mr Keith Meadows becomes a non-executive director. He was managing director of DPCE Holdings.

Mr Howard Greenfield, regional chairman of British Gas, north western, is to lead the BRITISH GAS regional organisation review in London from the end of the year.

Mr Stephen C. Jones has been appointed deputy managing director of Thurgar Bole, a subsidiary of THURGAR BARDEX.

ALLIANCE & LEICESTER BUILDING SOCIETY has appointed Mr Neil Crowley to the board from January 1 when he retires from the board of Allied Irish Bank.

FURNACE-HOULDER (INSURANCE) has appointed Mr William Collins and Mr John W. McLaren as joint managing directors.

MESS & HOPE SECURITIES HOLDING has appointed Mr J.S. Clark to the board of Mess & Hope Securities and stockbrokers Shaw & Co, recently acquired by the group. Mr J.C.A. Biljoo also joins the board of Shaw & Co.

Sir John Hedley, Greenborough, chairman of Newarthill, and a deputy chairman of Lloyds Bank, has joined the management board of the ADAM SMITH INSTITUTE, the market economics think-tank.

KODE INTERNATIONAL, Swindon, has appointed Mr Derek Hornby as a non-executive director. He is chairman of Rank Xerox (U.K.).



SEAGRAM INTERNATIONAL has appointed Mr Patrick J. Copeland (above) as president, Seagram Europe, based in London. He joins from the Inter-Continental Hotels Corporation where he was chief executive, and replaces Mr Myron Roeder who has become president of The Seagram Company's Tropicana International.

Mr Robert Preston has been appointed director-in-charge of RACAL MICROELECTRONIC SYSTEMS. He has been with the group since 1962.

MOUNT CHARLOTTE HOTELS has appointed Mr William Bailey as group marketing director. He was sales and marketing director of the recently acquired Thistle Hotels.

Advertisement for Holiday Points, featuring a man sitting at a table and text: "No mugs... no T-shirts... I want something new... and exciting...".

FINANCIAL TIMES STOCK INDICES. Table showing various indices like Government Securities, Fixed Interest, Ordinary Shares, Gold Mines, FT-SE 100 Share, etc. with columns for Nov 22, Nov 21, Nov 20, Nov 17, Nov 16, Nov 15, Nov 14, Nov 13, Nov 12, Nov 11, Nov 10, Nov 9, Nov 8, Nov 7, Nov 6, Nov 5, Nov 4, Nov 3, Nov 2, Nov 1, 1989, High, Low, 1988, High, Low.

SEAG BARGAIN (5pm) 20,977 21,524 24,483 22,417 21,982 24,410. Table with columns for various metrics like Earnings Yld % (ftall), P/E Ratio (ftall), etc.

TRADING VOLUME IN MAJOR STOCKS. Table listing trading volume for various stocks like Anglo American, BHP, etc.

Table listing trading volume for various stocks like Anglo American, BHP, etc. with columns for Stock, Volume, Price, % Change, etc.

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 25.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Growth, Abbey Income, etc., with columns for name, type, and price.

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GUIDE TO UNIT TRUST PRICING. This section provides detailed information on how unit trust prices are calculated, including the role of the trustee and the impact of expenses.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-0128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES section containing details for AA Friendly Society, Abbey Life Assurance Co Ltd, and other insurance-related unit trusts.

Additional insurance-related unit trust details, including various life assurance and investment products.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', and 'GUERNSEY (ISB RECOGNISED)'.

MANAGEMENT SERVICES

David M. Adams (Personal Fin. Plans) Ltd
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OFFSHORE AND OVERSEAS

Advisory services for offshore and overseas investments.

GUERNSEY (ISB RECOGNISED)

Investment options in Guernsey.

MANAGEMENT SERVICES

Professional management services for unit trusts.

GUERNSEY (ISB RECOGNISED)

Additional Guernsey investment options.

MANAGEMENT SERVICES

Further management service details.

GUERNSEY (ISB RECOGNISED)

More Guernsey investment information.

MANAGEMENT SERVICES

Summary of management services.

GUERNSEY (ISB RECOGNISED)

Final Guernsey investment details.

MANAGEMENT SERVICES

Concluding management service text.

GUERNSEY (ISB RECOGNISED)

Final Guernsey investment details.

MANAGEMENT SERVICES

Final management service text.

GUERNSEY (ISB RECOGNISED)

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MANAGEMENT SERVICES

Final management service text.

GUERNSEY (ISB RECOGNISED)

Final Guernsey investment details.

JERSEY (ISB RECOGNISED)

Investment options in Jersey.

SWITZERLAND (ISB RECOGNISED)

Investment options in Switzerland.

GUERNSEY (**)

Additional Guernsey investment options.

SWITZERLAND (ISB RECOGNISED)

Additional Swiss investment options.

GUERNSEY (**)

More Guernsey investment information.

SWITZERLAND (ISB RECOGNISED)

Further Swiss investment details.

GUERNSEY (**)

Final Guernsey investment details.

SWITZERLAND (ISB RECOGNISED)

Final Swiss investment details.

GUERNSEY (**)

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SWITZERLAND (ISB RECOGNISED)

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Final Guernsey investment details.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as Brown Shipley Fund, Global Growth, and others, with columns for Name, Price, and Yield.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Loans, and American Stocks, with columns for Name, Price, and Yield.

Table of Money Market Trust Funds, listing various trust funds such as Charities Aid, Money Market, and others, with columns for Name, Price, and Yield.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-225-2129

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Amgen, Amstar, and Amstar.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Alcan, Alcan, and Alcan.

BANKS, HP & LEASING

Table listing bank and leasing stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Bank of Montreal, Bank of Montreal, and Bank of Montreal.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing stocks with columns for Stock, Price, Bid, Offer, and P/E.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Carlsberg, Carlsberg, and Carlsberg.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

BUILDING, TIMBER, ROADS - Contd

Table listing building, timber, and road stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

DRAPERY AND STORES - Contd

Table listing drapery and store stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like ICI, ICI, and ICI.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and P/E.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

DRAPERY AND STORES - Contd

Table listing drapery and store stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

ELECTRICALS

Table listing electrical stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Balfour Beatty, Balfour Beatty, and Balfour Beatty.

FOOD, GROCERIES, ETC

Table listing food and grocery stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Asda, Asda, and Asda.

DRAPERY AND STORES

Table listing drapery and store stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

ENGINEERING - Contd

Table listing engineering stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

FOOD, GROCERIES, ETC

Table listing food and grocery stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Whitbread, Whitbread, and Whitbread.

INDUSTRIALS (Miscel.)

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and P/E.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

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Table listing industrial stocks (continued) with columns for Stock, Price, Bid, Offer, and P/E.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark makes further gains

THE D-MARK continued to advance in thin foreign exchange trading yesterday but finished below the day's peaks against the dollar, sterling and the yen.

the yen have no interest rate advantage over the West German currency. Euroyen rates are lower than Euro D-Mark rates and longer term Eurodollars are below the equivalent D-Mark rates.

unchanged at 69.6. Sterling fell another 1/4 pence to DM2.8325, the lowest closing level since the end of February 1987.

£ IN NEW YORK

Volume on the foreign exchanges was thin, ahead of public holiday today in the US and Japan.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Rate, Bid, Ask, etc. for various Euro-currency rates.

CHICAGO

Table with columns: Instrument, Price, Change, etc. for Chicago market data.

FINANCIAL FUTURES AND OPTIONS

LIFFE LIABILITIES FUTURES OPTIONS

Table with columns: Strike, Call, Put, etc. for LIFFE liabilities.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Call, Put, etc. for LIFFE US Treasury bonds.

LIFFE BOND FUTURES OPTIONS

Table with columns: Strike, Call, Put, etc. for LIFFE bonds.

LIFFE EURO-DOLLAR FUTURES OPTIONS

Table with columns: Strike, Call, Put, etc. for LIFFE Euro-dollars.

LIFFE SHORT-TERM EURO-DOLLAR FUTURES OPTIONS

Table with columns: Strike, Call, Put, etc. for LIFFE short-term Euro-dollars.

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Table with columns: Strike, Call, Put, etc. for LIFFE short-term Euro-dollars.

STERLING INDEX

Table showing Sterling Index values for various dates.

ROUND SPOT-FORWARD AGAINST THE POUND

Table showing Round Spot-Forward rates against the Pound.

PHILADELPHIA SIX MONTHS

Table showing Philadelphia Six Months data.

THREE-MONTH EURO-DOLLAR

Table showing Three-Month Euro-Dollar data.

STANDARD & POOR'S 500 INDEX

Table showing Standard & Poor's 500 Index data.

LIFFE EURO-DOLLAR FUTURES OPTIONS

Table showing LIFFE Euro-dollars.

CURRENCY RATES

Table showing Currency Rates for various currencies.

EUROPEAN CURRENCY UNIT RATES

Table showing European Currency Unit Rates.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates.

BASE LENDING RATES

Table showing Base Lending Rates.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing.

MONEY RATES

Table showing Money Rates.

CURRENCY MOVEMENTS

Table showing Currency Movements.

OTHER CURRENCIES

Table showing Other Currencies.

NEW YORK

Table showing New York market data.

LONDON MONEY RATES

Table showing London Money Rates.

CLASSIFIED ADVERTISEMENT RATES

Table showing Classified Advertisement Rates.

BASE LENDING RATES

Table showing Base Lending Rates.

MONEY MARKETS

Nervous trading

LONGER TERM interest rates eased on the London money market yesterday, but the shorter end showed little change, waiting for today's October UK trade figures and keeping a nervous eye on sterling's decline against the D-Mark.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing.

MONEY RATES

Table showing Money Rates.

BASE LENDING RATES

Table showing Base Lending Rates.

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MONEY RATES

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FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing.

MONEY RATES

Table showing Money Rates.



1. Attempt to do what alchemists have failed to. Turn LEAD into GOLD but by changing the word LEAD, one letter at a time, each time creating a new word. You should solve this by using just two other words.

LEAD GOLD

2. Your watch is faulty. At 1.00am today it was correct but has since gained 15 minutes every hour. It now shows the time as 12.15pm but you know that it stopped precisely 5 hours ago. Therefore, what time is it now in New York?

3. At an oil refinery, a storage tank is filled by 2 inlet pipes. The first can fill the tank in 48 minutes and the second can in 35 minutes.

If both inlet pipes are in operation and the drain is also open, in the nearest second how long will it take to fill the tank?

4. In the grid below there are several hidden words, directly related to futures. They are written forwards, backwards, vertically, horizontally and diagonally. See how many you can find. We have given you one to start with.

Crossword puzzle grid with letters and numbers.

W N R O C L W H E A T I B A L Y E N E A X C S T O L A C D D F S S U G A R D R G U P H F G S R I E E O J R D H J F B D P O U N D A K F Q D G P F T S E N O L N A C O C K C Z I N C S C T P V W

Answers to these questions or if indeed you have some questions of your own relating to the Commodity and Financial Futures Markets, please complete and return the coupon below.

SUCDEN (UK) LIMITED A F B D coupon form with fields for Name, Address, etc.

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WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, France, Germany, Italy, Japan, and others. Columns include stock names, prices, and changes.

Table of stock market data for various countries including Austria, France, Germany, Italy, Japan, and others. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto and Montreal markets. Columns include stock names, prices, and changes.

Table of financial indices for various countries including Australia, France, Germany, Italy, Japan, and others. Columns include index names, values, and changes.

Advertisement for 'From coast to coast, the Financial Times is now available for hand-delivery...' featuring a map of the United States and a list of cities served.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Close prices. Includes a sub-section for 'Dividend Stocks' with a note: 'Dividend Stocks are included. Yearly High and Low reflect the previous 52 weeks plus the current week, but not the latest trading day. When a split occurs, the year's high and low dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual dividends based on the latest declaration.'

NASDAQ NATIONAL MARKET

3pm prices November 22

Table of NASDAQ National Market listing various stocks with columns for High, Low, and Close prices. Includes a sub-section for 'Dividend Stocks' with a note: 'Dividend Stocks are included. Yearly High and Low reflect the previous 52 weeks plus the current week, but not the latest trading day. When a split occurs, the year's high and low dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual dividends based on the latest declaration.'

AMEX COMPOSITE PRICES

3pm prices November 22

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Close prices.

Advertisement for SCANDIC CROWN HOTEL featuring the text: 'It's attention to detail that makes the difference between good and great. The Scandinavian spirit of the Crown Hotel is a true reflection of the hotel's commitment to excellence. SCANDIC CROWN HOTEL. A Scandic Hotel. FINANCIAL TIMES.' Includes a small logo for the Financial Times.

AMERICA

Dow makes gentle rise in light pre-holiday trading

Wall Street

A MODESTLY higher bond market, and a stronger than expected durable goods order release for October helped the equity market to a gentle rise at mid-session yesterday, writes Janet Dush in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 9.17 higher at 2,648.46 on low volume of 95m shares by mid-session. On Tuesday, the Dow rose 7.25 to 2,639.25.

Business was fairly subdued as traders wound down for today's Thanksgiving Holiday. The markets reopen on Friday, but this is normally a very quiet day, with many investors and traders staying away for an extended weekend.

The only economic news of note yesterday was the release of October durable goods orders which fell 0.6 per cent, a smaller drop than the 2 per cent expected by analysts. However, this figure was balanced by a sharp revision in the September data which had originally shown a small rise of 0.2 per cent but was revised to show a fall of 1.1 per cent.

The Commerce Department said that large swings in defence orders had strongly influenced the figures. The bond market was quoted around 1/4 point higher at mid-session, which helped give a steady tone to equities. Else-

where, the focus was on the dollar which has been weakening throughout the week, particularly against the yen, which has been benefiting from events in East Germany. The dollar was quoted at DM1.8100 at the New York mid-session, off one penny from earlier in the session.

Equity analysts appeared to be a little more sanguine about prospects for the market yesterday after the rebound from the lows on Monday. The selling had been for a number of reasons, including rumours that some arbitrage funds were in trouble and had been liquidating some of their holdings of takeover stocks.

Deal issues were particularly weak on Tuesday but bounced back yesterday. AMR, the parent company of American Airlines, jumped 1 1/4% to \$65 1/4 and Hilton Hotels, a long rumoured takeover candidate, added 3/4% to \$94.

Among featured stocks yesterday was Texas Instruments, which has been enormously volatile this week. Its shares jumped 3/4% to \$36 1/4 as news emerged that the company had been given a Japanese patent for an integrated circuit.

Avon Products was unchanged at \$36 1/4 after news indicated the company had agreed to sell its Parfums Stern subsidiary to an affiliate of Sanofi of France.

Holiday Corp gained 3/4% to

\$73 1/2. The stock had fallen \$1 on Tuesday on rumours that its agreement to sell its Holiday Inn chain had run into snags, but then rebounded yesterday after Britain's Bass group said that the sale was going ahead as planned.

Chevron rose 3/4% to \$63 1/2 amid renewed speculation that Pennzoil may be building a stake in the company. The latest rumours follow a decision by Federal regulators to grant confidential status to part of a routine report filed by Pennzoil on its stock holdings, according to a US press report.

BancFlorida Financial fell 3 1/4% to \$6 1/4 after the company said that its thrift subsidiary would not be able to meet one of the capital requirements which take effect on December 7.

Canada

GOLD SHARES were the only movers in light trading in Toronto at mid-session. Profit-taking led gold issues lower after American Barrick announced a C\$110m share issue.

The composite index fell 9.5 to 3,924.1 on volume of 18m shares. Advances edged ahead of declines, however, by 225 to 242. Thomson firms rose 1/2% to C\$16 1/2 following news that the company had substantially increased nine-month net profits.

Events signal end of Italian rights issue flood

William Cochrane examines the effect on the market of the current demand for funds

LAST WEEK may have rung the final bell for the Italian rights issue revival of 1988.

In quick succession, events combined to suggest that the equity investor needs a rest: a L454bn (£238m) Olivetti offer was 38.9 per cent under-subscribed;

a L1,121bn funding by the telephone company, Sip, was delayed until the end of 1990;

and Pirelli SpA, originally going for L437m, reduced its rights issue price from L2,850 to L2,650 a share.

Sip apart, the tap will not be blocked, or turned off abruptly. Rights issues tend to come in three stages in Italy, from announcement, through shareholder approval, to an almost simultaneous pricing and launch manoeuvre, says Mr Peter Streetfield, a director of County NatWest Securities in London.

Offers from Mediobanca and Gemina, aimed to raise L680bn and L118bn respectively, did not go ex rights until last Thursday, with the opening of the December Milan stock market account. According to the Milan Research Group of Prime, these two came into the frame last July and August.

EUROPE

Chemicals galvanise investors into action

IN THE absence of a lead from Wall Street, or from the holiday West German market, it was up to individual shares to make the excitement in Europe yesterday. The chemical and defence sectors were both prominent, writes Our Markets Staff.

PARIS was kept reasonably busy with stories in individual stocks, although the overall market ended the last day of the monthly account only marginally higher. Turnover improved, to an estimated FF2.8bn, but was still relatively subdued. The OMF 50 index was up 2.78 at 501.88.

Defence stocks were mixed after taking a battering on Tuesday. Thomson, which had fallen 7 per cent on concern over the proposed US defence

cuts, recovered FF1.90 to FF154. But Avions Dassault plunged FF75 to FF300. CGR was actively traded and attracted buying, notably from the UK, rising FF9 to FF683. It announced that its subsidiary, Alcatel, was to merge its satellite activities with those of state-owned Aerospatiale.

Cetolam, the consumer credit subsidiary of Compagnie Bancaire, jumped FF35 to FF617 after strong nine-month figures from the Bancaire group, of which it is the most profitable division. Bancaire itself, sensitive to high interest rates, rose just FF1 to FF629.

Pechelbronn, the holding company, initially fell FF5 to FF1,610, close to the indicated "support price" of FF1,600 for minority shareholders under the anti-takeover plan to turn it into a limited partnership. But speculation that the AGF insurance group, a substantial shareholder in Pechelbronn, would fight the plan pushed the price up FF35 to a closing FF1,650.

Samol, the pharmaceuticals company, fell FF24 to FF99 after news that it would issue L4m new shares to finance its

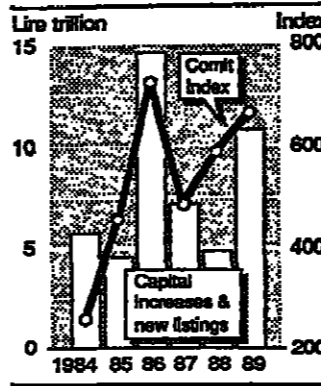
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Italian Stock Market



1988, L7,170bn for 1987 and L14,531 in 1986. This year's rights issue revival mostly jammed itself into the second half, reflecting a July/August surge on the Milan stock exchange where share prices rose strongly and, uncharacteristically for the holiday season, in volume averaging L350m a day.

Lately, the market has drifted in volumes of about one third of that halcyon level. There is little argument that rights issues, encouraged by the summer boomlet, contributed to its demise: professionalists grew worried about the

THE RIGHTS issue situation highlights a certain frustration over the role of equity in the Italian financial system. This week Mr Franco Piga, president of the Italian bourse authority, Consob, said the bourse needed four pieces of legislation: on insider trading; on takeovers; on opening public banks to private capital; and on regulating new financial intermediaries (SIMs).

"If we get past mid-1990 without a law on insider trading or the SIMs," he said, "Italy will be totally marginalised within the European Community." In other words, a large part of its market could disappear to London.

Mr Piga's comments reflected concerns voiced by brokers, who have watched France and Spain introduce reforms that have revitalised their markets.

Proposals to reform Italian stock markets were first advanced several years ago, but have been languishing in Parliament with little sign of progress recently.

weight of funds being demanded from the market, and about the weaknesses of the mutual funds industry. The small investor seems more cautious than he or she used to be. In 1984-86, the formation and rapid growth of the Italian mutual funds movement - from zero to a size almost equivalent to their UK unit trust counterparts - had a lot to do with stock market prices more than tripling over those two years.

Stock market nature, of course, abhors any suggestion of a vacuum, and Milan socked into its demise: professionalists grew worried about the

1988. This, ironically, was one component in a subsequent decline which took share prices down by more than 50 per cent over the next 22 months. The mutual funds industry has yet to recover from that blow.

Mutual funds went into reverse in August 1987, and saw two years of continuous redemptions until this August, when there was a net inflow of L133bn. The recovery was short-lived, reverting to net redemptions again in September and October.

Mr Morelli observes that the Italian equity market is marginal in relation to the economy at large, roughly L200 trillion (million million) in size compared with L1,000 trillion for both the Italian gross domestic product and the total of state debt.

The bond market is five times the size of the equity market, he says, "and in 1980, it is expected to see government bond issues of L736 trillion." Against that, L11 trillion of equity for 1989 is a drop in a bucket; Milan will have to grow up a bit and, perhaps, slow down its pace rate to prepare the ground for privatisation - which could be the new equity flavour of the 1990s.

ASIA PACIFIC

Investment trusts propel Nikkei to another record

Tokyo

SELECTIVE buying, encouraged by the yen's firmness overseas, sent the Nikkei average to a new high for the second day running, writes Michiko Nakamoto in Tokyo.

Buying by investment trusts for newly launched index funds was largely responsible for a strong, early rise in the Nikkei, which climbed nearly 200 points in the first 15 minutes. The firm tone persisted throughout the day, leading the Nikkei to a peak of 36,387.65 before it closed 227.05 better at 36,266.52. The day's low was 36,097.98.

Advances were nearly double declines at 610 to 307, while 207 issues were unchanged. Turnover showed a further improvement to 922m shares from the 804m traded on Tuesday. The Topix index of all listed shares posted a strong gain of 19.55 to 2,737.20; in London trading, the ISE/Nikkei 50 index rose 2.72 from the Tokyo close to 2,072.4.

Mr Hiroshi Taguchi at Nomura Securities attributed yesterday's strength mainly to buying by funds linked to the Nikkei index. If it is large enough, a single fund such as the Y60m Nikkei-linked fund seen in operation yesterday, can easily push the index up by more than 200 points.

Buying continued with relative optimism, even though the market will be closed for the Labour Thanksgiving Day holiday today.

Several new funds were targeted at large capitalisation issues. Steels benefited, with Nippon Steel rising Y15 to Y755 in heavy trading and Kobe Steel advancing Y14 to Y744. Sumitomo Metal Industries topped the volumes list with 38.5m shares traded and gained Y20 to Y770. Besides being considered relatively cheap, it

attracted hopes that better trade relations with the Soviet Union would help sales of its seamless oil pipes.

Speculative interest kept Sumitomo Metal Mining, up Y20 to Y1,610, in the limelight. It was also helped by the prospect of higher gold prices, following growing demand both domestically and abroad.

Mitsui Real Estate attracted interest because of the forthcoming listing of a subsidiary on the second section of the Tokyo Stock Exchange. It was argued that the subsidiary's share price, expected to rise to between Y6,800 and Y8,000 upon listing, would make Mitsui Real Estate's price look cheap by comparison. Mitsui Real Estate climbed to Y3,220 but finished down Y20 at Y3,150 in the second busiest trading of 23.4m shares.

Buying in large capital issues supported a 156.04-point rise in the Osaka index, lifting it to a third consecutive record of 37,457.23. Orix, the country's largest leasing company, advanced Y490 to Y6,630 on expectations that its earnings would be revised upwards.

Roundup

THE RISE and rise of the gold price, and difficulties among the dealing fraternity were probably the two most important features in the Pacific basin yesterday.

AUSTRALIA had another gold rush, as the metal traded over US\$48 higher at about US\$407.50 an ounce, the gold index jumped 33.6 (3.4 per cent) to 1,906.0 and the All Ordinaries index finished 6.4 higher at 1,637.7. Turnover was 150m shares and AS301m, up from 106m and AS179m on Tuesday.

CSR peaked at AS5.22 in the morning, on a 58 per cent rise in first-half profits, but closed only 2 cents higher at AS5.12 on a US\$650m deal to buy the

quarrying and concrete products group, ARC America of the US, from Hanson Industries. ANZ Banking Group rose 2 cents to AS5.58 on a 43 per cent rise in profits.

Meanwhile, Bond Corp and some of its associates, including Bell Group, were suspended from trading for failing to meet a deadline to send annual reports to shareholders.

NEW ZEALAND fell as Fletcher Challenge, which makes up about 21 per cent of the Barclays index, was market down 11 cents to NZ\$4.31 on a current year forecast of an earnings per share decline and a cut in dividend. The index fell 11.33 to 2,070.57. Sentiment was not helped by the suspension of Jordan Sandman Futures from the New Zealand Futures Exchange, after it defaulted on a margin call.

SINGAPORE attracted institutional buying at home and from abroad, which pushed the Straits Times industrial index up 12.25 to 1,361.67, its third highest since 1984. Investors picked up from 41m shares on Tuesday to 69m.

National Iron and Steel Mills rose 25 cents to S\$7.50 on news that it was taking a 40 per cent stake in a joint venture with a leading Chinese construction company. Its warrants put on 15 cents to S\$2.10.

HONG KONG had a thin day, with the Hang Seng index drifting 5.17 lower to 2,812.02. Turnover slipped to HK\$770m from Tuesday's HK\$987m and properties, strong earlier this week, saw some profit-taking.

There were suggestions that some investors may have been selling shares in order to cover short positions in the gold market as the bullion price soared.

TAIWAN found no respite from the selling and the weighted index shed 103.32 to 9,995.28 in lower volume.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY NOVEMBER 21 1989, MONDAY NOVEMBER 20 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe (995), Nordic (121), Pacific Basin (600), Euro-Pacific (1659), North America (658), Europe Ex. UK (690), Pacific Ex. Japan (213), World Ex. US (1859), World Ex. UK (838), World Ex. So. Af. (2944), World Ex. Japan (1949), The World Index (2404).

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FINANCIAL TIMES SURVEY



Hokkaido has largely missed out on Japan's post-war economic success. In recent years its

primary industries have suffered badly and unemployment is high.

An ambitious programme has now been launched to rejuvenate the economy. Ian Rodger reports

A chance to catch up

HOKKAIDO, which has been something of a neglected cousin during Japan's post-Second World War economic boom years, at last appears poised to take its place in the sun.

The second largest and northernmost of Japan's four main islands, Hokkaido is the country's last frontier, a spacious, relatively undeveloped region with a variety of natural resources and a hardy, diverse people. Because the island was not colonised by the Japanese until the mid-19th century, its social structure and business culture are much more fluid and open than those in other parts of Japan.

At a time when the Japanese economy seems to be bursting at the seams and when more and more Japanese people are looking to improve the quality of their lives, Hokkaido offers possibilities that simply do not exist elsewhere in the archipelago.

Up to now, Hokkaido's main role in the Japanese economy has been as a supplier of food and raw materials. The fisheries off its coasts provide 16 per cent of Japan's total haul, its forests yield 18 per cent of the country's timber output. Its agriculture is bigger, more

varied and operated on a much more efficient scale than that elsewhere in Japan. Hokkaido produces about a third of Japan's fresh milk, potatoes, grains and beans.

Until recently, Hokkaido was also the main supplier of coal for Japan's power plants and steel mills, but this high cost industry is being run down because the government can no longer justify protecting it.

This economic profile indicates that Hokkaido has not participated fully in Japan's rapid post-war redevelopment. Indeed, its economy has grown at only about half the national rate in recent years and manufacturing occupies only about a quarter of the total industrial structure compared to a national average of 40 per cent.

To make matters worse, it has been the primary industries based in Hokkaido that have borne the brunt of international pressure on Japan in recent years to open its markets and integrate its economy with that of other countries.

The fisheries have been stunted by international agreements, coal production is being run down, agriculture is being hurt by the removal of protective barriers and public utilities are increasingly being



Sapporo, Hokkaido's principal city: it is the commercial and political centre of the island, and is the natural jumping off point for visitors

Hokkaido

forced to pay their own way. The biggest source of redundant labour in Hokkaido in the past three years has been from the national railway. As one of the regional entities in preparation for privatisation, JR Hokkaido has had to shed some 30,000 employees.

Not surprisingly, Hokkaido's unemployment rate is much worse than the national average. The job offers to vacancy rate is about 0.5:1 compared with the national average of 1.35:1. Worse, a net out-migration trend has emerged. Last year, for the first time in the post-war period, the population dipped by 1,500 to 5.63m, and the trend could accelerate this year as officials from labour-short companies in Honshu have started to come to Hokkaido to poach people.

Thus, the Hokkaido prefectural government, with much support from the national government, is trying hard to rejuvenate the island's economy. Last year, it launched a 10-year development plan, built around 15 strategic projects which it hopes to implement during the period. The 15 are divided into five categories, according to

their objectives: these are improving the industrial base, making Hokkaido more cosmopolitan, renovating transportation systems, developing computer-based information systems for public services and improving the quality of life.

The projects themselves vary from the breathtakingly ambitious, such as the establishment of an spacecraft launch centre on the island, to the whimsical search for new ways to make people enjoy Hokkaido's cold, snowy winters.

It is not clear why 15 projects were chosen. Officials admit privately that most are unlikely to make much headway. The one they put the most hope on is the development of Sapporo's Chitose airport. Tourism is probably Hokkaido's best hope in terms of industrial development now that Japanese people are becoming more interested in leisure, and so a large efficient airport is a necessity.

Already, the Tokyo-Sapporo air route is the busiest in the world with more than 6m people flying it in the year to March 31 1989. With many resort developments under

way, it will get much busier. Also, the increasing congestion at Tokyo's Narita airport has opened an opportunity for Chitose to become a freight handling centre.

Hokkaido's governor, Mr Takahiro Yokomichi, is optimistic about the project to build a high speed, magnetically levitated (maglev) linear motor car line from Chitose to the centre of Sapporo. Many Hokkaido officials were depressed when the national government earlier this year chose Yamaguchi prefecture west of Tokyo for the next round of maglev experiments, but that does not necessarily rule out the other.

The Sapporo-Chitose line would cover a distance of 45 km over flat terrain, and so could be built based on already proven technology and, in Mr Yokomichi's view, can be financed privately. It would be a welcome addition. At the moment, the road trip from Chitose to the centre of Sapporo takes at least an hour.

Among the other projects, the most promising ones would appear to be those that capitalise on Hokkaido's natural

advantages to develop the food processing and information industries. Mr Yokomichi believes that Hokkaido's relaxed lifestyle, social climate and clean environment are themselves advantages that will attract people and industries to the island.

There is some evidence that these efforts are already bearing fruit. Last year, 204 companies from outside Hokkaido set up operations on the island, the second largest inflow rate among the country's 47 prefectures. This year's inflow promises to be higher, officials say.

Another potential source of growth is the military. Hokkaido is strategically located at the southern end of the Sea of Okhotsk. It is assumed that a Soviet invasion, if it occurred, would come through Sakhalin island to the north-west. Also, in the event of tension, the Japanese self-defence forces would attempt to block the access of Soviet ships to the open Pacific at the Tsugaru Straits between Hokkaido and Honshu and at the Nemuro Straits between Hokkaido and the Kuriles.

Thus, Hokkaido is where a

large portion of Japan's self-defence forces is stationed, and their contribution to the island economy is already significant. However, as Mr Haruo Hayakawa, director and secretary general of the Federation of Hokkaido Chambers of Commerce and Industry points out, there are no military equipment industries on the island and not even any machinery repair facilities.

As in most developed countries, the attitudes of Hokkaido's people to the idea of accelerated development vary considerably. There is enthusiasm in the business community but strong opposition in some segments of the public. For example, last year Hokkaido's first nuclear power plant opened and a second unit on the same site is due to start next year. The business community wants nuclear power because it will enable the local utilities to reduce the gap, now about 10 per cent, between Hokkaido electric power rates and those in Honshu.

But, as in other parts of Japan, an anti-nuclear movement is gathering strength. It is felt most strongly over

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Tokyo's ¥200bn (£881m) plan to build a nuclear fuel reprocessing plant at Horonobe on the northern tip of the island. Even the prefectural government is opposed to that project.

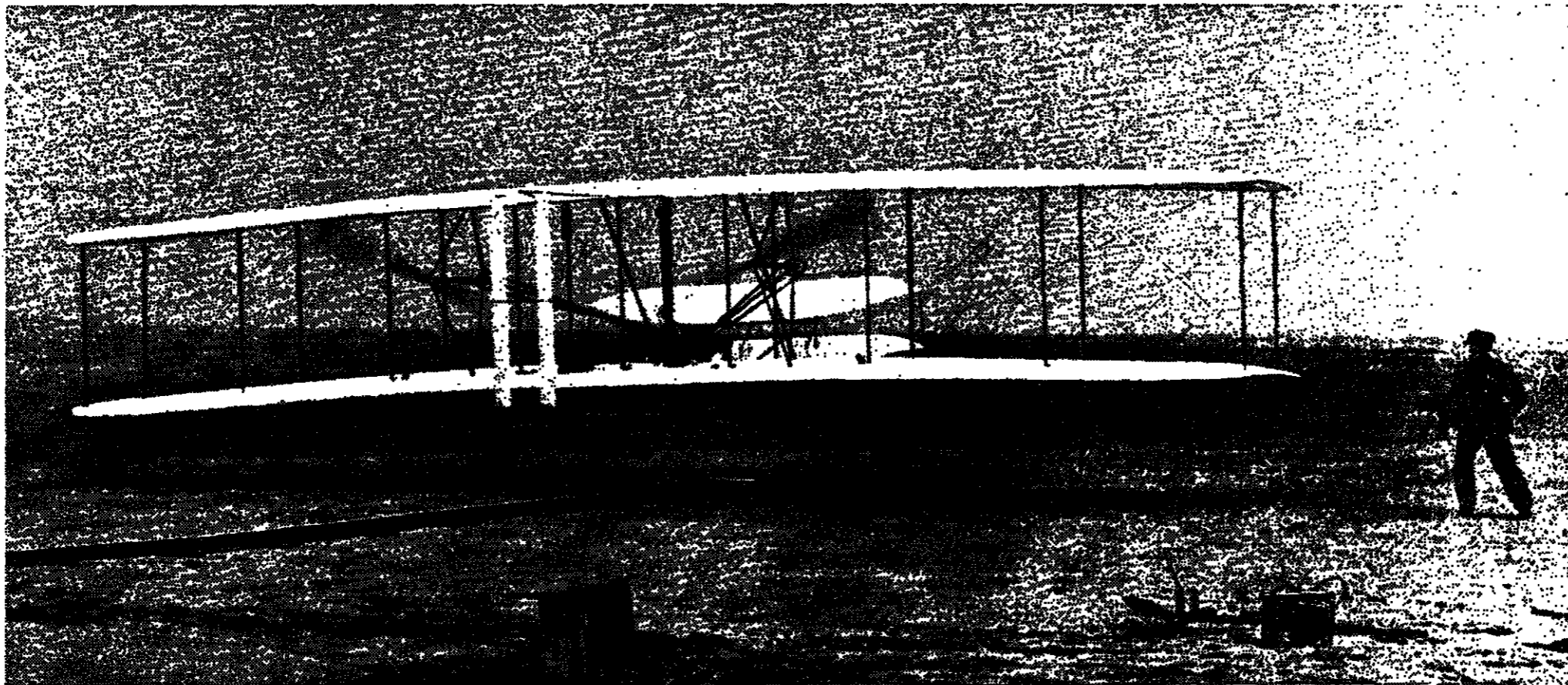
Hokkaido people are mostly the descendants of colonists who began to enter the island in 1869 from all over Japan. (One pleasant legacy of this mix of people is that Hokkaido people speak Japanese extremely clearly. Presumably, they had to abandon their own dialects and they did not develop a new one.)

At that time, the Japanese government, fearing the expansionist tendencies of Russia, decided on a policy of populating the island. Japanese contact with the island goes back as far as the seventh century, and the Tokugawa shoguns set up outposts on the south-western peninsula from the beginning of the 17th century. However, official interest in the island fluctuated over the next 200 years, depending on fears of the Russians and relations with native Ainu people.

These main themes in the island's history are still present. A territorial dispute over four islands in the southern Kurile chain occupied by the Soviet Union in the closing days of the Second World War continues to plague relations between Japan and the USSR. Most of the refugees from the islands, known in Japan as the Northern Territories, came to Hokkaido, and the matter is an everyday concern of the prefectural government.

So too is the status and role of the Ainu in Hokkaido and in Japan. The Japanese Government does not recognise the Ainu, who may number from 25,000 to 50,000, as a minority people, saying that they are integrated with other Japanese. But Ainu leaders are becoming more aggressive in pursuing what they see as their legitimate rights, and are seeking support from international institutions.

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HOKKAIDO 2

David Lascelles on an island economy languishing behind the rest of the country

In danger of being left behind

HOKKAIDO'S wooded mountains and green meadows are a sure sign of where its riches lie: in natural resources and wide open spaces. All are in desperately short supply in crowded, modern day Japan.

But even though this splendid natural endowment has earned Hokkaido the reputation as Japan's lung, its rice bowl, its dairy and even its stud farm, the people of the island have mixed feelings about it.

Over the past 10 years they have seen the rest of the country enjoy one of the most amazing booms seen anywhere in the post-Second World War world - while their growth has languished, and their industries have become steadily more outdated.

On average, Hokkaido has grown at about half the rate of the country as a whole during the 1980s. It also has one of the more antiquated economic structures in Japan, marked particularly by its traditional orientation towards agriculture and primary industries.

This means it has a low manufacturing capacity, minimal foreign trade, and a heavy dependence on public sector investment - a relic of the old days when the island was considered "pioneer territory" - and all distinctly anachronistic to anyone accustomed to the industrial powerhouses of Honshu.

What added to the problem was that much of the industry which did exist in Hokkaido was highly vulnerable to the winds of change. The scaling down or total elimination of traditional activities like the railways, shipbuilding, steel and coal mining (which once accounted for 80 per cent of Japan's coal output) have also left large gaps in economic life.

Even fishing, once a mainstay, has been hit by the establishment of 200 mile zones along the Pacific rim. Though it occupies 22 per cent of Japan's land mass, Hokkaido accounts for only 5 per cent of the population and less than 4 per cent of its gross national product, and it feels its standing is slipping.

All this is relative, of course. Many industrialised countries would be more than happy to have achieved Hokkaido's growth rates and to boast bustling, modern cities like Sapporo with its office blocks and efficient subway system.

But the message that comes across loud and clear in Hokkaido these days is that it is in danger of being left behind. It must modernise its economic structure - and it must do it itself because the days of central government hand-outs are over.

"We're determined to cease being a docile market," says Mr Tetsuo Shimokawa, general manager of the research department of the Hokkaido Bank, one of the island's leading financial institutions.

of Sapporo where a number of high-tech companies, large and small, are now located.

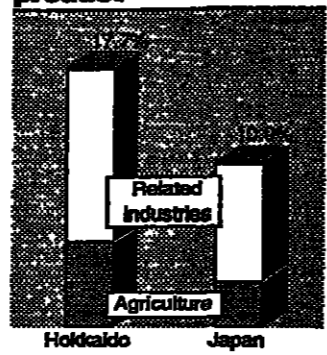
A total of some 250 software companies with annual sales of the equivalent of \$1bn now operate in Hokkaido, and their growth rate is in the order of 20 per cent a year - so the island does already have a stake in new industries.

The Ministry of International Trade and Industry has forecast that the value of information-related industries in Hokkaido will increase eightfold between 1987 and 2000.

Biotechnology is another area targeted for growth. The prefecture government was particularly gratified when Novo, a leading Danish manufacturer of enzymes, chose to locate its Japanese plant in Hokkaido in 1983.

Some plans even have a rather futuristic air about them: for example, a magnetic levitation train system which

Gross prefectural product



the output of its farms and mills, leaving plenty of scope for expansion, particularly now that production can more readily be distributed to the rest of the country through the Seikan tunnel.

But some of the most exciting prospects lie in the area of new technology. Hokkaido is keen to attract the information-related industries, and has already had some success through initiatives like the Techno Park on the outskirts

of Sapporo where a number of high-tech companies, large and small, are now located.

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software and systems for printing production believes that BUG's success in the more out-of-the-way environment of Hokkaido is indicative of some of the changes that are coming about in workers' expectations, as the stresses of life in Japan's industrial heartland become too great.

"Young people's hopes have changed," he says. "They are not just after money now. Sapporo is one place where they can pursue new values."

He believes Hokkaido should aim to get its growth back to the national average, say 4 per cent a year.

local economists believe could be operating by 2000. Hokkaido also wants to become Japan's centre for the aerospace industry, and is studying ways of locating a space launch facility on the island.

A little closer to fruition is a micro-gravity research centre based on a disused coal mine where scientists can test zero-weight conditions by dropping substances down a 750 metre shaft in special containers.

If all this comes about, Hokkaido could indeed become a place for the 21st century. But the fact is that so far relatively few outside industries have chosen to locate there, the problems being partly communications, partly climate, most Japanese think of Hokkaido as a distinctly inhospitable place, and with the notable exception of Novo, foreign companies have been standstill.

The cost savings for industries locating there are also not that great: wages are close to the national average, and some costs like communications and heating are higher.

But Mr Kazuo Nogiwa, general manager of the research department of the Hokkaido Takushoku Bank, argues that mounting pressures on land and labour elsewhere in Japan will steadily increase Hokkaido's attractions to business.

"We may suffer stagnation at the moment, but in five to 10 years the future will look bright," he says. He points out that land, for example, costs one tenth what it does in Tokyo. As for the quality of life, the average new house is 100 square meters, nearly double the Tokyo figure.

He believes Hokkaido should aim to get its growth back to the national average, say 4 per cent a year.

Graduate success

TWELVE years ago, Mr Hiroyuki Hattori and three graduate school colleagues from Sapporo decided to set up their own computer software company. Today, the four of them are still in their early 30s and their company, called BUG, is typical of the small enterprises that Hokkaido wants to encourage.

BUG has just moved into smart new headquarters in the Techno Park, a government-sponsored industrial zone on the outskirts of Sapporo surrounded by woodlands and fields. At the centre of the BUG building stands a piece of rock, water welling up from a deep round hole in the middle - a sculpture by Isamu Noguchi, the famed Japanese-American sculptor, which lends the place a cool and calming tone.

BUG employs about 70 people and is owned by its founders, its employees and by MITI which provided some of the start-up finance. It has an office in West Germany and has now begun to specialise in

software and systems for printing production believes that BUG's success in the more out-of-the-way environment of Hokkaido is indicative of some of the changes that are coming about in workers' expectations, as the stresses of life in Japan's industrial heartland become too great.

"Young people's hopes have changed," he says. "They are not just after money now. Sapporo is one place where they can pursue new values."

He believes Hokkaido should aim to get its growth back to the national average, say 4 per cent a year.

FINANCE

Beyond frontier banking

example, one third of its 200 branches are outside Hokkaido.

The bank also has a budding international business which includes 25 foreign offices in 14 countries located mainly in south-east Asia, Europe and the US.

However, one of the bank's main aims continues to be to finance the local economy, according to Mr Hiroshi Yamauchi, the president. These days, that has less to do with development than with facilitating the restructuring of Hokkaido into a modern region with an up-to-date economy. This considerably more complex task involves the provision of advice and research as well as finance, and promoting Hokkaido's attractions to the outside world.

Like many Hokkaidois, Mr Yamauchi believes that the island's attractions to outsiders will grow as the pressures mount on land and people in the rest of Japan. "There's too much concentration of busi-

ness in Tokyo," he says. "There is a need for a better balance."

Takugin's main local rival is the Hokkaido Bank, whose headquarters are just across the Odori park which runs

"Although a good part of Takugin bank's business is still rooted in the island's economy, more than half its revenues now come from elsewhere, and that proportion is still growing

through the centre of the city of Sapporo.

This bank was founded in Sapporo just 38 years ago, and now has assets of just over Y3 trillion. Like Takugin, the Hokkaido Bank has taken steps into Honshu and abroad, but it also likes to stress its commitment to the local community.

"We are deeply rooted in the region, and are determined to live side by side with the local economy," says Mr Tetsuo Shimokawa, general manager of the research department. The Hokkaido Bank has 140 offices in Japan with a further two abroad, in New York and London, and the plan is to keep adding to the international network.

To complement its financial activities in Hokkaido, the bank has established a special fund to improve training of staff in high technology industries, such as biotechnology which it sees playing an increasingly important role in the island's industry.

The bank is particularly keen to see small and medium sized business set up in Hokkaido because it believes these will have a more dynamic impact on the economy in the long run than the subsidiaries of large companies from elsewhere which tend to be rather remote.

Together, the Takugin and

INDUSTRIAL DEVELOPMENT

Prospects for growth pinned on tourism

INDUSTRIAL development is the main concern of both public and private sector authorities in Hokkaido. The island has been almost unique among regions of Japan in suffering all the disadvantages of the yen's revaluation four years ago - mainly rationalisation of mature industries - and none of the advantages.

Unemployment has risen and out-migration has become a serious concern. Consequently, all hands have been turned to the task of developing ideas for rejuvenating the economic base.

There are essentially three main strategies in the island's industrial development policy: taking advantage of Hokkaido's natural attractions to develop leisure industries; improving the competitiveness of Hokkaido's existing industries;

attracting new manufacturing companies to Hokkaido.

The island's latest 10-year development plan, which began last year, features 15 so-called strategic projects, which are all designed to support progress in these three areas.

Thanks to a combination of physical factors, tourism probably offers the greatest potential for contributing to economic growth. Hokkaido is big, uncrowded, has a varied topography and has hot summers and cold, snowy winters. While that may seem an unexceptional combination to Americans or Europeans, it is highly unusual in east Asia. As Mr Noboru Miyashita, director of tourism development for the Hokkaido government points out, Hokkaido has no rainy season. Other parts of Japan

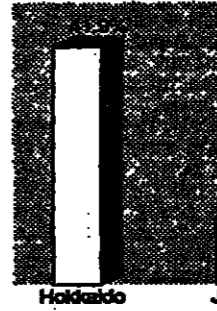
Gross production and employment structure 1988

Table with 3 columns: Category, Gross production, Employment. Rows include PRIMARY (Agriculture, Forestry, Marine), SECONDARY (Mining, Construction, Manufacturing), and TERTIARY (Wholesale and retail, Finance, Insurance, Real estate, Transport, telecommunications, Utilities, Service industry, Government services, Private non-profit services to households).

percentage Government statistics

Manufacturing industry

Share of foodstuff in output



Hokkaido Japan

trying to build up the agricultural and food processing sectors. Farmers are being encouraged to become more productive and diversify their output and to join Hokkaido universities and research institutes in developing new methods.

One of the 15 strategic projects calls for the establishment of a regional agriculture-related industrial complex. Similarly, food processors are being urged to invest in the new biotechnologies in Hokkaido.

In order to attract companies from outside Hokkaido, the government has created four main industrial zones:

Tomakomai East industrial zone is situated on the sea south of Chitose airport and is designed for heavy industries. Its main tenants so far are an Isuzu engine and vehicle assembly plant and a large oil storage terminal.

Tomakomai West emphasises lighter industry and already has 90 companies on its 1,266 hectare site.

The Ishikari Bay zone, located to the north of Sapporo on the Japan Sea coast, has attracted more than 400 companies in the distribution and manufacturing sectors, including the Danish NOVO Industries, which began making enzymes there in 1986.

The Chitose Kinu Industrial Site, which is adjacent to the airport, is designed for light industry, and is selling up rapidly. Among the main users are Hitachi semiconductor plant, a Nissan Red Cross plasma fractionation centre and a distribution centre for the Swiss pharmaceutical group, Ciba Geigy.

Subsidies are available for inward investment from all three levels of government. The Ministry of International Trade and Industry provides regional development grants while the Hokkaido government offers capital grants up to Y1.2bn as well as low interest loans up to Y500m and some tax exemptions. Local governments have their own incentive plans.

Among the island's existing industries, the government is focusing most of its effort on

The most popular season for tourism is summer, when 57 per cent of visitors come and enjoy camping and other outdoor activities which are much more accessible in Hokkaido than in other parts of Japan. The second best season is winter, accounting for 50 per cent of visitors. Hokkaido, which hosted the 1972 Winter Olympics, has the best skiing conditions in east Asia and the number of resorts is growing.

With this sort of balance, there is not much the authorities have to do to promote tourism, except to provide a good transportation infrastructure and make it possible for developers to get on with it. Thus, among the 15 strategic projects are several infrastructure development plans - the expansion of Chitose airport, the construction of a linear motor car line and the development of a computer air service network.

Among the island's existing industries, the government is focusing most of its effort on

David Lascelles

Ian Rodger

Large advertisement for AIR CARGO TO HOKKAIDO featuring an eagle carrying a cargo box. The text reads 'ANNOUNCING A NEW PORT'.

HOKKAIDO 3

Cuts in state aid will hit farmers hard, writes David Lascelles

Tokyo squeezes subsidies

THE sight of cows grazing in green pastures is not a common one in Japan. But it is in Hokkaido, the country's largest and most productive farming region. Altogether, the island accounts for about 10 per cent of Japan's agricultural production, a fact which has a big influence on the local economy.

The importance of farming stems from two factors: the island's relatively open terrain, and its climate, which is the same as the US Mid-West. In fact, the Hokkaido farming industry owes much to the early efforts of US agricultural officials who were invited over more than 100 years ago to advise on the development of what was then still Japan's "colony".

Furthermore, Hokkaido agriculture is still growing, not just in terms of output but also of land use. The cultivated acreage increased by over 8 per cent over the past 10 years, a rather unusual trend in an industrialised country, but one which highlights the scope for development which still exists on the island.

In fact Hokkaido is the only part of Japan in which agriculture may be said to exist on a widespread industrial footing. The average sized farm is 11.5 hectares, more than 10 times the national average, making modern industrial methods more practicable. There has also been an officially inspired campaign called "one village one product" which is intended to streamline output of selected crops and animals in particular communities. Officials say it has been a success.

Farm households account for about 7 per cent of the island's population, and though there has been a drift away from the land, the number of full-time



Ex-coalminer Yasuaki Takayama used his redundancy cash to set up a farming venture in Yubari

cooler climate.

Livestock production has also been expanded to meet growing demand for beef, milk, butter and cheese. The beef industry is now the largest in Japan with total carcass production reaching 64,000 tonnes last year.

Japan's largest dairy products company, Snow Brand, was created out of a Hokkaido dairy farmers co-operative in 1925. Although the company has now expanded well beyond the island's confines and has moved its operational headquarters to Tokyo, it still has substantial processing facilities in Hokkaido.

Its Sapporo plant, sporting the company's well-known

snowflake emblem, produces much of the country's fresh milk, butter, cheeses and ice cream. Japan is now the second largest ice cream producer in the world after the US. Managers there say that there has been a marked increase in demand in the past 10 years for processed dairy products.

Altogether, the food processing industry accounts for about 40 per cent of Hokkaido's output of manufactured goods, and the intention under the island's economic development plan is to expand this activity by concentrating on adding further value locally. The completion of the Seikan rail tunnel should aid the distribution of goods from the island to

points further south.

The land area devoted to agriculture will also continue to grow, but output of crops and dairy products is expected to rise somewhat faster through the use of intensified methods. The total value of agricultural output is due to rise by about 50 per cent between 1985 and 1997.

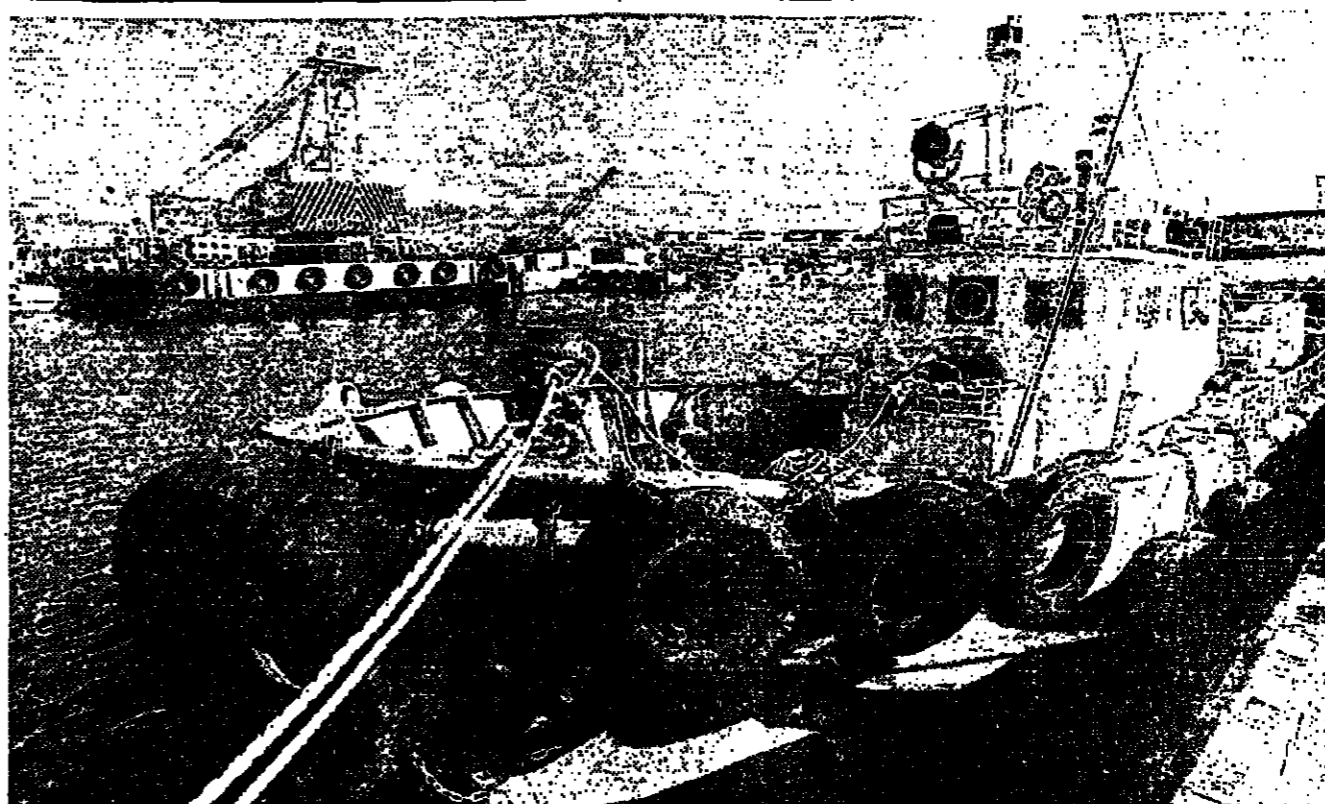
Greater efficiency will be needed not merely to achieve improvements in farmers' living standards but also to meet the more stringent economic environment. The Tokyo government is steadily reducing farming subsidies, which is bringing down the prices farmers obtain for their products. The subsidies have also been adjusted to take account not just of the quantity of output, but its quality as well.

The importance of farming stems from the island's relatively open terrain, and its climate, which is the same as the US Mid-West

Hokkaido government officials say they have been seeking a stay on subsidy cuts, arguing the importance of farming to the local economy. But though prices were held for the main crops except wheat this year, they are not hopeful of lasting relief.

There are also production limitations on important items like rice, milk, beans, sugar beet and potatoes. Farmers are particularly annoyed about milk limits because they see that imports of dairy products are growing. Last year, these were roughly equivalent to the volume of milk produced on the island, according to the Hokkaido government.

Further out, fresh pressures will come from the liberalisation of trade in agricultural goods. Beef imports, for example, are to be freed from 1991. Altogether, this suggests that Hokkaido's farmers will have their work cut out in the years ahead.



The Ishikari Bay zone, north of Sapporo. It is one of four industrial zones set up to attract companies from outside Hokkaido

FISHING INDUSTRY

The high price of complacency

HOKKAIDO'S fisheries remain the most productive in the country, accounting for around 26 per cent of Japan's total catch and approximately 23 per cent of its processed seafood products.

Yet it could be said that the very richness of Hokkaido's waters have contributed to serious problems currently faced by the regional industry, with fish so readily available, both in local waters and in the North Pacific fishing grounds close by, little attention has ever been paid to the development of a co-ordinated fisheries infrastructure, or to the monitoring of fish stocks.

As local trawler industry leader, Mr Yuichi Maeda, puts it: "That's why fishing is so attractive: unlike in agriculture, you can simply go out and the product is there waiting for you to gather."

The price being paid for this past complacency is an unpreparedness as international and market trends necessitate a reshaping of the industry. The hardest blow has come in the form of the 200 km fishing limits imposed in recent years around the coasts of the United States and the Soviet Union.

This has particularly affected hauls of "high-quality" fish, including salmon. Deep-sea fleets have in some cases halted operations entirely, and their crews switched to inshore fishing; others have moved their operations even farther afield.

The latter strategy, combined with an absence of adequate controls, has helped create the current furor over Japanese fishing operations in the South Pacific, where the indiscriminate use of drift-nets - which can stretch for up to 70 km and hang 15 meters deep - are alleged by New Zealand and other Pacific island countries to be threatening the very

existence of several of the region's marine species.

(The Japan Fisheries Association's chief director, Mr Kunio Kimura, responded to this charge at a Tokyo press conference, in October, by claiming that there was no evidence to support the criticisms of this fishing method, adding that prohibition of a "certain technique without scientific evidence could become a dangerous precedent.")

Another structural problem besetting Hokkaido is the vagaries of consumer markets for fish products. Blame for this situation is invariably first levelled at imports, which have allegedly been the chief culprit in upsetting the supply and demand balance. Yet changing consumer preferences have also played a significant role.

Mr Yoshinori Iwasaki, manager of the Hokkaido prefectural government's fisheries administration department, says: "Most Hokkaido fishing boats target mass-caught fish species, and these are not regarded by the public as a high-class product. Japanese consumers these days want semi-processed fish with a smart image; they don't want anything smelly and inconvenient to prepare."

It might be expected that the fish processing businesses would be flourishing in line with this trend, but the sector is equally hard-pressed by the vagaries of the market and the

fish with which it is being supplied.

Mr Shosaku Mukainakano, of the Hokkaido Federation of Fish-Processing Co-operatives, complains that "we lack a national policy, since there are no regulations enforcing the type of fish to be caught, the fishermen just catch large quantities of whatever is convenient for them and have no interest in conserving stocks."

Imports are widely blamed for excess fish volumes - which in turn have produced the more fickle consumer - and all sectors of the fishing industry are now lobbying the government for import reductions.

A common related complaint is that imports are of poorer quality than locally produced goods and are harming the industry's image as a result.

Mr Yuichi Maeda, for example, asserts that "the Japanese standard for fish freshness is much stricter than in other countries." Mr Mukainakano adds that "the Japanese consumer is not keen on processed-fish goods from abroad."

The Hokkaido government's main strategy to cope with the industry's problems are the development of inshore fishing, improved fishery management, and the merging of small-sized fishing co-operatives to enhance the industry's financial infrastructure.

At present, 22,000 of Hokkaido's 24,000 fishing-related businesses consist of individual fishermen, and as a result it is difficult to accumulate the investment capital required for development projects.

Spokesman Mr Yoshinori Iwasaki stresses the importance of the effective monitoring of available fish resources, noting that "although we estimate that stocks are declining around Hokkaido there is no data available."

These development priorities were reflected in the Hokkaido government's fisheries department budget for 1989. Of the total ¥75.17bn (which represents 3.5 per cent of the prefecture's expenditures), ¥50.5b was allocated for the improvement of basic production facilities, including fishing grounds.

At the local level, the port of Oshima has shown itself to be the most progressive in terms of fishery improvement; by 1988 it had developed 24 fish banks and seven fish farms. But the general picture is far less innovative.

The need to overcome resistance to change is arguably most urgent in terms of another trend, one which haunts all aspects of Hokkaido's future: de-population. The children of rural fishing households are increasingly

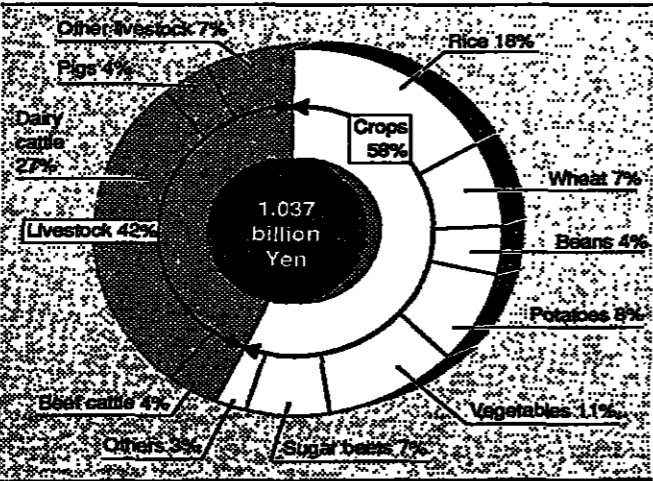
Imports are blamed for excess volumes and Hokkaido's fishing industry is now lobbying the government for quick and firm action

opting for an easier life in the big cities - to which many go to attend universities - and frequently fathers are no longer insisting on their son's return to the family business, believing that the industry's future is not bright.

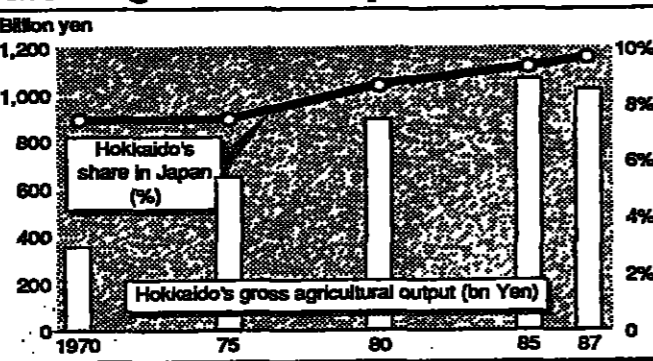
Unless a comprehensive fisheries management strategy, which attracts the participation of all sectors of the industry, is implemented urgently, it seems likely that the present vicious circle of decline will soon become irreversible.

Roy Garner

Breakdown of gross agricultural output (1987)



Gross agricultural output



Local officials say they have been seeking a stay on subsidy cuts, arguing the importance of farming to the local economy

farmers is still relatively high compared with the rest of the country.

Crops represent 59 per cent of the output. That includes Japan's entire production of sugar beet, most of its beans, and more than half its wheat. Hokkaido produces only 7 per cent of Japan's largest staple, rice, but that is due to a deliberate abatement policy under which more than a half of the island's paddy fields have been turned over to wheat and other crops since 1970.

In fact Hokkaido has benefited considerably from - and has also had a marked influence on - the changing eating habits of the Japanese. The emergence of meat, vegetables and dairy products as important parts of the Japanese diet have all been met through increased production in Hokkaido. Potatoes, pumpkins, sweet corn, asparagus, radishes, onions and carrots are well suited to the island's

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- Hokkaido Government
Projects Office (International Air Cargo Project)
Industrial Promotion Division
- Hokkaido Tourist Association
- Hokkaido Tourism Promotion Committee
- Ishikari Bay New Port Area
Ishikari Development Co., Ltd.
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- Tomakomai Tohbu Industrial Base
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HOKKAIDO 4

Ian Rodger on raising sheep

Suffolks by the sea

THE word from Shibetsu, a small town in northern Hokkaido, is that Ben and Kate are fine and working as hard as ever.

For those unfamiliar with the story up to now, Ben and Kate are sheepdogs who were sent from Ballymena in Northern Ireland to Tokyo four years ago to participate in a British fair at the Isetan department store.

When the fair was over, there was no question of taking the dogs home because of the six month quarantine which faces all animals entering the UK, so they were given by the British Wool Marketing Board in Japan, which had sponsored their appearance, to sheep raisers in Shibetsu. Still, concern about the dogs' fate was considerable in Ballymena and Shibetsu leaders on one occasion actually sent photographs to convince people that the pair were well.

According to Mr Hitoshi Maeda, one of the backers of the Suffolk development in Shibetsu, Ben and Kate have even had puppies, although he admits with embarrassment that the puppies have not been trained and are merely pets.

Ben and Kate are, of course, only a minor part of the unusual story of the recent development of a Suffolk sheep raising industry in northern Hokkaido.

The story should probably begin shortly after the Second World War when sheep raising and eating were first introduced on the island. There is, surprisingly, no tradition of sheep raising or eating in Japan. Historically, fish and rice were the staples and whatever land in this mountainous country was remotely suitable for agriculture was used for growing rice.

Hokkaido, with its wide open spaces and lack of tradition, was more suited for other types of agriculture and has developed large cattle, dairy and vegetable sectors along western lines. Sheep grazing came after the war when the country was poor and looking for any way to improve food and clothing supplies.

As with other imported foods, the Japanese developed their own peculiar way of cooking and presenting sheep meat, a form which was given the unlikely name of Ghengis Khan.

The name came from the helmet shaped brazier in which cubes of pressed mutton were grilled, but it was probably chosen, also because it evoked nostalgic images of Mongolia with which many Hokkaidans have pre-historic racial links.

The Ghengis Khan is eaten like other Japanese and Korean grilled meat dishes, with the brazier being placed in the centre of the dining table. The mutton is grilled at the dome of the brazier, allowing the juices to flow down to the gutters to cook various vegetables. Garlic comes in abundance.

Unfortunately, the Ghengis Khan and sheep meat generally caught on only in Hokkaido, so the industry's development never progressed very far. Moreover, by the mid-1960s, Japanese people began to feel more prosperous and one sheep meat had a cheap image, the industry went into decline.

Another negative influence was the increasing use of chemical fertilisers in agriculture, making sheep manure redundant. Also, wool markets were being hit by imports of knitwear from Korea and other neighbouring countries.

At the peak in the early 1960s, the sheep population in Hokkaido was more than 370,000, but it has since tumbled to only 17,000. The industry would probably have been condemned to virtual elimination if it had not been for the emergence of serious problems in Hokkaido's main agricultural crop - rice - in the mid-1970s.

Because of generous government price supports, rice production moved into chronic surplus at that time and the government ultimately had to force farmers to reduce the acreage they planted. For farmers totally dependent on rice, this abatement, now about 20 per cent, has seriously damaged their incomes and many have abandoned agriculture for other activities.

In Shibetsu, for example, nearly 5,000 hectares of paddy fields had to be abandoned or converted to other uses. The population of the town slumped, falling from a post-war peak in 1961 of 42,000 to 27,000 in the late 1970s.

Shibetsu leaders decided to try and do something to revitalise the town and stop the population haemorrhage and,

after a couple of years of study, the decision was made to promote the development of Suffolk sheep.

Suffolks had already been introduced in the area in the mid-1970s and Shibetsu leaders thought this breed, with its subtle meat, could be used to improve the image of sheep meat in Hokkaido and to introduce it as a gourmet item elsewhere in Japan.

Moreover, a fashion knitwear industry could be developed and there was a possibility of a resurgent market for manure because of the increasing popularity of organically grown food. Many people were sceptical, not least because the local output would have to compete with imported lamb and mutton from New Zealand which comes into the Japanese market at about half the price Shibetsu would have to charge. Because of Hokkaido's snowy winters, the sheep have to be fed for several months, making production costs significantly higher than in New Zealand.

However, the Suffolk movement, as it has since become known, got under way and, although it is not yet on a fully commercial basis, it is progressing.

According to Mr Maeda, who is also managing director of a fashion knitwear company in the town, the total flock in both a city-run operation and 30 private farms has grown from 200 to 1,000.

At the moment, the meat is sold only in the town and at fairs. He estimates that the flock must reach 5,000 before the town can ensure national customers of steady supplies of meat. As the industry nears that point, it hopes to launch an image promotion campaign.

In addition, there are about 130 women employed in the traditional *nikko* (in-home) way, weaving and knitting. Knitwear sales have grown from Y48m in 1985 to Y70m last year.

An unexpected market has emerged as a result of people wanting lambs for pets. The Japanese love cute things, and the Suffolk lambs, with their black heads and huge ears, are irresistible. The Japanese call them panda sheep. Male lambs fetch up to Y40,000 while females sell for Y60,000. But then, if they sell too many lambs, the flock will not grow as quickly as it could.

Yubari's dependency on mining has been cruelly exposed, writes Ian Rodger

Rising yen puts paid to coal sector

On the reception counter of Yubari city hall sits a display board noting the town's population, some 11,800 women, 12,700 men, making a total of 24,500.

Population is a sensitive issue in Yubari. In 1960, it stood at 117,000 and it has been sliding with sickening regularity ever since to its current level. Town officials hope that it has at last bottomed, and will soon start to rise again.

Yubari's problem is that it was a coal mining town, dependent almost entirely on coal for its prosperity. At its peak in the late 1950s, there were 24 operating mines in the town, producing 4m tonnes of coal a year and employing 20,000 people.

Today, there is one mine left employing 800 people and producing 600,000 tonnes a year. Under a government plan for the orderly rundown of Japan's coal industry, it must close by 1995 but Yubari town officials would not be surprised if it closed next year.

The decline of Japan's coal mining industry is a story very similar to that experienced in the UK, with the difference that the Japanese, typically, once having decided on a course of action, have been carrying it out resolutely and rapidly.

As in the UK, there were two main stages to the decline of the industry. The first came in the late 1960s when concern about pollution caused the country's electric power generating industry to shift from coal to oil and natural gas in its thermal power plants.

The second and final blow came in 1986 when the drastic revaluation of the yen against the US dollar left domestic coal totally uncompetitive with large offshore sources of supply, such as Australia and Canada.

Even before the yen revaluation, Japanese coal came at a significantly higher cost than that from other countries. But, in keeping with the country's lingering mercantilistic industrial policy, steelmakers and other large coal users agreed to pay a premium to keep the industry going and promote the overall national welfare.

With the revaluation, everything changed. For one thing, the government acknowledged that it had to abandon its self-



Keizetsu Tsuzuki, who after 33 years as a miner lost his job and is now a coal museum guide

ish industrial policies and let certain industries disappear in favour of a more equitable international distribution of jobs. The coal industry was the first and biggest victim of that policy. Second, the steel industry, in the wake of the revaluation, was suddenly in a fight of its own to maintain its international competitiveness, and was no longer willing to subsidise the domestic coal industry. The result was that, over a period of months in late 1986 and early 1987, the interested parties agreed that the coal industry would have to be phased out.

Most Japanese coal mining was done in Hokkaido, and Yubari was the biggest centre in Hokkaido. Yubari is also proving to be exceptional in its success in finding new sources of income, testifying to both a surprising level of entrepreneurship in the town and a

generous supply of patience.

Yubari town officials first started inviting companies to come to the town and set up factories in 1983. The idea, then popular everywhere, was to attract manufacturing businesses but, as in so many other places, it was pretty much a flop. Yubari has very little to offer a manufacturer. It is located in the mountains two hours away from Sapporo on indifferent roads. The labour force had no experience of manufacturing and the town has few support services for factories. To date, it has attracted 26 small operations and together they employ only 700 people.

Also in the mid-1980s, some enterprising farmers began cultivating melons in small plots in the valleys around the town. The fruit turned out to be of reasonable quality and the local agricultural co-operative

soon began a national publicity campaign. Yubari melons are now well known throughout Japan and have become a commercially successful product. Today, the melon business keeps 213 people in Yubari gainfully employed and the value of the output is some Y3.7bn (£16.37m) per year.

By the late 1970s, the town leaders realised they were getting nowhere attracting manufacturing businesses so they decided to look into services - in particular, tourist attractions. In 1977, the town, together with a group of private investors, launched a Y16m project to build an historical coal mining village on an abandoned mine site. The village opened in 1983 and was an instant success, now attracting some 600,000 visitors every summer.

In 1975, some local businessmen had developed a small ski

resort on the outskirts of the village in the hope of attracting winter custom. It turned out to be not big enough to compete with the many big ski resorts in Hokkaido and struggled fitfully until 1988 when the town bought it with a view to expanding it.

Before the new plan could be completed, a fairy godmother arrived in the form of Matsushita Kosan, the leisure development subsidiary of the Matsushita consumer and industrial electronics group. Matsushita, in common with many other large groups in Japan, has recognised an opportunity in the increasing affluence of Japanese people, and has been aggressively diversifying into leisure businesses.

The company came to Yubari, liked what it saw, and proposed a giant Y25bn project centring on the expanded ski resort, including hotels, a 36 hole golf course, tennis courts, horse riding and other facilities. All in all, 700 new jobs will be created when the project is completed in the mid-1990s.

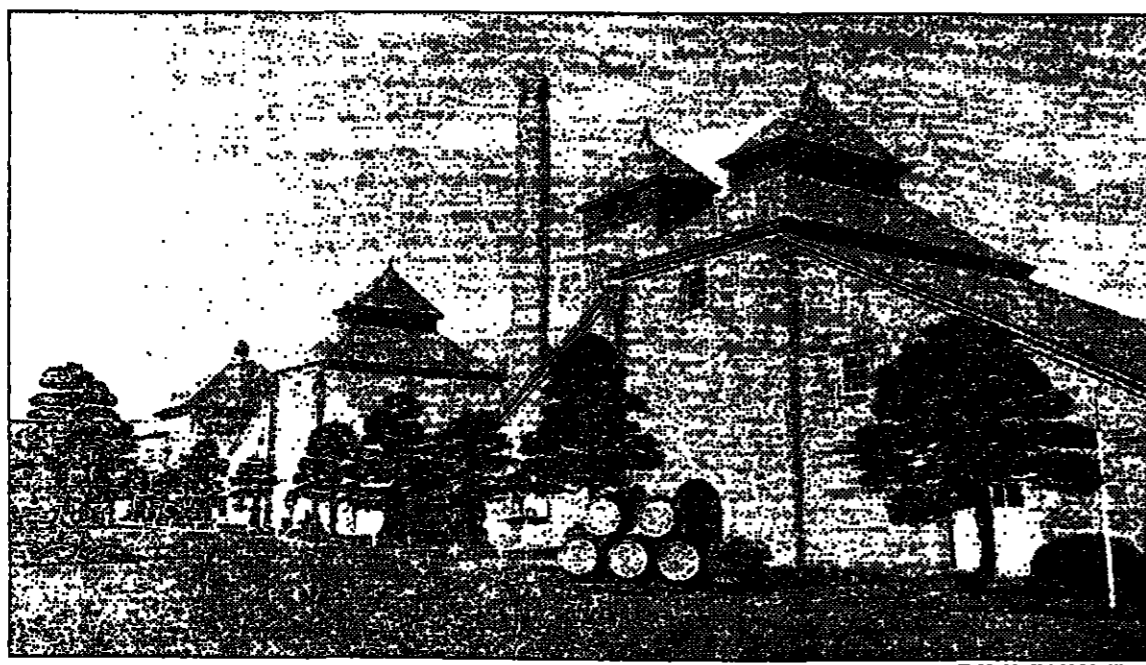
Matsushita's arrival has, of course, given Yubari a certain credibility and is already proving a magnet for other leisure interests. The giant Seibu group is planning another ski resort in the area - although its proposal is running into opposition from environmentalists - and other groups of investors are to build a Santa Claus village and a hotel complex around an ice skating rink.

In response to this rush of development, the public sector railway is planning to upgrade its service to Yubari, and construction has begun on a 44 km motorway connecting the town to Sapporo's Chitose airport.

Yubari people, like those in other remote parts of the country that have suddenly been blessed by the leisure boom, cannot believe their luck. Having watched helplessly as their children moved away from the town over the past 25 years, they now have the prospect of seeing their grandchildren grow up near them.

"When all these resorts open, we think the population will increase a bit," says Mr Yoshirau Mano, Yubari's industrial development director.

Nikka Whisky Is The Father Of Japanese Whisky.



In 1934, Nikka Whisky originates with the opening of the company's malt whisky distillery in Yoichi, Hokkaido. It is no exaggeration to say that this actually constitutes the origin of large-scale production of malt whisky in Japan. The late Masataka Taketsuru, who created this distillery, was the first Japanese to study in Scotland in 1919, and he was very sincere in his efforts to find the essence of the production of Scotch whisky. Moreover, he married a Scottish lady called Rita, whom he had gotten to know while studying in Scotland.

After returning to Japan, Mr Taketsuru selected Yoichi in Hokkaido as the ideal location in Japan for whisky production. His wife Rita was an absolutely invaluable support to him in his determination to create a great whisky distillery. If Mr Taketsuru is the father of whisky in Japan, then his wife Rita is the mother of Japanese whisky. In 1969, Nikka also created another malt whisky distillery just to the

south of the original one in Yoichi. Thus, malt whisky - indispensable to creating delicious whisky - is produced in vast quantities at the two breweries. This excellent material is further refined by applying the blending techniques passed on to the company by Mr Taketsuru to achieve that distinctive finish in the flavor so characteristic of Nikka Whisky. The principles of traditional Scotch whisky production brought to Japan by Mr Taketsuru are strictly adhered to in the careful maturing process in casks kept in earth-floor storehouses, and in every other way. The company continues unchanged its commitment to the highest standards in whisky production established by its founder. This is precisely why people say with good reason that "If you want delicious whisky, make it Nikka." It has now been fifty five years since Mr Taketsuru closed the first barrel of malt whisky produced in Japan. Nikka Whisky con-

tinues to make great contributions to the regional economy as one of the major industries in Hokkaido as it goes on growing and flourishing. In September 1989 the company was listed on the second section of the Tokyo Stock Exchange.



Nikka Single Malt Whisky Yoichi 12 years old

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Interview: Governor Takahiro Yokomichi

A welcome wind of change

Q. Hokkaido's economy has been growing at only about half the average rate in Japan as a whole. What are the prospects for faster growth in the future?

A. Up to now our economy has been dependent on traditional industries, such as coal mining, steel and heavy engineering. The rationalisation of these industries has hurt, so we have to restructure our economy. So far, we have been supplying raw materials to the rest of Japan with little value added and have been reliant on public sector spending.

There are the characteristics of the economy of a developing country. I believe some northern parts of the UK have the same problem. Anyway, our first goal is to rely more on the private sector. Second, we want industries to add value in Hokkaido to as great an extent as possible. To achieve these goals, we should rely more on our comparative advantages.

Compared with other areas in Japan, we have advantages in some industries, such as agriculture, fishing, food processing and tourism. During Japan's very high growth period in the 1960s, Hokkaido did not grow that quickly. But one result of that is that the island still has a good natural environment. Starting last year, our new 10-year development plan puts the emphasis on living in harmony with nature.

On which of the 15 strategic projects in the new development plan do you place the most importance?

Of course, the industrial development projects are the most important, but apart from them, the projects aimed at deepening Hokkaido's contacts with the world are very important. In my view, Hokkaido is slightly larger than Austria in terms of its economy and population, but our image in the world is very different.

Presently, both people and freight enter Japan mainly through Tokyo's Narita airport, but the country has rapidly become an enormous economic power and Narita alone cannot cope. Thus, Sapporo's new Chitose International airport project is our first priority. Indeed, later this month when I am in the UK, I will be asking British Airways to establish direct flights to Chitose and to use it as a cargo centre.

In terms of freight, since the opening of the Sekiryu tunnel (connecting Hokkaido to Honshu by rail), air freight origi-

nating in Tokyo moves faster and cheaper through Chitose than through Narita and its nearby Baraki distribution centre.

The airport is also important for the development of tourism. Many of the best resorts - including the new Club Med-terranis at Sahoro - can be reached within a couple of hours of Chitose. Then we hope to build a linear motor car line from Chitose to Sapporo which will make travel even more convenient.

Are you optimistic about getting the linear motor car project going now that the government has chosen Yamanashi prefecture for the next experimental project?

I am very optimistic about this. We are planning to get our project up and running within five or six years. It will be financed mainly by the private sector, but we also want

some government capital.

Hokkaido's agricultural sector has been hit by the opening of the Japanese market in some products to international competition in the past two years. How much damage has been done and what can be done to revitalise the sector?

We have to make our products cheaper, safer and more delicious. International trade frictions have been caused by Japan's exports of manufactured goods. We do not know why agriculture should be the victim of this. Japan already depends too much on imports for its food. Our self-sufficiency level is only a third that of Europe. So we are basically against the liberalisation of agricultural trade.

But at the same time, we would like to see our agriculture become more competitive. Our dairy industry already has the highest productivity in the

world, and there are interesting technological developments taking place in other areas, such as in planting of sugar beets, and we are exporting this technology to Europe.

We have no intention of exporting agricultural products, but we are keenly aware of the need to improve productivity. We are improving soil by adding natural fertilisers and using biochemistry to make more cold resistant strains. In the past 30 years, we have caught up with 200 to 300 years of European experience and, in a few cases, have moved ahead.

Very few companies have their head offices in Hokkaido, even those with substantial interests or history here. What are the attractions of Hokkaido for the industrial investor?

We are making a big effort. Last year, 204 companies came to Hokkaido. It was the second largest rate of inflow among the country's 47 prefectures. We have 21 universities. They produce 5,000 graduates a year in engineering and the sciences. At the moment, 70 per cent of them go to Honshu, even though between 80 per cent and 90 per cent want to stay here. This is unfortunate, so we want to create opportunities for them.

Of course, we offer incentives to investors, but the main point is that Hokkaido is an open society. Unfortunately, we have not yet attracted many foreign investors.

Labour is in short supply elsewhere in Japan and land prices in Hokkaido are said to be only one tenth those in Tokyo. Are these significant attractions for people?

In some cases, land is even cheaper than that. But I would like to stress the importance of nature and a lifestyle that relates with nature. According to a national survey, it is the area where social differences between men and women are the smallest, where local people welcome newcomers and where people are most relaxed.

However, many people have the impression that Hokkaido has a very cold climate.

In terms of latitude, Sapporo is south of Paris. The idea that we are a northern territory is a purely Japanese prejudice. We are in the mainstream of civilisation, although we do receive cold Siberian winds from the north. But, these days they are getting warmer these days because of perestroika.



Takahiro Yokomichi

He is building a wide personal following in business circles while in office. Many assume that he still has national political ambitions.

Mr Yokomichi's wife is also a graduate of the University of Tokyo and they have two sons and one daughter. In his spare time, the governor fishes, skis and plays golf.

Ian Rodger

AINU PEOPLE

Minority people face uphill task to secure recognition

WHEN MS Kyoko Sugimura, a prominent member of Japan's Ainu minority, recently took the stage in the Hokkaido town of Asahikawa to receive an award for outstanding cultural achievement - she has a unique expertise in Ainu handicrafts - the casual observer could have been forgiven for concluding that the Japanese take pride in the survivors of the Ainu race, the indigenous people of Japan's northern islands.

But the conversation at an ensuing family gathering soon revealed a different reality, and the bitter-sweet nature of the day's ceremony. The award

'Up to now the Ainu have acted as if they were asking a favour of the government, but now they are demanding their rights'

certainly represented welcome support from the local Hokkaido community, but also served to remind the small band of Ainu who had assembled of the deep frustration, and discrimination that characterises their uneasy accommodation within Japanese society.

As one member put it, "the government's policy has always been that they won't let the Ainu die; but they won't let them live either." Another speaker referred angrily to the fact that no mention is made of the Ainu's existence in Japanese school history books.

The Ainu are a minority aboriginal people whose racial and linguistic origins are unclear. A survey by the Hokkaido prefectural government in 1986 estimated that 24,381 Ainu, in 7,188 households, live in Hokkaido, though no national survey of the Ainu has been carried out since the Second World War.

The Hokkaido Utari Association, the principal Ainu rights group, estimates between 50,000 and 60,000 Ainu live in Japan, while about half that

number fail to declare their Ainu background for fear of discrimination, notably in marriage and employment.

The Hokkaido government survey found that the level of high school attendance among the Ainu was 78.4 per cent, or 15.8 points below the national average; for college the disparity was even greater at 8.1 per cent against a 90 per cent average. The number of Ainu on welfare stood at over six times the Japanese norm.

Mr Gichi Nomura, executive director of the Ainu Association of Hokkaido, points out that these inequalities persist despite various joint measures taken by the central and Hokkaido municipal governments since 1974, aimed at improving the Ainu's living standards.

"Even after 15 years of effort there is still a big difference between the two communities. The government's attitude is the same as for welfare: bit by bit, step by step. But even if they do this for 50 years we won't catch up. The Ainu problem requires very drastic, special measures."

Government policy has indeed always been at the heart of the 'Ainu problem'. When the Meiji government began its policy of incorporating Hokkaido into national territory, it resolved to 'assimilate' the native Ainu - who lived by catching salmon and trout and hunting deer - by turning them into farmers, and forcing them to abandon their ethnic language and culture.

The eventual effect of the Act for the Protection of the Former Primitive Inhabitants in Hokkaido, passed in 1899, was not only to leave many Ainu dispossessed.

It also led many Ainu to try and conceal their background, often through inter-marriage. In particular, the loss of their traditional lands hastened the demise of much of the Ainu's rich cultural heritage.

Even today, the leaders of Japan's surviving Ainu say it is central government policy - under which the Ainu are not recognised as a minority people - that is preventing improvements in the Ainu's living conditions, and increas-

ing the danger that the Ainu's unique language, religion and culture could soon die altogether.

They argue that the 1899 law, which is still on the books, must be rescinded and a new law simultaneously introduced which recognises the Ainu as an independent people and promotes their survival as such. They claim that only with this change in the Ainu's official status will discrimination be reduced and more of the country's Ainu gain the confidence to stand up and be counted.

A curious landmark in the Ainu struggle was a series of statements made in 1986 by then Prime Minister, Mr Yasuhiro Nakasone, in which he denied the existence of any minority groups in Japan and, in reference to the Ainu, commented that "with my heavy beard, I'm sure I've got a lot of Ainu blood myself."

His words so infuriated Japan's Ainu - not least because the thickness of their body hair is one of the characteristics for which they have most often been discriminated against - that a new activist resolve quickly developed.

In the following year, a group of Ainu representatives, wearing traditional dress and speaking Ainu, put their case for the first time before a meeting of the UN minority rights group, in Geneva. They attended subsequent meetings in 1988 and 1989.

Ainu leaders now have their sights set on participation in the UN minority groups convention scheduled for 1992, when a declaration on the rights of minority groups is to be adopted.

Mr Nomura comments: "Up to now the Ainu have acted as if they were asking a favour of the government, but now they are demanding their rights."

The Utari Association is holding regular meetings across Japan to publicise and seek support for the proposed New Ainu Law. This legislation would include government recognition of Ainu rights; representation in parliament; comprehensive measures to improve educational provision;

a fund for racial independence which would replace present welfare subsidies; and the formation of an Ainu Promotion Council.

Meanwhile, Ainu leaders are making strenuous efforts to preserve the Ainu language, seeing this as a key to the survival of the culture. Foremost among these language revivalists is Shigeru Kayano, author of several books on the subject, who in 1987 began giving weekly 15-minute Ainu lessons on one of Hokkaido's commercial radio stations. At present it is thought that no more than 100 people can still speak Ainu fluently.

The leaders of Japan's surviving Ainu people say it is central government policy that is threatening their language and culture

Kayano has met with little success in another of his campaigns: that to prevent the construction of a dam across the Saru River, in southern Hokkaido, and the related compulsory purchase by the government of land which was granted to the Ainu, under the 1899 law.

The Ainu say that the project will destroy a ceremonial site, used for an important Ainu boat ritual. In February this year, the government dismissed their claims and gave the go-ahead for the dam's completion.

Mr Nomura believes that the Ainu's best hopes for government recognition now lie in international forums. "Our demands coincide with world trends towards respect for minority peoples."

"If the Japanese government does nothing, even while saying they are internationalising, we will confront them at the UN. Pressure from the outside world has the strongest potential."

Roy Garner

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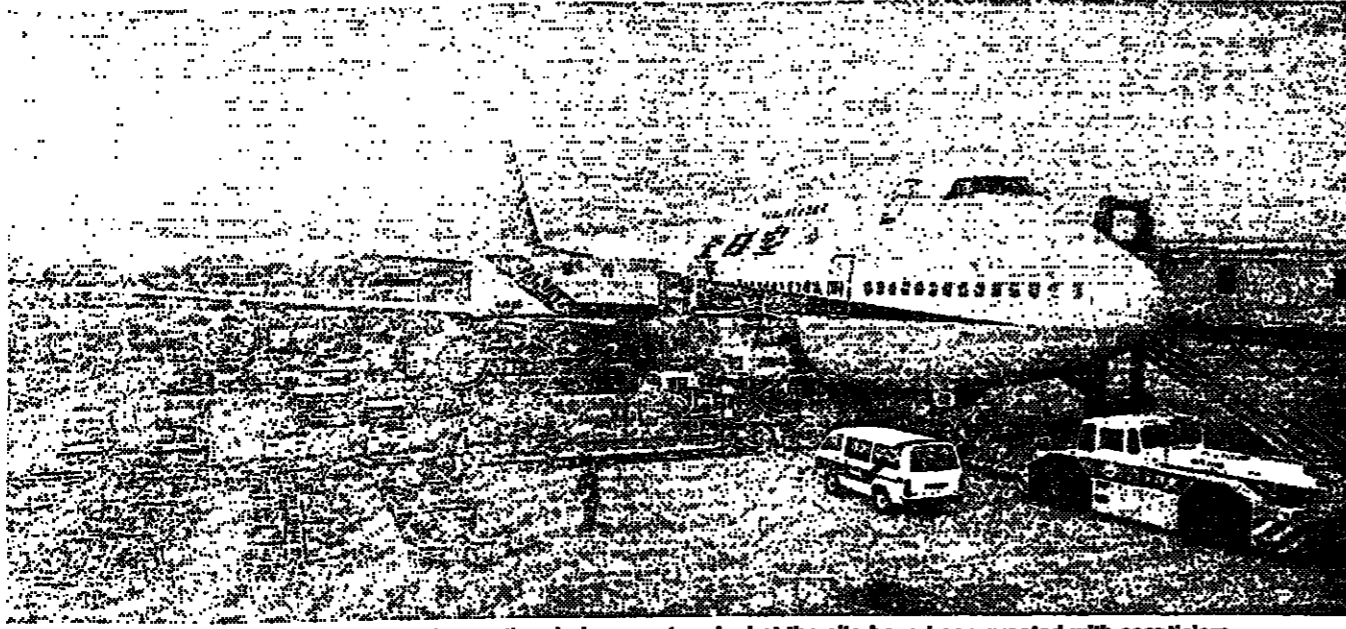
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HOKKAIDO 6

Roy Garner on plans for an air cargo terminal at Chitose Airport

Under fire from all sides



New Chitose Airport: plans to develop an international air cargo terminal at the site have been greeted with scepticism

"WHAT IS needed is a large, up-to-date, air cargo terminal for Tokyo; what is being offered is an air terminal in Hokkaido." This assessment by transport analyst Mr Jim Doherty, of merchant banker Jardine Fleming, is representative of the chorus of scepticism that has greeted plans to develop an international air cargo terminal at New Chitose Airport, near Sapporo.

Under the plan, 200,000 tonnes of international air cargo would be handled annually at Chitose by 2000, carried on 20 weekly flights. The aim is that it would alleviate the strain on other airports of the 3m tonnes a year of cargo expected to be entering Japan by that date.

Currently 85 per cent of all international air cargo moves through the already grossly over-burdened airport at Narita, outside Tokyo.

The New Chitose airport went into operation in July 1988, when a newly completed runway and handling facilities allowed commercial operations to be conducted independently of the Air Self-Defence Forces, which previously controlled all flights using the original Chitose airport.

Chitose is noted for handling flights on the Tokyo-Sapporo run, the world's busiest pas-

senger route.

There are certain apparent advantages to Chitose as a future air cargo terminal. The present runway 'A' and the site of runway 'B', targeted for opening in 2000, are surrounded by large areas of undeveloped land which could allow companies to construct extensive cargo-handling facilities.

The project's promoters also claim that Chitose's location, 700 km closer to Anchorage than Narita, will afford fuel savings on the trans-Pacific and trans-polar routes, which account for half of all air cargo moving in and out of Japan. This does not, however, take into account the general decline in the use of Anchorage, as longer-range jets are introduced.

Another potential benefit is the proposed 24-hour operations. But the accompanying assurance concerning this plan, that "consultations are now under way to obtain the agreement of residents around the New Chitose Airport", bears an ominous resemblance to similar promises given concerning the construction of Narita's second runway, still not achieved after 20 years of debate.

The most obvious problem concerns Chitose's distance

from Tokyo, the ultimate destination of the bulk of any air cargo that might be handled.

Mr Akira Tamura, project chief of the International Aviation Project, makes the surprising claim that rail shipment of air cargo to the Tokyo area from Hokkaido, via the recently-opened Seikan tunnel, will prove cost-effective against air cargo passing directly through Narita.

"The charges will be about the same, because cargo passing through Chitose will not be subject to the costly double-handling which takes place, for all Narita cargo, at the Tokyo City Air Terminal in Ibaragi. In the cargo industry, distance does not always reflect cost."

Critics suggest this state of affairs says more about the inefficiency of Narita than the attractiveness of the Hokkaido option.

Although both Japanese and foreign airlines are looking into the air cargo plan, and in some cases conducting technical landings at New Chitose airport, there is widespread off-the-record scepticism over the project's chances of success.

Concerning the distances involved, most observers say it is inconceivable that operators could afford the designated Chitose-Tokyo rail freight costs

— currently set at ¥60 per kilo, with a transport time of 16 hours — even assuming that the fee remains stable, and adequate air-rail links are implemented.

Industry sources say that the costs of constructing and operating the necessary cargo aircraft servicing and maintenance facilities at Chitose, in addition to upkeep of those at Narita, would also be prohibitive.

A further unknown is the future of other Japanese airports which could act as closer alternatives to Narita, thus undercutting any cost-advantage Hokkaido could offer.

These include the planned Osaka International Airport, which intends to offer 24-hour operations, and Nagoya, which is much more centrally placed, and Fukushima prefecture, two hours from Tokyo, which is reportedly also considering an air cargo project.

The new Chitose venture, in short, seems a good idea in terms of regional development in Hokkaido, and increased utilisation of the vastly over-budget Seikan tunnel, but it offers little to international air cargo operators looking for relief from the nightmare conditions that prevail at Narita.

Beer and whisky production

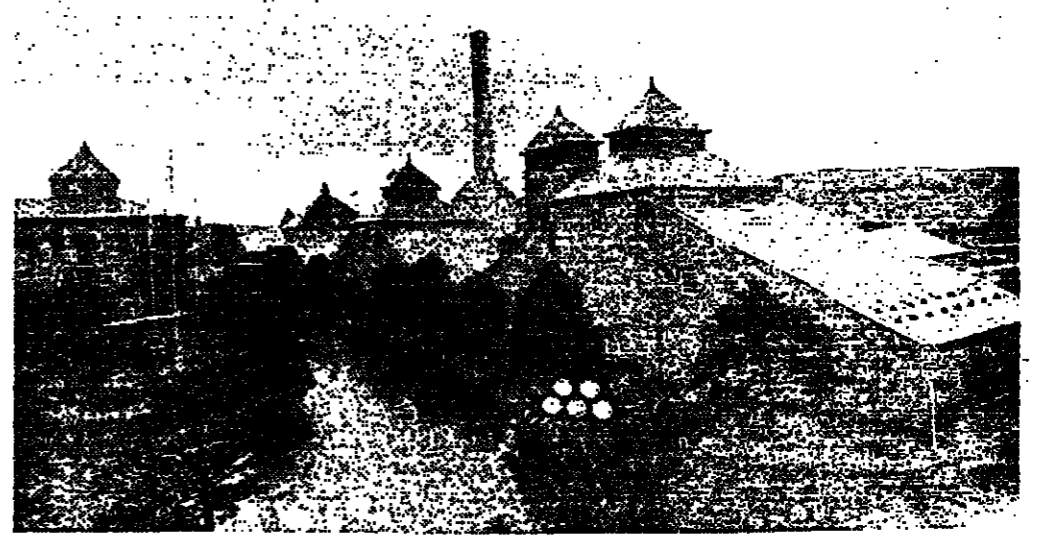
A case of learning from abroad

IT MAY be pure coincidence, but Hokkaido is the home of two of Japan's oldest alcoholic drinks companies, a fact which adds a distinct touch of wall-being to the place.

Both of them — the Sapporo beer company and the Nikka whisky distillery — began life there because the climate was right for their raw materials, though both have since expanded greatly to serve markets further south.

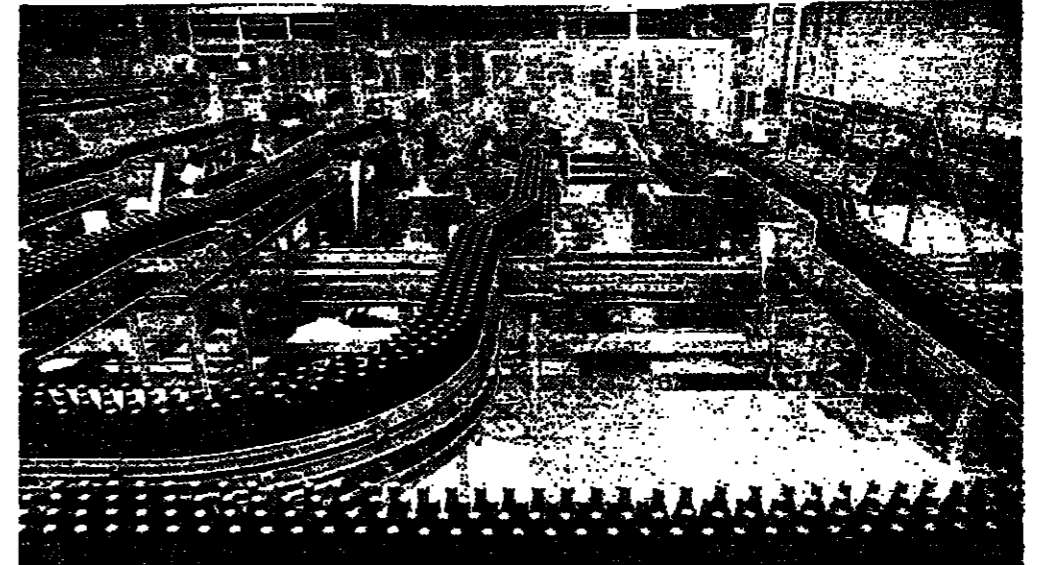
Sapporo beer was founded in 1876, partly at the instigation of US agricultural experts who noted the similarity between Hokkaido's climate and Milwaukee's. It was Japan's first brewery, and the original production was consumed almost entirely by the foreign community, which explains why, to this day, Sapporo beer labels are all in English.

Sapporo is now the second largest beer company in Japan with about 20 per cent of the market (Kirin is the leader with 50 per cent). This summer it finally vacated its historic plant in the centre of Sapporo for a spanking new facility on the city's outskirts, one of the most advanced in the world.



The very traditional Nikka whisky distillery (above) at the seaside town of Yoichi, inspired by the founder's visit to Scotland. Whisky is made according to Scottish malt whisky principles. Sapporo beer's new plant (below) in Sapporo city, one of the most advanced in the world

Visiting Sapporo's new plant is a 21st century experience. TV cameras and computerised electric carts do most of the work; the control centre is manned by a mere seven people, just two at night



Visiting it is a 21st century experience. The visitor is led down shadowy corridors echoing to celestial music, while through large windows he glimpses shining vats and high speed production lines — but scarcely a human being. TV cameras and computerised electric carts do most of the work; the control centre is manned by a mere seven people, just two at night, according to Mr Tomio Kaya, the general manager.

Even eerier is a park out at the back where employees can relax in a specially designed musical electronic garden. Loudspeakers play classical

works by Beethoven, Mozart, even Elgar's Land of Hope and Glory, and posts dotted around the grassy slopes light up when their note is played. Large sheets of glass alternate between transparent and opaque, completing the wholly unworldly effect of the place.

Nikka has stuck to a more traditional style. The company was founded in romantic circumstances 65 years ago by Mr Masataka Taketsuru, a young liquor maker who travelled to

Scotland to learn about whisky. While studying in Glasgow, he met a young girl, Ms Rita Cowan. They fell in love, got married, and returned to Hokkaido to set up Japan's first whisky distillery.

The plant still operates today at Yoichi, a small seaside town with a river running through it, surrounded by smooth hills — just like Scotland in fact. Even the weather is Scottish, says plant manager Mr Akira Hagiwara. Although

the plant today uses modern fuels, whisky is made according to strict Scottish malt whisky principles, and is left to age in oak barrels.

Nikka now has several facilities elsewhere in Japan, and is the second largest distiller after Suntory. But it claims a special parentage which Japanese whisky makers cannot match.

David Lascates

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HOKKAIDO 7

David Lascelles on a long-standing dispute between Moscow and Tokyo

Island dispute shows no sign of ending

EVEN though more than 40 years have passed since the end of the Second World War, Japan and the Soviet Union have still not signed a peace treaty. The reason for this rather curious state of affairs is a long-festering dispute over a group of islands which lie just off the north-east coast of Hokkaido - the so-called Northern Territories question. It is an issue which raises powerful emotions in Japan, particularly in the realms of government. Hokkaido's governor, Mr Takahiro Yokomichi, states the Japanese case as follows: "It is the ardent wish of the whole country that these territories be returned." The question now is whether perestroika will lead to any breakthrough in the extended deadlock.

The four islands, Etorofu, Kunashiri, Shikotan and the Habomai cluster, are so close that they can be clearly seen from Hokkaido. Japan claims that they have always been part of its national territory, and Tokyo has produced

screeches in support of this view, citing everything from 19th century imperial treaties to the similarity of the islands' flora and fauna with that of northern Japan. Every map of Hokkaido includes the islands. But the Russians, who occu-

and it uses every opportunity to put pressure on the Russians and publicise its cause. Mr Yokomichi was intending to enlist European support during his tour of several European countries this month. On Hokkaido itself, the dis-

pute impinges on daily life to the extent of a conspicuous military presence by the Japanese self-defence forces. For local fishermen, the disputed border also cuts back on their fishing grounds and has produced local frictions.

Furthermore, emotionally charged events, like the suspension in 1976 of annual visits to war graves on the islands, are constant reminders to local residents that frictions exist.

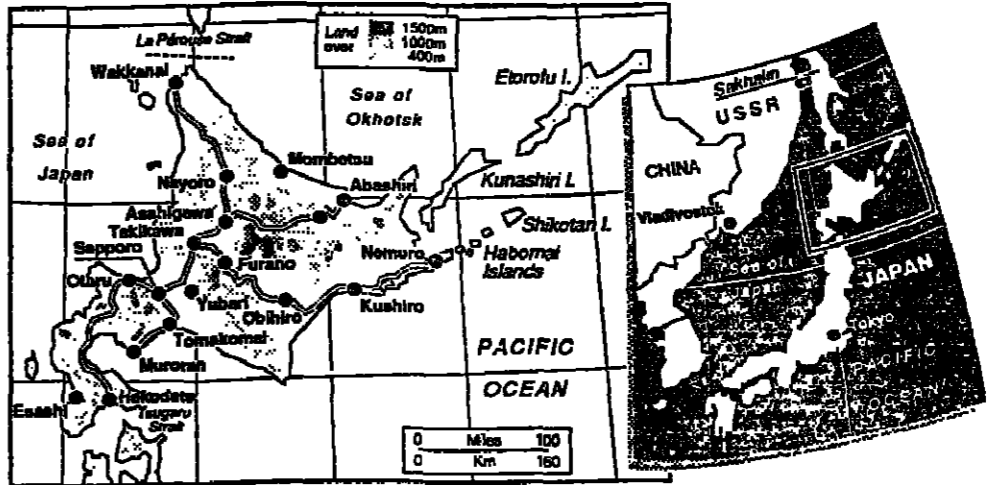
Last October, a poll of former residents of the island, many of whom now live in Nemuro, a coastal city facing

the islands) showed that they were pessimistic about the chances of ever getting back. While two thirds of them said they would return given the chance, only half thought the dispute would be resolved in the near or distant future.

But most people in Hokkaido have learnt to live with the dispute, particularly in Sapporo which is at the opposite end of the island from the border; the tension seems to interfere little with everyday life.

In a rather perverse way, Hokkaido might even be said to have benefited from the additional spending power represented by the military presence within its shores. This has at least ensured that Hokkaido has a good transport infrastructure, and that communications with the rest of Japan are good.

Nor has the dispute stood in the way of the resumption of diplomatic relations between Moscow and Tokyo, which were restored nearly 30 years ago, though trade between Japan and the Soviet Union



It is an issue which raises powerful emotions in Japan, particularly in the realms of government

pled them during their brief Far Eastern campaign at the end of the last war, have refused to hand them back, claiming that their status has been regularised as part of post-war agreements. They have driven out the Japanese inhabitants, and consolidated their hold through a strong military presence.

But if Moscow hoped that Japan would eventually tire of trying to get the islands back, it has proved mistaken. Tokyo has plugged away with its demands for four decades now,

announced plans for troop cuts in the Far East, though the Japanese have learnt to treat all Soviet utterances on military issues in their region with some scepticism.

But at the same time, there is also on the Japanese side a new eagerness to normalise relations and take advantage of whatever changes the Gorbachev era throws up.

Earlier this month, a Soviet parliamentary delegation headed by Mr Aleksandr Yakovlev, a senior Politburo member, called on Tokyo. In his talks with Mr Toshiki Kaifu, the Prime Minister and

most important countries in the region would reduce military tensions and open up the way for much bigger commercial exchanges across the Sea of Japan.

The second prospect could bring considerable benefits to Hokkaido which is the part of Japan closest to the Soviet Union. Its role as an industrial and transport centre could be enhanced, and its own manufacturing companies would gain more direct access to the raw materials of the Soviet Far East. But for the moment, there seems little prospect of an early, happy ending.

Mr Taro Nakayama, the foreign minister, he is believed to have put forward new proposals, possibly for joint management of the islands by Japan and Russia.

Soviet sources said they were interested in opening some or all of the islands to international projects such as industrial joint ventures and tourism.

The resolution of this dispute obviously has considerable implications not just for Hokkaido and Japan but for the Far Eastern region as a whole. The full normalisation of relations between two of the

PROPERTY

Bargain basement

ONE OF the main elements in Hokkaido's sales pitch for inward investment - both business and personal - is the price of property. As a rule of thumb, property in Hokkaido costs about one tenth of the levels prevailing in the Tokyo area. "It is even better than that in many places," the governor, Mr Takahiro Yokomichi, brags. This discrepancy is being exploited by various Hokkaido based companies in a number of ways. One of the most novel was discovered a few years ago by a small Sapporo-based construction and property development company, Kabuto Deco.

In the autumn of 1984, the company built a block of luxury flats in a Sapporo suburb and, with a flurry of publicity, put all 40 units up for sale by auction. Within six months, all 40 had been sold, mainly to businessmen from Tokyo looking for business and/or

leisure bases in Hokkaido. "In Tokyo, land is so expensive that people think our prices are cheap," said Mr Takao Kanda, managing director of Kabuto Deco. The average price achieved for the flats was ¥100m (£440,000). Mr Kanda gave the impression that this was somewhat better than might have been achieved if they had been sold in the normal way. "If we find the right building site, we

would do it again," he said. Meanwhile, Kabuto, which last March enjoyed a spectacular launch in Tokyo's over-the-counter (OTC) stock market, has gone on to profit from other ways of selling land and buildings to investors from the south. "There is a boom now among corporations and individuals wanting to buy whole buildings in Sapporo," Mr Kanda said. Kabuto has also set up a resort subsidiary, and it is developing, together with its financial partners, a ¥100bn golf and ski resort complex at Lake Toya south of Sapporo. All this activity has contributed to making Kabuto one of the most closely watched junior quoted companies. In the year to March 31 1988, it ranked 43rd among OTC companies for pre-tax profit growth, with a growth rate of 47 per cent to ¥1.6bn.



Property in Hokkaido costs about one tenth of the levels prevailing in Tokyo. Sapporo companies have earned huge profits by selling land to southern investors



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HOKKAIDO 8

Hakodate owes its well-being to its position on the southern tip of the island, writes Roy Garner

City fortunes intimately linked with its location

CITY officials in Hokkaido's southern port city of Hakodate are currently agonising over which of four possible sites they should choose as their recommended station site for a proposed Shinkansen bullet train line connecting Aomori, in Honshu, and Hokkaido's capital city of Sapporo.

Should they heed the wishes of 90 per cent of Hakodate's citizens and promote use of the city's present terminus station, which would add 10 minutes - a lifetime in Shinkansen terms - to train schedules?

Or should they propose an outer-city site, which would allow the line to sweep smoothly northwards towards Sapporo, after emerging from the newly-commissioned Seikan tunnel, 30 miles to the west?

The former option would place the city more firmly on the transport map, but the more efficient outer-city site could improve the chances of the national government approving the line's costly construction in the first place.

The dilemma is only the latest example of how Hakodate's fortunes have always been intimately linked with its location.

The future began for Hakodate in 1859, when the small fishing town on the northern shore of the Tsugaru Strait was opened as a trading port.

It soon grew to become Hokkaido's largest city - a status it retained until the 1920s - and numerous western-style period buildings survive today as a testament to the strong international maritime links that were established.

Decline set in when Hakodate's position as the primary gateway to Hokkaido was challenged by airline services. The

The latest problem to have hit the city was the opening, in March 1988, of the Seikan under-sea rail tunnel

situation worsened when the city's shipbuilding business - a principal employer - was virtually wiped out during the recent industry-wide slump. A concurrent decline in the fishing industry added to the employment woes.

The latest problem to hit the city was the opening, in March 1988, of the Seikan under-sea rail tunnel. Although the new rail link to Honshu (which, though designed to handle Shinkansen services, currently carries only conventional tracks) is now proving the optimists right in bringing greater numbers of travellers to the

city, the simultaneous suspension of the historic Hakodate-Aomori ferry service created widespread apprehension among the seafaring town's 320,000 population, who fear that trade will by-pass Hakodate and gravitate towards Sapporo.

Mr Shigeki Saito, director of the planning department of Hakodate's city office, pointed to another difficulty related to Hakodate's location: "Hokkaido has previously been developed outward from the central city of Sapporo, so this extreme southern area is handicapped by an inadequate road system."

With no likelihood of a road tunnel to Honshu being built in the foreseeable future, the planners' attentions are turning, somewhat desperately, to the promotion of such alternatives as car train services through the rail tunnel, and the introduction of a one hour jet-ferry service to Aomori.

These initiatives are being coordinated within a regional promotion scheme which defines northern Aomori prefecture, centred on Aomori city, and southern Hokkaido, centred on Hakodate, as a regional bloc.

Success in consolidating this theoretical north-south Hokkaido axis hinges on persuading the government to

extend the Tohoku Shinkansen line from Tokyo, which currently ends at Morioka, in Iwate prefecture.

The Morioka-Aomori extension is currently, however, in third place on the government's list of Shinkansen expansion priorities.

Mr Saito comments: "Transportation questions are at the centre of our planning activities, but we realise that it will be five or six years at least before the Shinkansen reaches Aomori."

"We might then be able to prepare the infrastructure for an extension through the tunnel within another two or three years. But all of this is contingent upon highly political, budgetary, decisions of the central government."

The bright spot in Hakodate's future is tourism. It is one area in which the desired regional axis seems to be materialising, as weekend trippers from Aomori increasingly take the 150 minute train ride (it used to be a four-hour ferry journey, across often stormy seas) to Hakodate.

Arrivals from Tokyo are also on the increase, helped by the recent start-up of Japan Air Lines flights, supplementing the existing services of All Nippon Airways.

There is plenty for these tourists to see: a magnificent

city panorama can be enjoyed from Mt Hakodate, reached by a state-of-the-art 125-passenger ropeway; antique trams still wind their way between a range of Meiji-period buildings hard to match anywhere else in Japan; and the city boasts the famous Goryokaku western-style fortress, site of the last major battle of the Meiji Restoration.

Decline set in when its position as the gateway to Hokkaido was challenged by airline services

Of particular note is the recently-opened Bay Hakodate development, in which some of the harbour's oldest red-brick warehouse buildings have been skillfully converted into sophisticated restaurants and arts facilities. The port development plan also includes the improvement of facilities for handling cruise ships.

Tourism will not however meet Hakodate's future employment needs. Direct earnings in the sector reached an estimated ¥900m in 1988, up from ¥60m in 1985, but this compares with ¥231.5bn attributed to manufacturing indus-

tries and ¥1,087bn from general commerce. With local industry still largely in decline, it cannot be expected that tourism will make up much of the expected future shortfall.

Projections concerning Hakodate's future manufacturing earnings - the sector is expected to provide 183,700 jobs and earnings of ¥454.2bn by 2000 - also appear optimistic in view of the current poor investment climate.

High-technology industries are supposed to be leading the area's regeneration, but a "technopolis" high-tech industry park recently opened in Hakodate has met with a disappointing response. Only one of the 20 companies to move in, Nippon Denpa Kogyo, is a large employer, now providing 400 jobs. Most of the new ventures require between 10 and 20 employees.

But the mood in Hakodate remains upbeat. Bay Hakodate restaurant manager, Mr Yoshida Kenichi, reflects that "old people, in particular, thought that the closing of the ferry service, and the opening of the new tunnel, spelled the end for the city, but there's more confidence now."

This confidence is also seen in Hakodate's new designation of itself: it will now be referred to as an "international tourist city."



Model success: Hiroyuki Hattori, who with former graduate school colleagues set up a software company, standing beside a sculpture by Isamu Noguchi, the famed Japanese-American sculptor, at the company headquarters in Sapporo

BUSINESS GUIDE

A retreat from the urban nightmare

INTRODUCTION: By the standards of a densely-packed country like Japan, Hokkaido can seem both remote and spacious. In the rest of Japan, people joke about its tough climate and brief history. But for all these reasons, Hokkaido tries that bit harder to attract outside business.

Getting there: The only direct international flights to Hokkaido are from Seoul, South Korea. Other international travellers must go via Tokyo, transferring from Narita international airport to Haneda domestic airport, a journey of 90 minutes. However, there are frequent flights from most major Japanese cities to Sapporo. Arrival is at Chitose airport, from which Sapporo is best reached by a 30-minute train journey. Alternative forms of travel are only

wetter - than the rest of the country, and the visitor should arrive well-prepared. The first snow usually falls in late October and lasts until April, and temperatures drop well below freezing. Summer temperatures reach 25 deg C, and winter -10 deg C. But the climate also offers its compensations. Autumn visitors may enjoy splendid foliage (best in late September, early October), and spring brings fresh colours (mid-May). Winter visitors should time their visit to coincide with the Sapporo snow festival in February.

Communicating: Less English is spoken in Hokkaido than in business centres such as Tokyo and Osaka, though a considerable effort has been made to put up bilingual signs in public places and on public transport.

By the standards of a densely-packed country like Japan, Hokkaido can seem both remote and spacious

for those with time to spare: the train from Tokyo to Sapporo takes 17 hours (but offers the bonus of passing through the world's longest under-sea tunnel, the 50 km Seikan).

Visiting Hokkaido: Sapporo, a city of 1.6m people, is the commercial and political centre of Hokkaido, and is the natural jumping off point for visitors. It has all main services, including several high class hotels, and is where the island's leading banks, company headquarters and government offices are to be found.

Getting around: Sapporo has an excellent subway and suburban rail system. There are also bus and taxi services. Other parts of the island can be reached train, bus or by hiring a car (for which an international driving licence is needed).

Travel agencies can arrange most travel needs. American Express (251 0057) has an office near the large hotels, and has English-speaking staff.

Japan Travel Bureau 011-241-6201
Nippon Travel Agency 011-231-4171

Climate: As the most northerly of Japan's islands, Hokkaido is cooler - and at times

Hotels usually have one or two people who can speak English, so the casual traveller need not feel completely lost. However any serious business discussions require the services of professional interpreter agencies.

LAJ 011 231 5188
EC International 011 221 0279
Sources of information: the Hokkaido government and other agencies have active programmes to promote the supply of information and contacts for businessmen.

Hokkaido Government 011 231 4111
Sapporo Bureau of International Trade and Industry 011 231 1133

Federation of Hokkaido Chambers of Commerce and Industry 011 231 1133
Leisure: in the evening, the Susukino district of Sapporo just south of the main hotel area is the place to visit. Boasting a reputed 4,500 bars and restaurants, it caters to most tastes. There are also cinemas and a concert hall.

Visitors in the summer with time to spare should visit some of the island's many national parks, renowned for their mountains and lakes and in the winter should go skiing.

Hokkaido Tourist Association 011 231 4111

David Lascelles

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ANA LONDON (LON) - TOKYO (NRT) TIMETABLE

LONDON (MON.)	NR202 10:55	(TUE.)	15:45 TOKYO
LONDON (WED.)	NR204 12:20	(WED.) 19:55 NUSUBO (WED.) 21:15	(THUR.) 12:20 TOKYO
LONDON (THUR.)	NR202 17:30	(FRI.)	13:50 TOKYO
LONDON (SAT.)	NR202 17:40	(SUN.)	13:50 TOKYO

ANA TOKYO (NRT) - LONDON (LON) TIMETABLE

TOKYO (MON.)	NR203 10:45	(MON.) 14:55 NUSUBO (MON.) 15:15	(MON.) 10:55 LONDON
TOKYO (TUE.)	NR201 11:20	(TUE.)	10:10 LONDON
TOKYO (THUR.)	NR201 11:20	(THUR.)	10:10 LONDON
TOKYO (SAT.)	NR201 11:20	(SAT.)	10:10 LONDON

■ Aircraft Boeing 747-300. ■ Times shown are local times.
■ All schedules are subject to change without notice.